

Money in Motion

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#### 11 November 2019

#### ASX Market Announcements 20 Bridge Street SYDNEY NSW 2000

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#### EML PAYMENTS ANNOUNCES ACQUISITION OF PREPAID FINANCIAL SERVICES AND EQUITY RAISING

- Acquisition of Prepaid Financial Services (Ireland) Limited (PFS), a multiaward winning European provider of white label payments and banking-as-aservice technology
- EML to become one of the largest FinTech enablers in digital banking and prepaid globally, expecting to process ~A\$18 billion of gross debit volume (GDV) in FY20<sup>1</sup>
- Further diversifies EML's customer, product and geographic footprint providing entry into eight new markets and further penetration into UK, France and Spain
- Upfront acquisition enterprise value of £226 million (A\$423 million)<sup>2</sup> represents 17.5x FY20 EBITDA, and 14.0x FY20 EBITDA post net run-rate synergies<sup>3</sup>
- Performance based earn-out of up to £55 million (A\$103 million) contingent on PFS achieving agreed annual EBITDA targets during the three year period post Acquisition close
- Mid-teen EPSA accretive pre synergies and 25%+ post net run-rate synergies on a FY20 pro forma basis<sup>4</sup>
- Earn-out structure and vendor scrip component of Acquisition consideration provides alignment with the PFS management team
- Attractive earnings growth profile of combined group
- Estimated net run-rate synergies of approximately A\$6 million per annum<sup>5</sup>

#### Acquisition of PFS

**EML Payments Limited (ASX:EML) (EML)** is pleased to announce it has entered into a binding agreement to acquire PFS for an upfront enterprise value of  $\pounds$ 226 million (A\$423 million) (the **Acquisition**) plus an earn-out component of up to  $\pounds$ 55 million (A\$103 million).

The Acquisition and transaction costs of the Acquisition will be funded by a combination of:

- a fully underwritten accelerated, pro-rata, non-renounceable entitlement offer to raise approximately A\$183 million (Entitlement Offer);
- a fully underwritten placement to new and existing institutional shareholders to raise approximately A\$67 million (Placement and together with the Entitlement Offer, the Equity Raising);

<sup>&</sup>lt;sup>1</sup> See pages 23 and 24 of the Investor Presentation released to the ASX today for details about the forecast assumptions.
<sup>2</sup> GBP / AUD conversion rate of 1.87 used throughout this announcement.

<sup>&</sup>lt;sup>3</sup> See pages 23 and 24 of the Investor Presentation released to the ASX today for details about the forecast assumptions.
<sup>4</sup> EPSA accretion is calculated as the incremental FY20 pro forma EPSA over EML's FY20 standalone EPSA. EPSA excludes the impact of one-off transaction and integration costs and acquisition-related amortisation. EPSA accretion is presented on a TERP-adjusted basis — in accordance with AASB 133 EML's standalone EPSA has been adjusted to account for the bonus element of the Entitlement Offer. The theoretical ex-rights price (TERP) is the theoretical price at which an EML share should trade at immediately after the Entitlement Offer and prior to the Institutional Placement and Vendor Placement. It is a theoretical calculation only and the actual price at which EML shares trade immediately after the Entitlement Offer will depend on many factors and may not be equal to TERP. See page 7 of the Investor Presentation released to the ASX today for further details about the EPSA accretion calculation assumptions.

<sup>&</sup>lt;sup>5</sup> Net run-rate synergies expected to be partially realised in FY21 and fully realised from FY22

- new fully underwritten multicurrency A\$175 million debt facility of which A\$130 million will be drawn;<sup>6</sup> and
- scrip consideration (an issue of new EML shares) to PFS' continuing management shareholders (Vendor Placement) of approximately A\$77 million at the Offer Price.

PFS was founded in 2008 primarily as a reseller of pre-paid cards and has since evolved into a leading provider of white label payments and banking-as-a-service technology with a pan-European footprint. PFS provides payments and digital banking capabilities, e-wallets and payout / distribution programs, regulatory Electronic Money Institution status and flexible software to enable financial institutions and non-financial institutions alike to deliver feature-rich transactional banking and other payment services to their end-user base without becoming a regulated entity. PFS operates in 24 countries and supports over 26 currencies. PFS's key customer segments include blue-chip financial institutions, non-financial corporates, SMEs, FinTech companies, public sector and NGO bodies.

EML Managing Director and Group Chief Executive Officer, Tom Cregan said:

"The acquisition of PFS continues to consolidate EML's market position as one of the largest FinTech enablers in digital banking and prepaid globally."

"PFS is highly complementary to EML's existing solutions suite and adds digital banking and multi-currency offerings to our existing suite, while expanding our global market footprint and ability to cross-sell PFS's solutions."

For the 12 months to 30 June 2020, PFS is forecast to process GDV of A\$5.3 billion and generate net revenue of A\$84 million and EBITDA of A\$24 million. The upfront acquisition enterprise value of £226 million (A\$423 million) comprises £41 million (A\$77 million) in EML shares to be issued to the vendors<sup>7</sup> at A\$3.55 per EML share, and £185 million (A\$346 million) cash. The upfront acquisition enterprise value represents 17.5x PFS' FY20 EBITDA pre-synergies and 14.0x PFS' FY20 EBITDA post approximately A\$6 million of net run-rate synergies.

The Acquisition is estimated to be mid-teen EPSA accretive in FY20 on a pro forma basis, before synergies, and in excess of 25% EPSA accretive in FY20 on a pro forma basis post approximately A\$6 million of net run-rate synergies.<sup>8</sup>

Following the Acquisition, pro forma net debt / pro forma FY19A EBITDA, before synergies and completion adjustments, will be approximately 2.3x, with EML expected to reduce this ratio to less than 2.0x net debt / LTM EBITDA in the medium term.<sup>9</sup>

Provided certain conditions precedent are satisfied (as described in the Investor Presentation released to the ASX today), the Acquisition is expected to complete in early 2020. £11.5 million (A\$21.5 million) of the Acquisition cash consideration will be held in escrow for 12 months following completion of the Acquisition for claims made under the Acquisition agreement.

#### **Equity Raising**

The fully underwritten Equity Raising is comprised of the Entitlement Offer to raise approximately A\$183 million and the Placement to raise approximately A\$67 million.

Approximately 70 million new EML shares will be issued under the Equity Raising (in addition to approximately 22 million new EML shares issued under the Vendor Placement). New EML shares will rank equally with existing EML shares and EML will, upon issue of those shares, seek quotation of the shares on ASX.

Under the Entitlement Offer, eligible shareholders are invited to subscribe for 1 new EML share for every 5 existing EML shares (**Entitlement**) held as at 7:00pm (Sydney time) on Wednesday, 13 November 2019.

All new EML shares offered under the Equity Raising will be issued at a price of A\$3.55 per new EML share (**Offer Price**), which represents a:

- 7.3% discount to the last close price of A\$3.83 per EML share on Friday, 8 November 2019; and
- 6.2% discount to TERP of A\$3.78 per EML share.

<sup>&</sup>lt;sup>6</sup> EML has secured a total facility of up to A\$175 million to support working capital and future growth (accompanied by a A\$100 million accordion facility).

<sup>&</sup>lt;sup>7</sup> EML shares issued to the vendors under the Vendor Placement will be restricted from sale until EML releases its financial results for the year ending 30 June 2020 in August 2020.

<sup>&</sup>lt;sup>8</sup> EPSA accretion is calculated as the incremental FY20 pro forma EPSA over EML's FY20 standalone EPSA. EPSA excludes the impact of one-off transaction and integration costs and acquisitionrelated amortisation. EPSA accretion is presented on a TERP-adjusted basis —in accordance with AASB 133 EML's standalone EPSA has been adjusted to account for the bonus element of the Entitlement Offer. See page 7 of the Investor Presentation released to the ASX today for further details about the EPSA accretion calculation assumptions.

<sup>&</sup>lt;sup>9</sup> The FY19 pro forma EBITDA of A\$50.8m is based on EML's FY19 EBITDA of A\$20.7m adjusted for the A\$4m Flex-E-Card acquisition run rate EBITDA, and PFS's EBITDA for the 12 months ended 30 June 2019 of A\$17.1m. EML EBITDA presented in EMLs' FY19 results included acquisition costs of A\$0.6m, which are now excluded from EBITDA.

#### Placement

Up to approximately 19 million new EML shares are expected to be issued to new and existing institutional shareholders under the Placement at the Offer Price. The Placement will be conducted concurrently with the Institutional Entitlement Offer (as described below).

New EML shares issued under the Placement will not be eligible to participate in the Entitlement Offer.

#### Institutional Entitlement Offer

Eligible institutional shareholders will be invited to participate in the institutional component of the Entitlement Offer (**Institutional Entitlement Offer**), which is being conducted today, Monday, 11 November 2019 and tomorrow, Tuesday, 12 November 2019.

Eligible institutional shareholders can choose to take up all, part or none of their Entitlement. Institutional Entitlements cannot be traded on the ASX or transferred.

Institutional Entitlements that eligible institutional shareholders do not take up by the close of the Institutional Entitlement Offer, and institutional Entitlements that would otherwise have been offered to ineligible institutional shareholders, will be offered to new and existing institutional shareholders concurrently with the Institutional Entitlement Offer.

EML's shares will remain in a trading halt pending completion of the Institutional Entitlement Offer.

#### **Retail Entitlement Offer**

Eligible retail shareholders in Australia and New Zealand will be invited to participate in the retail component of the Entitlement Offer (**Retail Entitlement Offer**) at the same offer price and offer ratio as the Institutional Entitlement Offer. The Retail Entitlement Offer will open on Monday, 18 November 2019 and close at 5.00pm on Friday, 29 November 2019.

Further details about the Retail Entitlement Offer will be set out in the retail offer booklet, which EML expects to lodge with the ASX and dispatch to eligible retail shareholders on Monday, 18 November 2019. The retail offer booklet will also enclose personalised entitlement and acceptance forms.

Entitlements cannot be traded on the ASX or transferred. Eligible shareholders who do not take up their Entitlement under the Entitlement Offer in full or in part, will not receive any value in respect to those Entitlements not taken up.

#### Key dates<sup>10</sup>

Trading halt and announcement of the Acquisition and Equity Raising	Monday, 11 November 2019
Institutional Entitlement Offer and Placement opens	Monday, 11 November 2019
Institutional Entitlement Offer and Placement closes	Tuesday, 12 November 2019
Trading halt lifted and announcement of results of Institutional Entitlement Offer and Placement – shares recommence trading on ASX on an "ex-entitlement" basis	Wednesday, 13 November 2019
Record Date for determining Entitlements to subscribe for new shares under the Entitlement Offer	7.00pm, Wednesday, 13 November 2019
Retail offer booklet dispatched and Retail Entitlement Offer opens	Monday, 18 November 2019
Settlement of Institutional Entitlement Offer and Placement	Tuesday, 19 November 2019
Allotment and normal trading of new EML shares issued under the Institutional Entitlement Offer and Placement	Wednesday, 20 November 2019

<sup>&</sup>lt;sup>10</sup> All dates and times are indicative only and subject to change. Unless otherwise specified, all times and dates refer to Australian Eastern Daylight Time (AEDT). EML reserves the right to amend any or all of these dates and times subject to the Corporations Act, the ASX Listing Rules and other applicable laws.

Retail Entitlement Offer closes	Friday, 29 November 2019
Results of the Retail Entitlement Offer announced to ASX	Wednesday, 4 December 2019
Settlement of Retail Entitlement Offer	Thursday, 5 December 2019
Allotment of new EML shares issued under the Retail Entitlement Offer	Friday, 6 December 2019
Normal trading of new EML shares issued under the Retail Entitlement Offer	Monday, 9 December 2019
Dispatch of holding statements	Tuesday, 10 December 2019

#### **EML** Director participation in Entitlement Offer

EML Managing Director and Group Chief Executive Officer, Tom Cregan, intends to take up his Entitlement in the Entitlement Offer in part.

#### EML FY20 Outlook and Guidance Statement (excluding PFS)

EML today announced standalone guidance for FY20 saying it is on track to deliver 28-43% EBITDA growth.<sup>11</sup>

- FY20 Revenue guidance range of A\$116 million A\$132 million;
- FY20 EBITDA guidance range of A\$38.5 million A\$42.5 million;
- FY20 NPATA guidance range of A\$26.2 million A\$29.4 million; and
- FY20 Operating cash flow guidance range of 70% 80% of EBITDA

EML's FY20 guidance is based on the following key assumptions:

- Underlying EBITDA now excludes acquisition costs in FY20 and prior year comparatives;
- FX rates remain in line with October 2019 rates;
- Declining global interest rates negatively impacting interest income in all regions by A\$1.0 million. No significant movement in rates for remainder of the year;
- Seasonal gift card GDV growth in line with 2018 (4-8%);
- Minimal contribution from US gaming programs;
- No impact included for any acquisitions; and
- Underlying EBITDA includes the adoption of AASB 16 leases which improves EBITDA by approximately A\$1.5 million.

#### Additional details

Further details of the Acquisition, Entitlement Offer and Placement are set out in the Investor Presentation released to the ASX today. The presentation contains important information that shareholders and investors should consider, including information about risks factors and the foreign selling restrictions with respect to the Equity Raising.

Royal Bank of Canada (trading as RBC Capital Markets) is acting as financial adviser to EML on the Acquisition. RBC Capital Markets and UBS AG, Australia Branch are acting as joint lead managers, joint book runners and joint underwriters in relation to the Equity Raising. Petra Capital and Wilsons Corporate Finance are acting as co-managers in relation to the Equity Raising. RBC Capital Markets and ANZ are acting as joint lead arrangers on the multicurrency debt facility to support the Acquisition. EY is acting as finance and tax adviser to EML in relation to the Acquisition and Equity Raising. Herbert Smith Freehills is acting as legal adviser to EML in relation to the Acquisition.

<sup>&</sup>lt;sup>11</sup> EBITDA growth over prior corresponding period of A\$29.7m excluding acquisition costs.

#### **About EML Payments Limited**

With EML, you will be empowered with more control, transparency and flexibility over your payment processes. Whether you serve businesses or consumers, EML makes your payment processing more efficient and secure from start to finish, while helping you improve customer service and increase brand loyalty.

Our portfolio offers innovative financial technology that provide solutions for payouts, gifts, incentives and rewards, and supplier payments. We issue mobile, virtual and physical card solutions to some of the largest corporate brands around the world, processing billions of dollars in payments each year, and manage more than 1,500 programs across 23 countries in North America, Europe and Australia.

#### For more information on EML Payments Limited, visit: EMLpayments.com

For further information, please contact:

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This announcement contains certain forward looking statements and comments about future events, including EML's expectations about the financial and operating performance of its businesses, the acquisition of PFS, the timetable and outcome of the Entitlement Offer and the Placement and the use of proceeds thereof. Forward looking statements can generally be identified by the use of forward looking words such as, "expect", "anticipate", "likely", "intend", "should", "could", "may", "predict", "plan", "propose", "will", "believe", "forecast", "estimate", "target" and other similar expressions within the meaning of securities laws of applicable jurisdictions. Indications of, and guidance or outlook on, future earnings or financial position or performance are also forward looking statements. Forward looking statements involve inherent risks and uncertainties, both general and specific, and there is a risk that such predictions, forecasts, projections and other forward looking statements will not be achieved. A number of important factors could cause PFS' actual results to differ materially from the plans, objectives, expectations, estimates and intentions expressed in such forward looking statements and many of these factors are beyond EML's control. Refer to the various risks factors in Appendix A - "Key Risks" of the Investor Presentation entitled "Acquisition of Prepaid Financial Services and Equity Raising" released to the ASX today. Forward looking statements are provided as a general guide only, and should not be relied on as an indication or guarantee of future performance and involve known and unknown risks, uncertainty and other factors, many of which are outside the control of EML. As such, undue reliance should not be placed on any forward looking statements, forecast financial information given in this announcement is given for illustrative purposes only and is not necessarily a guide to future performance and no representation or warranty is made by any person as to the likelihood of achievement or rea

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# Acquisition of Prepaid Financial Services and Equity Raising

**Investor Presentation** 

11 November 2019

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Money in Motion

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This investor presentation (Presentation) is dated 11 November 2019 and has been prepared by EML Payments Limited (ABN 93 104 757 904) (EML or the Company). By attending an investor presentation or briefing, or accepting, accessing or reviewing this Presentation, you acknowledge and agree to the terms set out below.

This Presentation has been prepared in relation to:

- EML's acquisition of all of the share capital in Prepaid Financial Services (Ireland) Limited, a company incorporated in Ireland, and its subsidiaries (PFS) (the Acquisition);
- an accelerated non-renounceable entitlement offer of new fully paid ordinary shares in EML (New Shares) to be made to eligible institutional shareholders of EML (Institutional Entitlement Offer) and eligible retail shareholders of EML (Retail Entitlement Offer) under section 708AA of the Corporations Act 2001 (Cth) (Corporations Act) as modified by ASIC Corporations (Non-Traditional Rights Issues) Instrument 2016/84 (Entitlement Offer); and
- a placement of New Shares to institutional investors and certain existing institutional shareholders under section 708A of Corporations Act as modified by ASIC Corporations (Disregarding Technical Relief) Instrument 2016/73 (Placement),

the Entitlement Offer and Placement together, the Offer.

#### **Summary information**

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This Presentation is of a general nature and does not take into consideration the investment objectives, financial situation or particular needs of any particular investor. Any investment decision should be made solely on the basis of your own enquiries. Before making an investment in EML, you should consider whether such an investment is appropriate to your particular investment objectives, financial situation or needs. EML is not licensed to provide financial product advice in respect of its shares.



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The retail offer booklet for the Retail Entitlement Offer will be available following its lodgement with ASX. Any eligible retail shareholder in Australia or New Zealand who wishes to participate in the Retail Entitlement Offer should consider the retail offer booklet before deciding whether to apply under that offer.

#### **Investment risk**

An investment in EML shares is subject to known and unknown risks, some of which are beyond the control of EML and its directors. EML does not guarantee any particular rate of return or the performance of EML nor does it guarantee any particular tax treatment. You should have regard to the risk factors outlined in Appendix A of this Presentation when making your investment decision. Cooling off rights do not apply to the acquisition of New Shares.

#### **Financial information**

All financial information in this Presentation is in Australian dollars (\$ or AUD) unless otherwise stated. This presentation includes certain financial information relating to PFS which is derived from financial information made available by PFS in connection with the Acquisition (for which EML does not take any responsibility). This Presentation includes certain pro forma financial information. The pro forma historical and forecast financial information provided in this Presentation is for illustrative purposes only and is not represented as being indicative of EML's views on its, nor anyone else's, future financial position and/or performance. The pro forma historical and forecast financial information has been prepared by EML in accordance with the measurement and recognition principles, but not the disclosure requirements, prescribed by the Australian Accounting Standards (**AAS**). In addition, the pro forma financial information in this document does not purport to be in compliance with Article 11 of Regulation S-X of the rules and regulations of the U.S. Securities and Exchange Commission, and such information does not purport to comply with Article 3-05 of Regulation S-X.

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Certain figures, amounts, percentages, estimates, calculations of value and fractions provided in this Presentation are subject to the effect of rounding. Accordingly, the actual calculation of these figures may differ from the figures set out in this Presentation.



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This Presentation contains certain "forward-looking statements". The words "expect", "anticipate", "estimate", "intend", "believe", "guidance", "should", "could", "may", "will", "predict", "plan" and other similar expressions are intended to identify forward-looking statements. Indications of, and guidance on, future earnings and financial position and performance are also forward-looking statements. Forward-looking statements, opinions and estimates provided in this Presentation are based on assumptions and contingencies that are subject to change without notice and involve known and unknown risks and uncertainties and other factors that are beyond the control of EML, its directors and management. This includes statements about market and industry trends, which are based on interpretations of current market conditions.

Forward-looking statements are provided as a general guide only and should not be relied upon as an indication or guarantee of future performance. Actual results, performance or achievements may differ materially from those expressed or implied in such statements and any projections and assumptions on which these statements are based. These statements may assume the success of EML's business strategies. The success of any of those strategies will be realised in the period for which the forward-looking statement may have been prepared or otherwise. Readers are cautioned not to place undue reliance on forward-looking statements and except as required by law or regulation, none of EML, its representatives or advisers assumes any obligation to update these forward-looking statements. No representation or warranty, express or implied, is made as to the accuracy, likelihood of achievement or reasonableness of any forecasts, prospects, returns or statements in relation to future matters contained in this Presentation. The forward-looking statements are based on information available to EML as at the date of this Presentation. Except as required by law or regulation (including the ASX Listing Rules), none of EML, its representatives or advisers undertakes any obligation to provide any additional or updated information whether as a result of a change in expectations or assumptions, new information, future events or results or otherwise. Indications of, and guidance or outlook on, future earnings or financial position or performance are also forward-looking statements.

#### Disclaimer

To the maximum extent permitted by law, EML and the joint lead managers for the Offer (Joint Lead Managers) and their respective related bodies corporate and affiliates, and their respective officers, directors, employees, agents and advisers:

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You acknowledge and agree that determination of eligibility of investors for the purposes of the Entitlement Offer is determined by reference to a number of matters, including legal requirements and the discretion of EML and the Joint Lead Managers and each of EML and the Joint Lead Managers disclaim any duty or liability (including for negligence) in respect of the exercise or otherwise of that discretion, to the maximum extent permitted by law.



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**Executive Summary** 

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**Overview of PFS** 

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Acquisition Rationale

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EML Financial Update and Acquisition Impact

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**Acquisition Funding** 

## Appendices

## A Key Risks

В

**International Offer Restrictions** 



# **Executive Summary**

Transaction Details <sup>1</sup>	<ul> <li>EML Payments Limited (EML) has entered into a binding agreement to acquire 10 value of £226 million (A\$423 million) (Upfront Enterprise Value), plus an earn-ou (together the Acquisition)</li> <li>Implied upfront Acquisition multiple of approximately 17.5x Upfront Enterprise V 30 June 2020 of £12.9m, and approximately 14.0x taking into account the full yea Acquisition<sup>2,3</sup></li> </ul>
PFS Overview	<ul> <li>PFS was founded in 2008 and has evolved into a leading provider of white label p FinTech sector and the evolution of Open Banking in Europe</li> <li>PFS provides prepaid payments and digital banking capabilities, e-wallets and pay status and flexible software to enable financial institutions and non-financial inst services to their end-user base</li> <li>PFS's key customer segments include blue-chip financial institutions, non-financial</li> </ul>
Transaction Strategic Rationale	<ul> <li>Leading Global Player: Post-completion of the Acquisition, the combined group i and prepaid globally, with the group expected to process in aggregate ~A\$18bn G</li> <li>Broadens Solution Suite: Adds digital banking and multi-currency offerings to EN offerings into EML's global market footprint</li> <li>Customer Diversification and Revenue Mix: Further diversifies EML's customer for 25% → 54% of pro forma FY19 net revenue<sup>4</sup></li> <li>Operating Leverage: Brings scale to European operations, enabling greater operation strong 30%+ pro forma EBITDA margin for FY20<sup>6</sup>; expected to be mid-teen properties and strong 30%+ pro forma EBITDA margin for FY20<sup>6</sup>; expected to be mid-teen properties and vendor scrip componerties and ven</li></ul>

(1) GBP / AUD conversion rate of 1.87

(2) Slides 23 and 24 outline further detail on forecast assumptions

00% of Prepaid Financial Services (Ireland) Limited (**PFS**) for an enterprise ut component of up to **£55m** (A\$103 million) (**Earn-out Consideration**)

Value / FY20 EBITDA based on PFS's forecast EBITDA for the 12 months ending ear impact of synergies expected to be realised post completion of the

payments and Banking-as-a-Service (**BaaS**) technology in support of the

yout / distribution programs, regulatory Electronic Money Institution (EMI) titutions alike to deliver feature-rich transactional banking and other payment

ial corporates, SMEs, FinTech companies, public sector and NGO bodies

is expected to become one of the largest FinTech enablers in open banking GDV in FY20<sup>2</sup>

ML's solution suite; ability to cross-sell PFS's digital banking and multi-currency

footprint; shifts segment mix on a net revenue basis towards GPR going from

ating leverage

an attractive 3 year pro forma net revenue CAGR of 25%+ from FY18 – FY20 pro forma EPSA accretive in FY20, prior to synergies<sup>2,3,5</sup>

nent of the Acquisition incentivises the management team of PFS



<sup>(3)</sup> Net run-rate synergies of approximately A\$6m per annum expected to be partially realised in FY21 and fully realised from FY22

<sup>(4)</sup> Pro forma FY19 net revenue comprises EML's net revenue for FY19, and PFS's net revenue for the 12 months ended 30 June 2019, and assumes completion of the Acquisition on 1 July 2018

<sup>(5)</sup> See slide 7 for the calculation and assumptions underlying FY20 EPSA accretion

<sup>(6)</sup> Pro forma net revenue and EBITDA comprise EML's and PFS's net revenue and EBITDA for the relevant period, and assume completion of the Acquisition prior to the commencement of that period

# **Executive Summary**

	<ul> <li>Upfront Enterprise Value of £226 million (A\$423 million) comprising £41 million million (A\$346 million) cash</li> </ul>
Acquisition Consideration <sup>1</sup>	<ul> <li>Earn-out Consideration comprising up to £55 million (A\$103 million) contingent of Acquisition close</li> </ul>
	<ul> <li><b>£11.5 million</b> (A\$21.5 million) will be held in escrow for 12 months following corr</li> </ul>
	<ul> <li>The cash component of the Upfront Enterprise Value, transaction costs and targe</li> </ul>
	<ul> <li>A fully underwritten placement to new and existing institutional shareholde</li> </ul>
Acquisition Funding	<ul> <li>A fully underwritten accelerated, pro-rata, non-renounceable entitlement o</li> </ul>
Acquisition Funding	<ul> <li>New senior secured term loan and revolving credit facilities of A\$130 million capital and future growth (accompanied by a A\$100 million accordion facility)</li> </ul>
	<ul> <li>The Earn-out Consideration, to the extent paid, is expected to be funded in cash</li> </ul>
	<ul> <li>The Acquisition is expected to deliver mid-teen EPSA accretion in FY20 pre-syner</li> </ul>
	<ul> <li>Net run-rate synergies of ~A\$6 million per annum<sup>3</sup></li> </ul>
Pin on sight have a st	<ul> <li>Synergies achieved from utilisation of PFS processor; supplier and other cos</li> </ul>
Financial Impact	<ul> <li>Realisation of synergies to commence in FY21</li> </ul>
	<ul> <li>Net debt / Pro forma FY19 EBITDA of 2.3x expected prior to completion adjustme</li> </ul>
	<ul> <li>EML medium-term net debt / LTM EBITDA target of &lt;2.0x</li> </ul>
Timing and Conditions	<ul> <li>Completion of the Acquisition is subject to change of control regulatory approval of Ireland (CBOI)</li> </ul>
	<ul> <li>The Acquisition is expected to complete in early 2020</li> </ul>

(1) GBP / AUD conversion rate of 1.87

(2) EML shares issued to the vendors will be restricted from sale until EML releases its financial results for the year ending 30 June 2020 in August 2020

(3) Net run-rate synergies of approximately A\$6m per annum expected to be partially realised in FY21 and fully realised from FY22

(4) EPSA accretion is calculated as the incremental FY20 pro forma EPSA over EML's FY20 standalone EPSA; Based on EML NPATA, adjusted for entitlement offer TERP adjustment; TERP = theoretical ex-rights price; Assumes completion of the Acquisition on 1 July 2019

(5) Accretion calculation is based on the following assumptions: 1) Standalone EML FY20 NPATA estimate of A\$27.4 million, standalone FY20 EPSA estimate of A\$27.4 million, 3) Equity component of the Upfront Enterprise Value issued at A\$3.55 per share, reflecting a 6.2% discount to TERP. TERP includes shares issued under the entitlement offer and excludes the placement and shares issued to the vendors of PFS, 4) New debt interest rate comprised of a margin of 245bps (depending on a leverage grid) over the applicable EUR, AUD or GBP base rate, 5) Tax rate of 19% on incremental pre-tax income and expenses, and 6) Depreciation & Amortization expense of \$3.2 million for EML and \$1.7 million for PFS

(6) The FY19 pro forma EBITDA of A\$50.8m is based on EML's FY19 EBITDA of A\$29.7m adjusted for the A\$4m Flex-E-Card acquisition run rate EBITDA, and PFS's EBITDA for the 12 months ended 30 June 2019 of A\$17.1m. EML EBITDA presented in EMLs' FY19 results included acquisition costs of A\$0.6m, which are now excluded from EBITDA. (7) Slides 23 and 24 outline further detail on forecast assumptions

(A\$77 million) in EML shares to the vendors<sup>2</sup>, issued at A\$3.55 per share, and **£185** 

on PFS achieving agreed annual EBITDA targets during the 3 year period post

mpletion of the Acquisition for claims made under the Acquisition agreement

et cash on hand at close is to be funded by a combination of:

ers to raise approximately A\$67 million

offer to raise approximately A\$183 million

on. The group has secured a total facility of up to A\$175 million to support working ity)

from operating cash flows and available debt capacity

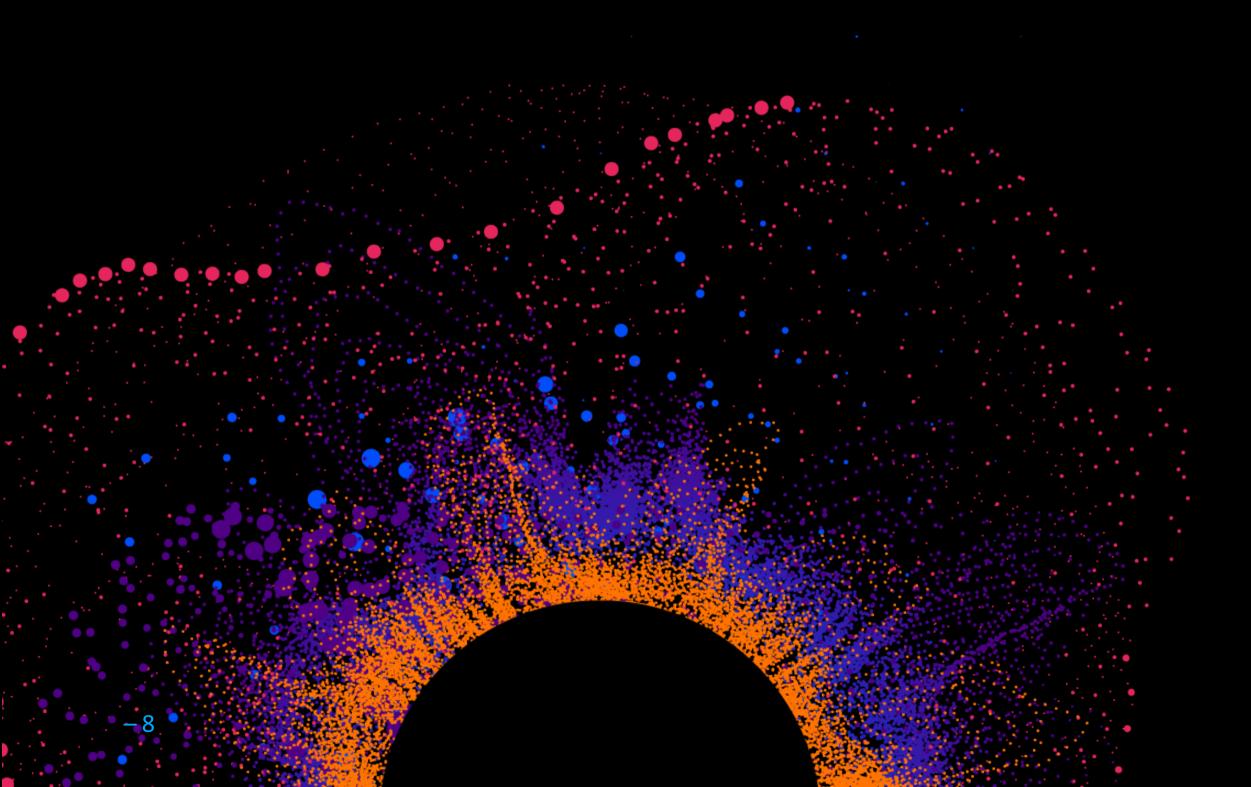
rgies and 25%+ post-synergies (before transaction and implementation costs)<sup>3,4,5,7</sup>

st savings

ents and prior to synergies<sup>6</sup>

als from the Financial Conduct Authority (FCA) (United Kingdom) and the Central Bank





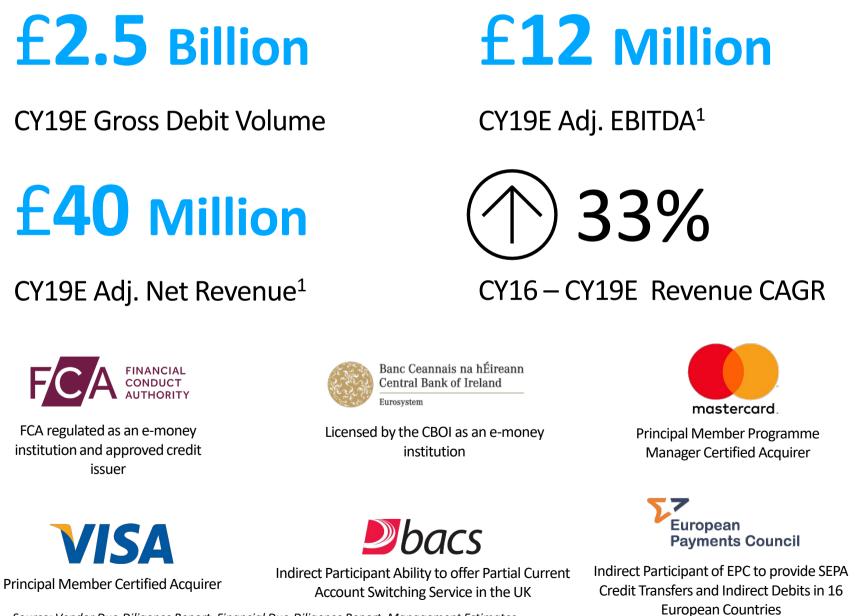
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# PFS at a Glance

PFS's prepaid payments and digital banking capabilities, regulatory Electronic Money Institution status in the UK and Europe alongside flexible software enables financial institutions and non-financial institutions alike to deliver feature-rich transactional banking and other prepaid payment services to their end-user base

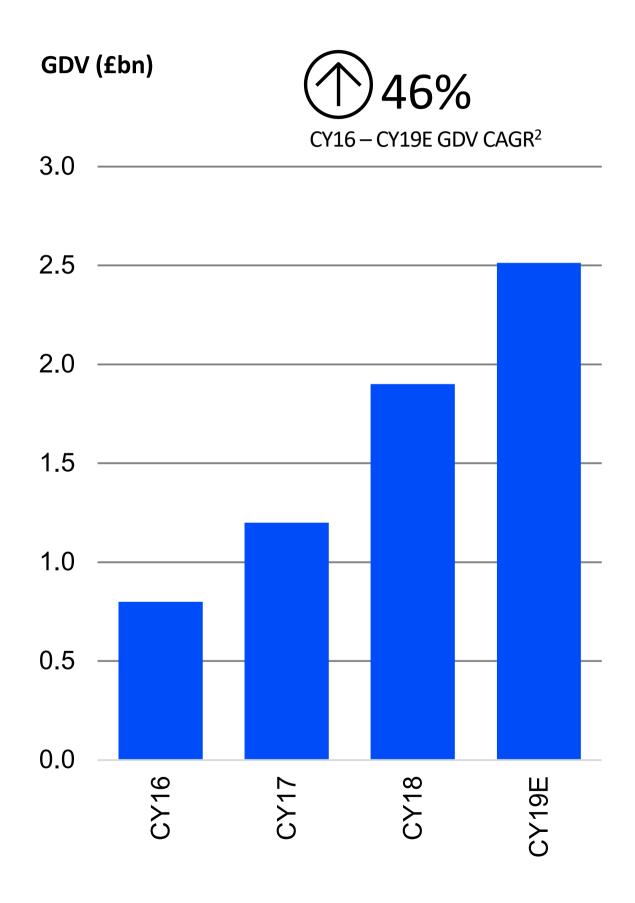


 Source: Vendor Due-Diligence Report, Financial Due-Diligence Report, Management Estimates
 Coupean Countries

 (1) PFS financials are restated on the basis of EML accounting policies. Slides 23 and 24 outline further detail on forecast assumptions

 (2) PFS's financial year ends on 31 December, and is labelled as CY. PFS's results, where presented as FY, have been calendarised to a 30 June year end

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# **Key Investment Highlights**

### Leading e-Money company and Bankingas-a-Service provider

Pan-European footprint with strong underlying growth of existing business partner accounts and continued growth of core sector verticals



#### **Attractive client base**

Deep-rooted client relationships including blue-chip financial institutions, non-financial corporates, SMEs, FinTech companies, public sector and NGO bodies



### **Regulated entity**

FCA and CBOI regulated status as issuer of e-money for UK and SEPA region<sup>1</sup>



### Highly attractive financial profile

Fast growing non-bank issuer of Mastercard physical and virtual accounts

(1) SEPA = Single Euro Payments Area



# BaaS technology embeds sticky, long term relationships

End-to-end service from digital / mobile banking, program management, analytics, reporting and issuing



#### **Platform for growth**

Proven track record of new business pipeline delivery Live in 24 countries across Europe



# **Solution Suite**

**Digital Banking & Current Accounts** 

## 43% of GDV

Online / mobile banking and real-time payments

Issuance of IBANs

Partial current account switching services

**Government**, Local **Authority & NGO** 

## 42% of GDV

Issuance to unbanked and underbanked individuals

Online banking and real-time payments

Real-time, secure funds distribution and bulk payments **Corporate Solutions** & Incentive Schemes

## **7%** of GDV

Customised e-money and digital banking solutions

End to end payment services

Full programme design and management

Reward and loyalty programmes

## **Multi-Currency Travel** Cards

## 6% of GDV

Multi-currency cards or ewallets

Direct integration with numerous FX suppliers



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(1) GDV represents CY18A GDV. May not add to 100% due to rounding

#### **Instant Issue & GPR**

Single / multi-use virtual cards

P2P / youth centric products

## **1%** of GDV

Full programme design and management

White labelled end-user interfacing

Card issuing

GPR both B2B and B2C programmes

# iKort

VERITAS

sgm FX

# **Awards / Customers**

PFS has received numerous industry awards, which recognise product leadership and growth, and has an attractive and international client base

#### **Key Customers Awards** EUROPEANCEO AWARDS 2019 Onterviewer to the tital, Perment toorector duction (NECTOR LINEP) iKort GLOBAL AWARDS European Business Awards\* RSM No. NOEL MORAN, Prepad Financial Service 4 BEST ELECTRONIC TRAVEL MONEY C Nova Câmbios FINANCE AWARDS Correos EUROPEANCEO ł THE SUNDAY TIME UNITED KINGDOM A W A R D S 2 0 1 8 TECH TRACK WINNER HISCOX **Recent Client Wins** THE SUNDAY TIM TECH **Technology Fast 50** 2015 UK **Technology Fast 500** OF Winner 2017 EMEA V HISCOX avios Technology Fast 500 2015 EMEA Deloitte. Technology Fast 50 2016 UK WINNER Technology Fast 500 2016 EMEA WINNER DELOITTE TECHNOLOGY FAST 500





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# **Highly Experienced Management Team**



**Noel Moran** Founder and Chief Executive Officer

Noel has spent his career in Financial Services. He worked with two of the main traditional Irish banks, Permanent TSB and AIB, before moving to the United Kingdom working at Lloyds Bank, Royal Bank of Scotland, Co-Operative Bank and MBNA.

Noel founded PFS in 2008 and has been instrumental in the company's development and evolution of the broader FinTech industry. PFS has returned profits for 11 consecutive years and has been awarded a list of major accolades for its innovative electronic money solutions. Noel's expertise is focused in FinTech, innovation, emoney, banking solutions, e-wallets, physical and virtual prepaid cards, and current accounts.

In 2018, PFS beat 112,000 entrants to be named Europe's No.1 Digital Technology company by winning the overall prize at the RSM European Business Awards Grand Final in Warsaw, Poland. In 2019 Noel was named European CEO Entrepreneur of the Year for the second year in a row.



Lee Britton **Chief Commercial Officer** 

Before joining Noel at PFS in 2011 Lee held several senior management roles within the Financial Services industry, including EVP of Business Development at Muscato Group and CEO of Altair Financial.

Lee is Chief Commercial Officer at PFS, where he has overseen 9 consecutive years of sales growth since joining. Lee has helped to steer PFS's trajectory in the FinTech and Payments industries with a focus on customer delivery.



# **Financial Performance**

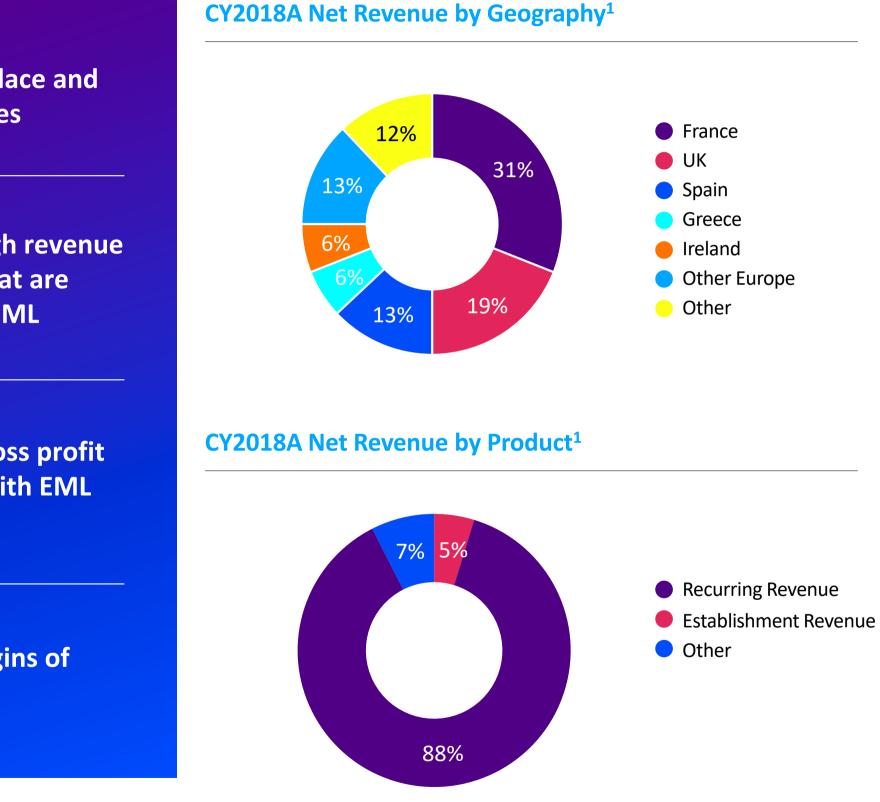
prepaid_ FINANCIAL SERVICES	12 months to 31 December 2017 <sup>1</sup> Actual	12 months to 31 December 2018 <sup>1</sup> Actual	12 months to 31 December 2019 <sup>1,2</sup> Forecast
Gross debit volume ( <b>£</b> bn)	1.2	2.0	2.5
Net Revenue (£m)	£24	£30	£40
Net Revenue Growth (%)	33%	25%	33%
Revenue Conversion Rate (bps) <sup>3</sup>	200bps	150bps	160bps
Gross Profit (£m)	£16	£18	£24
GP Margin (%)	67%	60%	60%
Overheads ( <b>£</b> m)	(9)	(10)	(12)
EBITDA (£m)	£7	£8	£12
EBITDA Margin (%)	29%	27%	30%

Source: Vendor Due-Diligence Report, Financial Due-Diligence Report, Management Estimates

(1) PFS's financial year ends on 31 December, and is labelled as CY. PFS's results, where presented as FY, have been calendarised to a 30 June year end

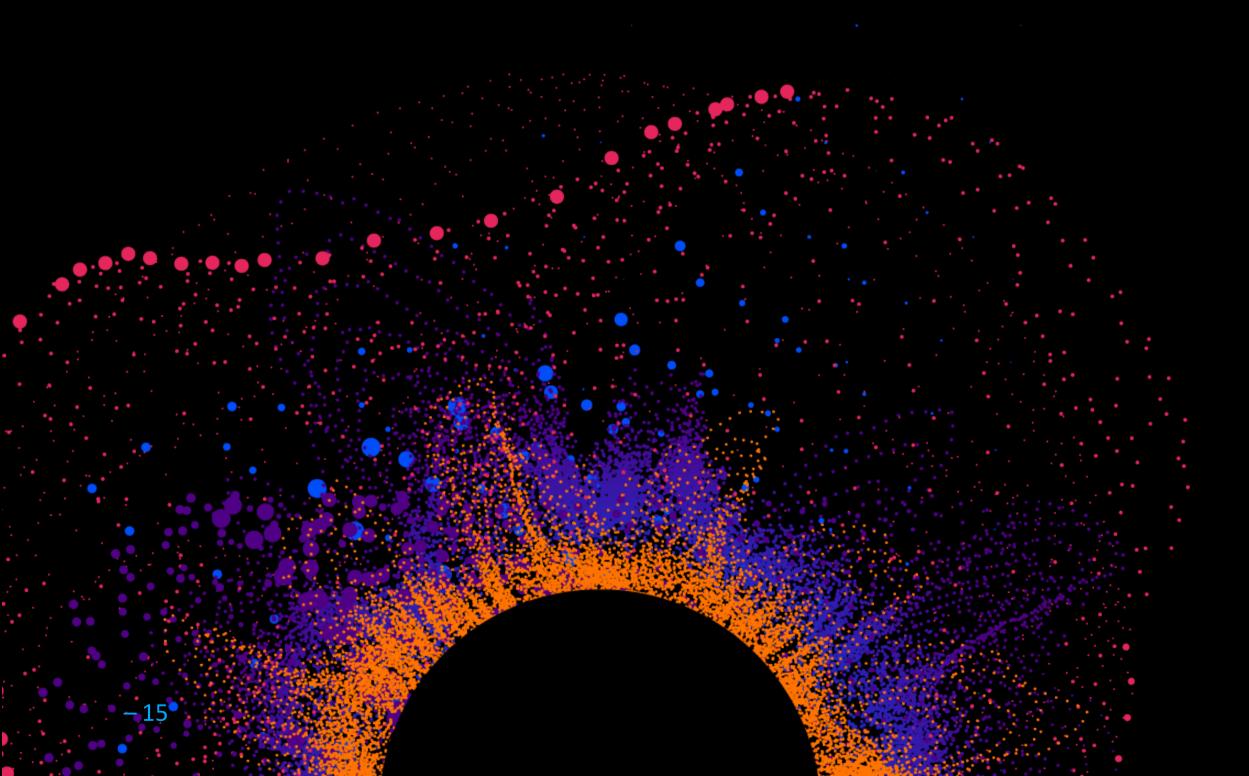
(2) Slides 23 and 24 outline further detail on forecast assumptions

(3) Revenue conversion rate is defined as net revenue / gross debit volume



#### CY2018A Net Revenue by Geography<sup>1</sup>

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## **Strategic Rationale**









### LEADING GLOBAL PLAYER

- Leader: Post-Acquisition combined group is one of the largest independent FinTech enablers in open banking and prepaid globally
- Scale: ~A\$18bn GDV in FY20<sup>1</sup>

## BROADENS SOLUTION SUITE

- New Solutions: Adds digital banking and multicurrency offerings to EML's solution suite
- Cross-Sell: Ability to crosssell PFS' digital banking and multi-currency offerings into EML's global market footprint

## CUSTOMER DIVERSIFICATION & REVENUE MIX

- **Diversification:** Further diversifies EML's customer footprint
- Revenue Mix: Shifts
   segment mix on a net
   revenue basis towards GPR
   going from 25% → 54% of
   pro forma FY19 net
   revenue<sup>2</sup>

(1) Slides 23 and 24 outlines further detail on forecast assumptions

(2) Pro forma FY19 net revenue comprises EML's net revenue for FY19, and PFS's net revenue for the 12 months ended 30 June 2019, and assumes completion of the Acquisition on 1 July 2018
 (3) Net run-rate synergies of approximately A\$6m per annum expected to be partially realised in FY21 and fully realised from FY22





### OPERATING LEVERAGE

Deepen EML Europe: Brings scale to EML's European operations, enabling greater operating leverage in addition to potential synergies<sup>3</sup>

### FINANCIALLY ATTRACTIVE COMBINED GROUP

- High Growth: Attractive 3year pro forma net revenue CAGR of 25%+ from FY18 – FY20<sup>4</sup>
- Profitable: Strong 30%+
   pro forma EBITDA margin
   for FY20<sup>4</sup>
- Accretive: Expected to be mid-teen pro forma EPSA accretive in FY20 presynergies and 25%+ post-synergies<sup>1,3,5</sup>

## MANAGEMENT TEAM ALIGNMENT

 Aligned Incentives: Earnout structure and vendor scrip component incentivises the PFS management team to deliver continued growth post combination

 <sup>(4)</sup> Pro forma net revenue and EBITDA comprise EML's and PFS's net revenue and EBITDA for the relevant period, and assume completion of the Acquisition prior to the commencement of that period
 (5) See slide 7 for the calculation and assumptions underlying FY20 EPSA accretion

## **Expanded Solutions**

- Adds Digital Banking and Multi-currency offerings to EML's solution suite
- Ability to cross-sell PFS's solutions into EML's global footprint  $\bullet$
- PFS deepens EML's presence in reloadable cards
- Shifts revenue mix with majority coming from attractive GPR • segment

Segment Mix by Net Revenue EML Standalone (FY19)

PES



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(1) GPR = General Purpose Reloadable; G&I = Gift & Incentive; VANs = Virtual Account Numbers

Non-Reloadable (Incentive & Reward Cards, Gift Cards)

**Digital Gifting** (Pays)

**Digital Banking & Current Accounts** (Online / Mobile Banking, Issuance of IBAN)

42%

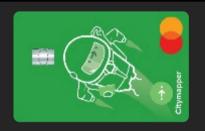


Reloadable (GPR / Payout Cards)









**Supplier Payments** 

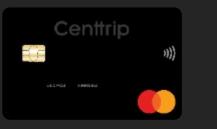
(Virtual B2B, Supplier Enablement, Payment Execution)



#### **Multi-Currency Travel Cards**

(Multi-currency E-wallets and Integration With FX Suppliers)





Expanded Capabilities	ΞML.	prepai FINAN
Licences	AFSL & CBOI	CBOI &
Currencies	15	26
European Footprint	16 countries	24 countr
Cash Loading Locations	Australia	UK, France, Irela Spai
Processors	Proprietary	3 <sup>rd</sup> Party & P



## & FCA

6

4 tries

land, Slovenia, ain

Proprietary

Fully Scale UK and European Footprint

26+ currencies supported, with new currency offerings including HKD, Rand, Shekel, Swiss Franc, the Yen and more

Provides entry into 8 new markets, including Hungary, Greece and Slovenia, and further penetration into the UK, France and Spain

Expands cash loading capabilities beyond Australia

Room for cost savings from investment in internal processing technologies

# **Deepening of EML's European** Footprint



EML + PFS overlap



Live in

E.er

## Adds Cash Loading Locations **100k**

across Europe

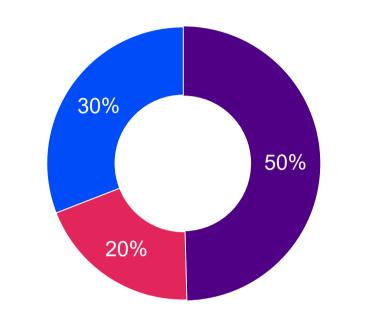
Programmes

 $16 \rightarrow 24$ 

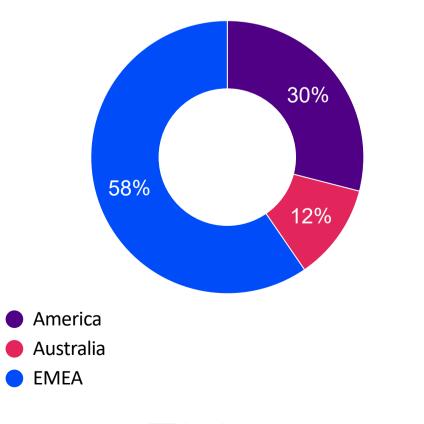
Countries

#### **Geography Mix by Net Revenue**

#### EML Standalone (FY19)



EML + PFS (FY19)



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# EML Financial Update and Acquisition Impact

# 

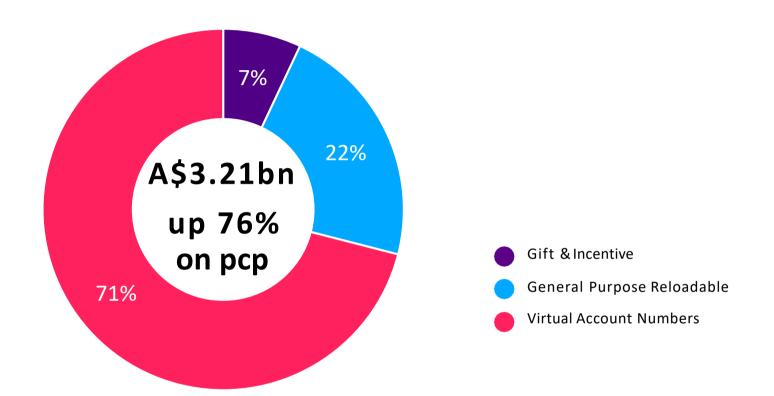
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**EML** Financial Update and Acquisition Impact

# Q1 FY20 Financials Update

## **Group Gross Debit Volume (GDV)**



## **Group Sources of Revenue**

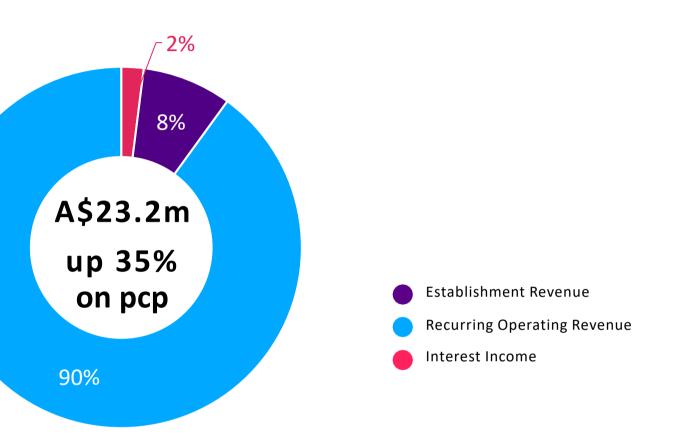
## Q1 FY20



#### Revenue

A\$23.2m

A\$17.2m (Q1 FY19)



#### **Revenue conversion**





**EML Financial Update and Acquisition Impact** 

## Q1 FY20 Financials Update

#### Gift & Incentive

GDV A\$223m

#### \$139m (Q1 FY19)

Revenue\* A\$13.6m

\$9.3m (Q1 FY19)

## General Purpose Reloadable (GPR)

GDV A\$715m

**Revenue**\* A\$6.4m

\$709m (Q1 FY19)

\$6.2m (Q1 FY19)

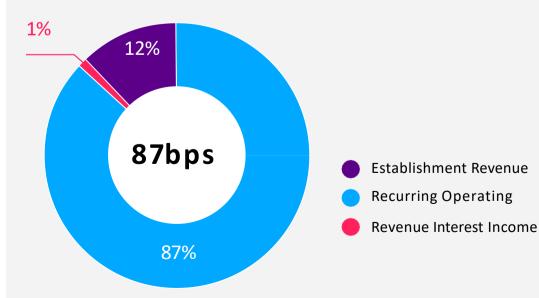
Revenue up 46% on pcp:

- Q1 FY19 includes contribution from Flex-e-Card acquired 28 June 2019 and ECE launched in Q2 FY18
- Mobile Pays Gift Solution gaining traction with new programs in market in AU (Q1) and EU (Q2)

Revenue up 3% on pcp:

- → LuLaRoe (LLR) GDV down 36% on pcp with revenue down 26% in line with expectations, program performing in line with Q4 FY19
- Establishment income down \$0.3m on pcp due to timing of plastic orders
- At 30 September 2019, EML supported more than 184k Salary Packaging accounts

#### Sources of revenue



## Sources of revenue 2% 609bps Establishment Revenue Recurring Operating Revenue Interest Income 89%

Segment Revenue excludes Group interest & adjustments

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#### Virtual Account Numbers (VANS)

GDV A\$2,276m

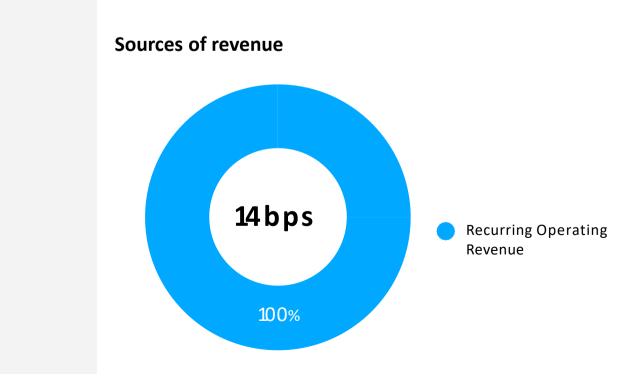
**Revenue**\* A\$3.1m

\$963m (Q1 FY19)

\$1.0m (Q1 FY19)

Revenue up 210% on pcp:

→ Growth in line with management expectations of more than A\$8.4bn GDV for the full year



= MI. **Money in Motion**  **EML Financial Update and Acquisition Impact** 

# **FY2020 - Financial Guidance** (excluding Prepaid Financial Services)

EML expects underlying EBITDA<sup>1,2</sup> to be in a range of

# A\$38.5m-A\$42.5m

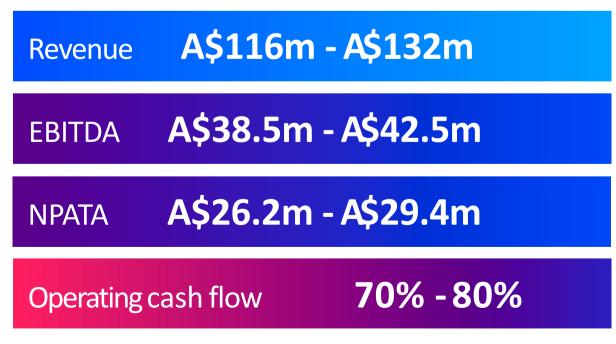
for FY20

## **Represents growth of**

29-43%

over pcp of A\$29.7m excluding acquisition costs

## FY20 Guidance



#### **Assumptions:**

## 01

Underlying EBITDA now excludes ac costs in FY20 and prior year compara

#### 02

FX rates remain in line with October rates

#### 03

Declining global interest rates nega impacting interest income in all reg A\$1.0m. No significant movement in remainder of the year.

	04
cquisition	Seasonal gift card GDV growth in line with 2018 (4-8%)
ratives	05
r 2019	Minimal contribution from US gaming programs
	06
atively gions by	No impact included for any acquisitions <sup>3</sup>
n rates for	07
	Underlying EBITDA includes the adoption of AASB16 leases which improves EBITDA by approximately A\$1.5m

(1) EBITDA is equivalent to the net profit/(loss) for the period including R&D tax offset and excluding share based payments, depreciation and amortisation expense, acquisition expenses and non-cash unrealised foreign exchange included within the Statement of Profit or Loss and Other Comprehensive Income. EBITDA presented in EML's FY19 results included acquisition costs of A\$0.6m, which is now excluded given the materiality of the costs incurred in

(2) Consistent with its growth strategy, EML is always considering and pursuing new customer relationships, which may result in EML entering into new customer contracts from time to time. EML is currently in negotiations with a number of potential new customers, including to provide EML's gift card program to a potential new customer that owns shopping centres in the United States. No final decision has been made in relation to any new customer arrangements, and any such

(3) EML is currently exploring a number of potential acquisition opportunities, which may be pursed if a compelling proposal materialises that is consistent with EML's acquisition strategy. No decision has been made as to whether any targets



acquiring PFS.

decision will be subject to concluding contractual arrangements that are satisfactory to both parties as well as relevant board approvals.

currently being evaluated by EML will be acquired, and any such decision will be subject to due diligence and relevant board approvals

## **FY2020 - Financial Guidance** (Prepaid Financial Services)

prepaid FINANCIAL SERVICES	12 months to 30 June 2020 Forecast <sup>1,2</sup>
Gross debit volume (A\$bn)	\$5.3
Net Revenue (A\$m)	\$84
Net Revenue Growth (%)	33%
Revenue Conversion Rate (bps) <sup>3</sup>	158bps
Gross Profit	\$51
GP Margin (%)	61%
Overheads	(\$27)
EBITDA (A\$m)	\$24
EBITDA Margin (%)	29%

#### **Assumptions:**

#### 01

GDV is expected to increase to A\$5.3bn driven by growth in existing programs, the annualised impact of new contracts won in FY19 and a strong sales pipeline for FY20

#### 02

The 15 largest clients have been forecast on an individual contract-by-contract basis, leading to an overall revenue conversion rate of 158bps

#### 03

PFS's operating costs are expected to increase to ~32% of revenue, largely driven by investments in technology and the employee base

(1) PFS's financial year ends on 31 December, and is labelled as CY. PFS's results, where presented as FY, have been calendarised to a 30 June year end

(2) GBP / AUD conversion rate of 1.87

(3) Revenue conversion rate is defined as net revenue / gross debit volume

#### 04

Staff costs are forecast to remain the largest component of operating expenses at ~24% of revenue

#### 05

The blended tax rate has been assumed to be 19%

#### 06

No synergies have been forecast in FY20. Net run-rate synergies of approximately A\$6m per annum are expected to be partially realised in FY21 and fully realised from FY22. Synergies are anticipated to be driven by insourcing of processing, scale benefits across supplier agreements and general corporate savings

Source: Vendor Due-Diligence Report, Financial Due-Diligence Report, Management Estimates

## Unaudited Pro Forma Combined Statements as if the Acquisition had been completed on 1 July, 2018

A\$m, June year end			prep	aid	Aggreg 王MI. P	ated <sup>5</sup> repaid	DES EV20 forecests are based on
	<u>FY2019</u>	<u>FY2020</u>	<u>FY2019</u> <sup>4</sup>	FY2020 <sup>4</sup>	<u>FY2019</u>	<u>FY2020</u>	PFS FY20 forecasts are based on EML management estimates
GDV	<b>\$9.0bn</b>	\$13.0bn	\$4.5bn	\$5.3bn	\$13.5bn	<b>\$18.3bn</b>	Enhances processing volume and
Net Revenue <sup>1</sup>	\$97m	<b>\$124m</b>	\$63m	\$84m	\$160m	\$208m	increases revenue scale
3-Year Revenue CAGR	<b>29%</b>	32%	29%	30%	<b>29%</b>	31%	20%+ growth rates highlight strong commercial momentum in both businesses
Revenue Conversion Rate <sup>2</sup>	<b>108bps</b>	95bps	140bps	158bps	<b>119bps</b>	114bps	Meaningful cash flow generation providing greater financial and strategic flexibility
EBITDA <sup>1,3</sup>	\$30m	\$41m	\$17m	<b>\$24m</b>	\$47m	\$65m	Attractive margin profile driven by
EBITDA Margin	31%	33%	27%	29%	29%	31%	high operating leverage
Segment Mix by Net Revenue (FY19) GPR	7% 25%			%	4 54%	<mark>%</mark> 42%	Net run-rate synergies of approximately A\$6m per annum expected to be partially realised in FY21 and fully realised from FY22
<ul> <li>G&amp;I</li> <li>VANS</li> <li>Source: Vendor Due-Diligence Report, Finance Note: Assumes GBP / AUD conversion rate of</li> </ul>				96%			Shift in revenue mix towards attractive GPR segment

Note: Assumes GBP / AUD conversion rate of 1:1.87. Top 15 clients are representative of PFS's net revenue breakdown by segment.

(1) Underlying EBITDA before synergies and Acquisition costs. PFS is restated on the basis of EML accounting policies.

(2) Revenue conversion rate is defined as net revenue / gross debit volume

(3) EML FY20 shown at midpoint of FY20 guidance

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(4) PFS's financial year is 31 December. For the purposes of this document, PFS financials presented as FY are calendarised to a 30 June year end

(5) Financial metrics below comprise EML's and PFS's financial metrics for the relevant period, and assume completion of the acquisition prior to the commencement of the relevant period

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## **Unaudited Pro Forma Balance Sheet**

FYE 30 June (A\$m) <sup>1</sup>	EML 30 June 2019	PFS 30 June 2019	Transaction Adjustments <sup>2,3</sup>	Pro Forma 30 June 2019
Cash and cash equivalents	33.1	15.8	(17.0)	31.9
Contract asset	31.8	-	-	31.8
Receivable from financial institution	244.8	800.0	-	1,044.8
Other short term receivables and other current assets	17.7	27.3	-	45.0
Investments and other long term assets	16.7	-	-	16.7
Deferred tax asset	22.7	-	-	22.7
Plant and equipment	5.3	8.0	-	13.3
Goodwill and intangibles <sup>4</sup>	104.5	6.6	516.0	627.1
Total assets	476.6	857.7	499.0	1,833.3
Liabilities to stored value account holders	244.8	800.0	-	1,044.8
Deferred tax liabilities	7.3	0.3	-	7.6
Interest-bearing borrowings	15.0	-	110.2	125.2
Other liabilities	65.3	30.1	102.8	198.2
Total liabilities	332.4	830.4	213.0	1,375.8
Equity	144.2	27.3	286.0	457.5
Total equity	144.2	27.3	286.0	457.5

(1) Figures have been rounded to the nearest million and may present rounding errors

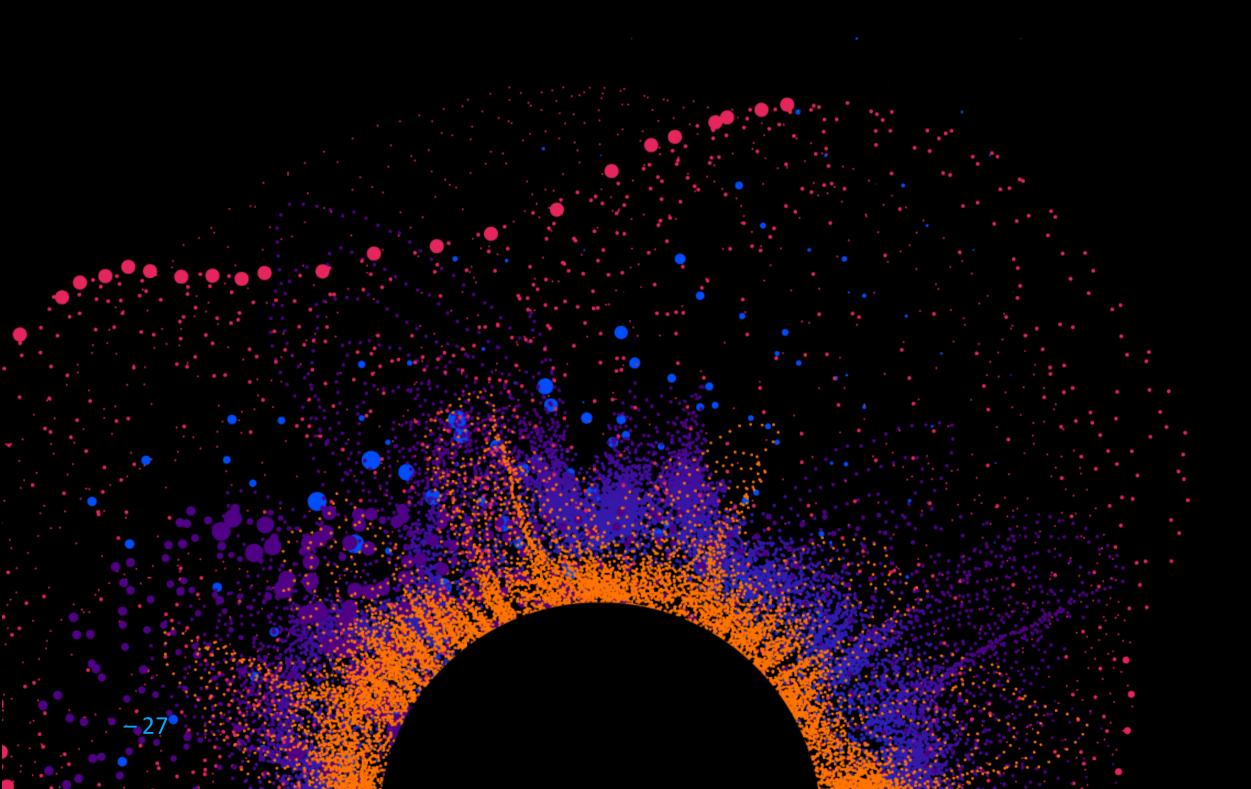
(2) Pro forma transaction adjustments include the Upfront Enterprise Value paid to PFS's shareholders, potential additional earn-out payments that could be paid and transaction as if the transaction had taken place on 30 June 2019. Further, the excess of purchase price paid by EML, over the assumed net value of the tangible and intangible assets acquired and liabilities assumed, resulted in goodwill and intangibles of A\$516.0 million





<sup>(3)</sup> Purchase consideration includes an earnout component of up to £55 million (A\$102.8 million) which will be adjusted to fair value at the date of completion. The earnout is payable in GBP and subject to the rate of exchange once the final amount becomes known in alignment with the milestones of the earnout agreed. GBP has been converted to AUD using a rate of 1.87. EML has used its cash reserves to fund the Acquisition expenses estimated at A\$17.0 million including costs to raise finance to complete the transaction. EML has estimated approximately 70% of the transaction costs will be capitalised as they relate to financing of the transaction.

<sup>(4)</sup> The purchase price accounting for the acquisition has been shown on an illustrative basis by allocating the difference between the purchase consideration and the carrying value of assets and liabilities in the 30 June 2019 balance sheet of PFS to intangibles. The pro forma adjustments to reflect the estimated financial effect of the accounting for the business combination are illustrative only. Australian Accounting Standards require an allocation of fair value of assets and liabilities acquired. EML will undertake a formal allocation of its acquisition subsequent to the date when the transaction completes. Accordingly, that allocation may give rise to material differences in values allocated to the above balance sheet line items and may also give rise to fair value being allocated to other balance sheet items



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# **Acquisition Funding and Terms**

	<ul> <li>Upfront Enterprise Value of £226 million (A\$423 million) comprising £41 million (A\$77 million) cash</li> </ul>
Acquisition	<ul> <li>Earn-out Consideration comprising up to £55 million (A\$103 million) contingent on PFS ac</li> </ul>
<b>Consideration<sup>1</sup></b>	<ul> <li>Implied upfront Acquisition multiple of approximately 17.5x Upfront Enterprise Value / FY £12.9m, and approximately 14.0x taking into account the full year impact of synergies exp</li> </ul>
	<ul> <li><b>£11.5 million</b> (A\$21.5 million) will be held in escrow for 12 months following completion of</li> </ul>
	<ul> <li>The Upfront Enterprise Value and transaction costs of the Acquisition will be funded by a</li> </ul>
	<ul> <li>A fully underwritten placement to new and existing institutional shareholders of apprendicts</li> </ul>
	<ul> <li>A fully underwritten accelerated, pro-rata, accelerated, non-renounceable entitlement (Entitlement Offer) (representing 6.2% discount to TERP)</li> </ul>
Acquisition Funding	<ul> <li>Scrip consideration of A\$77 million of new EML shares issued to the vendors of PFS</li> </ul>
	<ul> <li>A new fully underwritten A\$175 million multicurrency debt facility. Initially A\$130 m</li> <li>EBITDA<sup>5</sup> (accompanied by a A\$100 million accordion facility)</li> </ul>
	<ul> <li>The Earn-out Consideration, to the extent paid, is expected to be funded in cash from operation</li> </ul>
	<ul> <li>Covenants: DSCR, Leverage and Gearing</li> </ul>
Key Terms of Debt	<ul> <li>All-In Interest Rate: Interest rate on new debt comprised of a margin (depending on a lev</li> </ul>
Facility	– <b>Tenor:</b> 3 years
	– Facility Size: A\$175m
Vendor Ownership in Combined Group	<ul> <li>PFS vendors to own approximately 6.2% of EML shares post-Acquisition, which will be res in August 2020</li> </ul>
Timing and Conditions	<ul> <li>Completion of the Acquisition is subject to change of control regulatory approvals from th</li> </ul>
Timing and Conditions	<ul> <li>The Acquisition is expected to complete in early 2020</li> </ul>

(1) GBP / AUD conversion rate of 1.87

million) in EML shares to the vendors<sup>2</sup>, issued at A\$3.55 per share, and **£182 million** (A\$340

achieving agreed annual EBITDA targets during the 3 year period post transaction close

FY20 EBITDA based on PFS's forecast EBITDA for the 12 months ending 30 June 2020 of xpected to be realised post completion of the Acquisition<sup>3,4</sup>

of the Acquisition for claims made under the Acquisition agreement

combination of:

pproximately A\$67 million at an issue price of A\$3.55 per share (**Placement**)

nent offer to raise approximately A\$183 million at an issue price of A\$3.55 per share

at A\$3.55 per share<sup>2</sup>

million to be drawn, representing pro forma net leverage of 2.3x on FY19 pro forma

perating cash flows and available debt capacity

everage grid) over the applicable EUR, AUD or GBP base rate. Assumed to be ~3.35%

estricted from sale until EML releases its financial results for the year ending 30 June 2020

the FCA and CBOI



<sup>(2)</sup> EML shares issued to the vendors will be restricted from sale until EML releases its financial results for the year ending 30 June 2020 in August 2020

<sup>(3)</sup> Net run-rate synergies of approximately A\$6m per annum expected to be partially realised in FY21 and fully realised from FY22

<sup>(4)</sup> Slides 23 and 24 outline further detail on forecast assumptions

<sup>(5)</sup> The FY19 pro forma EBITDA of A\$50.8m is based on EML's FY19 EBITDA of A\$29.7m adjusted for the A\$4m Flex-E-Card acquisition run rate EBITDA, and PFS's EBITDA for the 12 months ended 30 June 2019 of A\$17.1m. EML EBITDA presented in EMLs' FY19 results included acquisition costs of A\$0.6m, which are now excluded from EBITDA.

# **Sources and Uses**

Sources of Funds	<b>A\$m</b>	Uses of F
Scrip issued to PFS vendors	\$77	PFS Upfro
Placement and Entitlement Offer	\$250	Repayme
New debt facility drawn	\$130	Fees & ex
EML cash on balance sheet	\$15	PFS agre
Total Sources	\$472	Total Use

(1) GBP / AUD conversion rate of 1.87

of Funds	<b>A\$m</b>
lpfront Enterprise Value	\$423
ment of current EML debt	\$15
& expenses	\$17
greed cash on hand at Acquisition	\$17

Jses

\$472



# **Overview of the Placement and Entitlement Offer**

Offer Structure	<ul> <li>Fully underwritten institutional placement and fully underwritten 1 for 5 pro-rata, accelera Offer)</li> <li>Approximately 70 million new ordinary shares (New Shares) representing approximately 2</li> </ul>
Offer Price	<ul> <li>All shares under the Offer will be issued at A\$3.55 per New Share (Offer Price), representi</li> <li>6.2% discount to TERP<sup>1</sup></li> <li>7.3% discount to last close at 8 November 2019 of A\$3.83</li> </ul>
Placement and Institutional Entitlement Offer	<ul> <li>The Placement and the institutional component of the Entitlement Offer (Institutional Ent 10:00am on Monday, 11 November 2019 and close on Tuesday, 12 November 2019<sup>2</sup></li> </ul>
Retail Entitlement Offer	<ul> <li>The retail component of the Entitlement Offer (Retail Entitlement Offer) will open at 9:00.</li> </ul>
Underwriting	– The Offer is fully underwritten by Royal Bank of Canada (trading as RBC Capital Markets) a
Ranking	<ul> <li>New Shares issued under the Offer will rank pari passu with existing shares on issue</li> </ul>
Director / CEO participation	– Managing Director & CEO, Tom Cregan, intends to take up a portion of his entitlement unc
Other Director	<ul> <li>All directors of EML who are eligible may participate in the Entitlement Offer</li> </ul>
Participation	<ul> <li>Peter Martin intends to take up a portion of his entitlement under the Entitlement Offer</li> </ul>
Record Date	<ul> <li>7:00pm (Melbourne time) on Wednesday, 13 November 2019</li> </ul>

(1) TERP includes shares issued under the Institutional Entitlement Offer and the Retail Entitlement Offer, and excludes shares issued to PFS vendors under the Placement. TERP is a theoretical calculation only and the actual price at which EML shares trade immediately following the ex-date for the Entitlement Offer may be different from TERP. (2) All dates and times are indicative and subject to change without notice

#### erated, non-renounceable entitlement offer to raise approximately A\$250 million (the

v 27% of existing shares on issue

iting a:

ntitlement Offer) will be conducted by way of a bookbuild process that will open at

00am on Monday, 18 November 2019 and close at 5:00pm Friday, 29 November 2019

and UBS AG, Australia Branch

nder the Entitlement Offer



# **Placement and Entitlement Offer Timetable**

#### **Offer Structure**

Trading halt and announcement of the Offer

Institutional Entitlement Offer and Placement opens

Institutional Entitlement Offer and Placement closes

Results of the Institutional Entitlement Offer and Placement announced to ASX

Trading Halt lifted - Shares recommence trading on ASX on an "ex-entitlement" basis

Record Date for determining entitlement to subscribe for New Shares at 7:00pm (Melbourne time)

Retail Offer Booklet dispatched and Retail Entitlement Offer Opens

Settlement of Institutional Entitlement Offer and Placement

Allotment and normal trading of New Shares under the Institutional Entitlement Offer and Placement

Retail Entitlement Offer closes

Results of the Retail Entitlement Offer announced to ASX

Settlement of Retail Entitlement Offer

Allotment of New Shares under the Retail Entitlement Offer

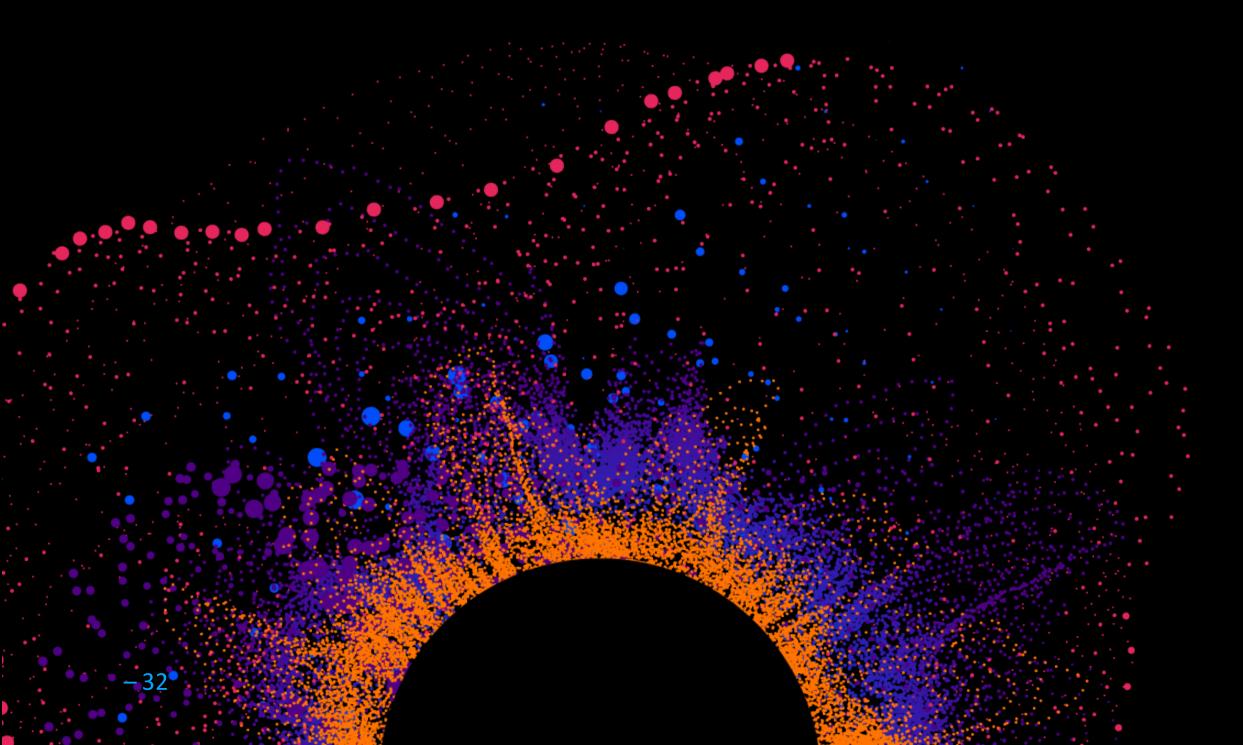
Normal trading of New Shares issued under the Retail Entitlement Offer

Dispatch of holding statements

#### Date

Monday, 11 November 2019
Monday, 11 November 2019
Tuesday, 12 November 2019
Wednesday, 13 November 2019
Wednesday, 13 November 2019
Wednesday, 13 November 2019
Monday, 18 November 2019
Tuesday, 19 November 2019
Wednesday, 20 November 2019
Friday, 29 November 2019
Wednesday, 4 December 2019
Thursday, 5 December 2019
Friday, 6 December 2019
Monday, 9 December 2019
Tuesday, 10 December 2019

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# **Key Risks**

This section discusses some of the key risks associated with any investment in EML, which may affect the value of EML shares. The risks set out below are not listed in order of importance and do not constitute an exhaustive list of all risks involved with an investment in EML. Before investing in EML, you should be aware that an investment in EML has a number of risks, which are specific to EML and some of which relate to listed securities generally, and all of which are beyond the control of EML.

Before investing in New Shares, you should consider whether this investment is suitable for you. Potential investors should consider publicly available information on EML (such as that available on the websites of EML and ASX), carefully consider their personal circumstances and consult their stockbroker, solicitor, accountant or other professional adviser before making an investment decision.

## **Acquisition Risks**

	Торіс	Summary
	Information has been provided by the vendors of PFS	EML undertook a due diligence process in respect of PFS, which relied in part on the review of business and corporate structure of PFS, which was provided to EML by the vendors of PFS. Decompleteness of all the information which was provided to it against independent data. Similar information relating to PFS (on a stand-alone basis and also with EML post-Acquisition of PFS) if financial information) provided by the vendors of PFS. EML is unable to verify the accuracy, relit to and relied upon by EML in its due diligence process and its preparation of this Presentation presentation. Furthermore, there is a risk that due diligence conducted has not identified issues that would he that was not identified prior to entry into the Acquisition could have an adverse impact on the due diligence process undertaken by EML identified a number of risks associated with PFS, whi included in certain circumstances the acceptance of the risk as tolerable on commercial ground mitigate the risk, or that the materiality of these risks may have been underestimated or unfor and financial position.
	Future earnings may not be as expected	EML has undertaken financial and business analysis of PFS in order to determine its attractiven best estimate assumptions made by EML, draw conclusions and forecasts that are inaccurate of PFS are different than those anticipated, or any unforeseen difficulties emerge in integrating the not align with EML's assumptions, there is a risk that the profitability and future earnings of the as described in this Presentation.
	EML may not successfully integrate PFS	The integration of a business of the size and nature of PFS carries risk, including potential delay operations. The success of the Acquisition, and the ability to realise the expected benefits of the integration of PFS's business alongside EML's business following completion of the Acquisition, impose unexpected costs that may adversely affect the financial performance and position of E

of financial and other information (including unaudited financial information) concerning the Despite making reasonable efforts, EML has not been able to verify the accuracy, reliability or larly, EML has prepared (and made assumptions in the preparation of) the financial ) included in this Presentation from financial and other information (including unaudited eliability or completeness of all of this information. If any of the data or information provided n proves to be incomplete, incorrect, inaccurate or misleading, there is a risk that the actual nt to the financial position and performance expected by EML and reflected in this

d have been material to the decision to enter into the Acquisition. A material adverse issue be financial performance or operations of EML. As is usual in the conduct of acquisitions, the hich EML had to evaluate and manage. The mechanisms used by EML to manage these risks nds such as materiality. There is a risk that the approach taken by EML may be insufficient to preseen, and hence they may have a material adverse impact on EML's operations, earnings

eness to EML and whether to pursue the Acquisition. It is possible that such analysis, and the or which will not be realised in due course. To the extent that the actual results achieved by the operations of PFS, or the timing of receipt of regulatory approvals for the Acquisition do the operations of EML may differ (including in a materially adverse way) from the performance

ays or costs in implementing necessary changes and difficulties in integrating various the Acquisition outlined in this Presentation, is dependent on the effective and timely on. A failure to fully integrate the operations of PFS, or a delay in the integration process, could f EML.

# **Key Risks**

## **Acquisition Risks**

Торіс	Summary	
EML will assume PFS' historical liabilities	Following completion of the Acquisition, EML will be responsible for any outstanding liabilities identified during EML's due diligence or which are greater than expected, for which insurance ragreement for the Acquisition (for example pursuant to an indemnity provided by the PFS vence penalties or subject to other sanctions. Such liabilities could include liabilities relating to currer approvals, authorisations or licences, regulatory actions (including without limitation in relation relating to deferred consideration payable under acquisition agreements previously entered interesting to deferred consideration payable under acquisition agreements previously entered interesting to deferred consideration payable under acquisition agreements previously entered interesting to deferred consideration payable under acquisition agreements previously entered interesting to deferred consideration payable under acquisition agreements previously entered interesting to deferred consideration payable under acquisition agreements previously entered interesting to deferred consideration payable under acquisition agreements previously entered interesting to deferred consideration payable under acquisition agreements previously entered interesting to deferred consideration payable under acquisition agreements previously entered interesting to deferred consideration payable under acquisition agreements previously entered interesting to deferred consideration payable under acquisition agreements previously entered interesting to understand the treat the saware that on 24 September 2019, the French banking regulator ("ACPR") enforcement decision will remain published on the ACPR website for 5 years. The ACPR identify your customer' processes and report suspicious transactions to the French regulator. No remet carry out a further on-site inspections. PFS may be subject to other similar regulatory action. Furthermore, EML is aware that the United Kingdom's Payment Systems Regulator ("PSR") is cuuderstands that PFS is co-operating wit	
The financial capacity of, and recourse to, the vendors of PFS may be limited and there is counterparty and contractual risk	The ability of EML to achieve its stated objectives will depend on the performance by the partie defaults in the performance of their obligations, it may be necessary for EML to approach a cou- Furthermore, if a warranty, indemnity or other claim was made by EML against the vendors of contested or that funds may not be available to meet the claim in its entirety. Further, while pa Acquisition, there can be no guarantee as to the on-going financial capacity of the vendors of P materially adversely affect EML's financial position and performance.	

es that PFS has incurred prior to the Acquisition, including any liabilities that were not e may not be available, and for which EML may not have post-Acquisition recourse under the endors for prior regulatory breaches) and which may result in EML being liable for fines and rent or future litigation or other proceedings, failure by PFS to hold required regulatory ion to any such failure), health and safety claims, warranty or performance claims, liabilities into by PFS, historical tax liabilities and other liabilities.

") published an enforcement action against PFS and imposed a €1 million fine. The ACPR ified regulatory breaches by PFS, broadly relating to failures by PFS to carry out a robust 'know ediation or corrective measures are imposed by the ACPR in its decision, but the ACPR may

currently investigating certain conduct by PFS in relation to a competitor of PFS. EML entation, the investigation is an on-going confidential process and EML and PFS are not in a

ut at risk the group's capacity to carry on its business, either at all or in one or more of the cted to remedy.

rties of their obligations under the agreements for, and related to, the Acquisition. If any party court to seek a legal remedy, which can be expensive and time consuming.

of PFS under the agreement for the Acquisition, there is a risk that such claim may be part of the purchase price will be held in escrow in accordance with the terms of the f PFS. Any inability to recover amounts claimed under the agreement for the Acquisition could



# **Key Risks**

### **Acquisition Risks**

Торіс	Summary
	Completion of the Acquisition is conditional on certain matters, including certain approvals that of Ireland. There is a risk that either of these regulators may not provide the requisite approva
The Acquisition may not complete	If any of the conditions precedent are not satisfied or waived or take longer than anticipated to current terms or at all. There is no guarantee that EML will obtain all necessary approvals to co be granted on terms that are acceptable to EML or on an unconditional basis.
	If the Acquisition is not completed as a result of a failure to satisfy conditions (or otherwise), E Placement, or ways to return such proceeds to shareholders. If completion of the Acquisition i realise the benefits of the Acquisition. Any failure to complete, or delay in completing, the Acc have a material adverse effect on EML's financial position and performance.
Brexit may impact PFS' operations	Like EML, PFS has operations in Europe including in the United Kingdom and these operations (commonly referred to as 'Brexit'). How Brexit may impact PFS and its operations, is currently PFS to amend its existing licences or apply for new licences, and transfer assets between entitie consequences of Brexit may, individually or together, adversely affect EML's ability to operate I
	Some of PFS' contracts with its suppliers and customers contain change of control provisions the terminate the relevant contract. Furthermore, the initial term of a number of these contracts is renewals.
Arrangement with PFS' key suppliers and customers	Furthermore, a large portion of PFS' net revenue has historically been derived from a small nu approximately 26% of total net revenue from two customers and its top 15 customers, represent revenue. Any termination or non-renewal or renewal on less favourable terms of a material supplier or o
Acquisition accounting	EML is required to undertake an assessment of the fair value of the tangible and intangible ass Acquisition. Accounting standards provide twelve months from completion for this assessment applied than those used in the pro-forma financial information contained in this Presentation. balance sheet by EML. There will also be differences in the depreciation and amortisation char before tax and net profit after tax.

hat are required from the United Kingdom's Financial Conduct Authority and the Central Bank vals to EML.

to satisfy, completion of the Acquisition may be deferred or delayed, or may not occur on the complete the Acquisition within any particular timeframe, or at all, or that such approvals will

EML will need to consider alternative uses for the proceeds of the Entitlement Offer and is delayed, EML may incur additional costs and it may take longer than anticipated for EML to cquisition and/or any action required to be taken to return capital raised to shareholders may

is could be impacted by the terms on which the United Kingdom leaves the European Union y uncertain. For example, Brexit may impact PFS' existing licensing arrangements and require ities in different jurisdictions, which may have adverse tax implications. Any adverse e PFS' business as it is currently operated, and its financial position and results.

that will be triggered by the Acquisition and, when triggered, entitle the counterparty to s is expired and those contracts appear to be operating on the basis of automatic annual

umber of key customers. For the eight months to 31 August 2019, PFS generated senting less than 7% of the total number of customers, generated approximately 46% of PFS's

r customer contract could materially adversely affect EML's financial position and prospects.

ssets acquired as well as the actual and contingent liabilities of PFS at the date of the ent to be finalised. The outcome of this assessment could give rise to different values being n. Such an outcome will impact the values of assets and liabilities reported in the consolidated arges recognised in the consolidated profit or loss account which may impact reported profit



# **Key Risks**

## **Acquisition Risks**

Торіс	Summary
Regulatory	The Payment Systems Regulator ("PSR") notified PFS in February 2018 that it had commenced a minor part of its' business. The progress and scope of the investigation remain confidential. I for a considerable period of time before any outcomes are announced. Under the relevant legi turnover. Under the terms of the SPA for the Acquisition EML has received protections from the

#### **Business Risks**

While the risks set out in this section are stated to relate to EML and its business, investors should consider that these risks will also apply to PFS and its business, which EML will own following completion of the Acquisition.

Торіс	Summary
EML operates in a heavily regulated industry and it may not comply with applicable laws and regulations	EML currently has operations in 23 countries in North America, Europe and Australia, and will f exposed to a range of risks relating to compliance with, changes to, or uncertainty in, the releva- financial services, regulation of e-Money, privacy and data protection laws and anti-money laur EML is also exposed to political uncertainty in some of the countries in which it operates. For er referred to as 'Brexit'), and how Brexit may impact EML and its operations, is currently uncerta Changes to laws and regulations that apply to EML in any of the jurisdictions in which EML ope as well as reduce demand for EML's services. Further, regulatory requirements in any of the jur result in EML being required to dedicate more time, resources and expenditure to achieve com If EML's operations are found not to satisfy or to violate any applicable laws or regulations, EMI compliance costs. The reputation of EML may also be adversely affected. Any penalties, damag individually or together, could adversely affect EML's ability to operate its business, and its finan-

ed an investigation under the Competition Act 1998 into anti-competitive conduct in relation to I. PFS is co-operating with the PSR and the investigation is ongoing. A PSR investigation may run egislation, should an adverse finding be made against PFS fines can be up to 10% of PFS' the Vendors to cover any potential fines that could ultimately be imposed.

I following the Acquisition have operations in an additional 8 countries. Accordingly, EML is evant legal and regulatory regimes in those jurisdictions including in relation to regulation of undering and counter terrorism financing laws.

example, the terms on which the United Kingdom will leave the European Union (commonly tain.

perates may have a material adverse effect on EML's business, financial position and prospects, urisdictions in which EML operates may become more burdensome in the future, which may ompliance

ML may be subject to penalties, damages, fines, disruption to its operations and increased ages, fines, operational disruptions, increased compliance costs or damage to reputation, nancial position and results.

# **Key Risks**

#### **Business Risks**

t	Business Risks		
	Торіс	Summary	
	EML's customers are also subject to laws and regulations that may change and evolve and impact demand for EML's products and services	EML's customers are also subject to a range of legal and regulatory regimes in the jurisdictions betting in the United States is currently evolving, which is presenting a number of opportunitie However, changes to, or uncertainty in, laws and regulations that apply to EML's customers in a services or impact the way in which those customers are allowed to use EML's products and se operates may become more burdensome in the future, which may result in EML's customers b which may in turn make EML's products and services less appealing.	
	EML's customer contracts may be breached, terminated, not renewed or renewed on less favourable terms	EML is party to contracts to provide its solutions to customers for payouts, gifts, incentives and EML's revenue. If EML breaches a customer contract (for example by not meeting service level requirements, EML may be liable for damages under the relevant contract and in certain cases also not be renewed for a number of reasons, including performance below required service level those currently enjoyed by EML. Any breach, termination, non-renewal or renewal on less favourable terms of a customer contract.	
	EML is exposed to adverse foreign exchange rate and interest rate movements	The financial information in EML's financial statements is presented in Australian dollars, while some of EML's expenses are incurred in these foreign currencies. The non-Australian dollar der presenting the consolidated EML group financial performance and position. Accordingly, EML is subject to adverse exchange rate movements, particularly, adverse movem rate and the Euro:AUD exchange rate. An adverse movement in the exchange rate (ie an increating acquisition of EML's future reported financial performance (ie reduce its reported sales, profitabili acquisition of PFS (which generates sales in a number of currencies including GBP and Euros), i cash flows and financial position will be affected by exchange rate movements.	

ns in which they operate, and such laws may be evolving. For example, the regulation of sports ties for EML to provide products to sports betting companies operating in the United States. In any of the jurisdictions in which they operate may reduce demand for EML's products and services. Further, regulatory requirements in any of the jurisdictions in which EML's customers being required to dedicate more time, resources and expenditure to achieve compliance,

nd rewards, and supplier payments and those contracts are responsible for the majority of el requirements), including if it fails to deliver its payment solutions to the specified es the counterparty may be entitled to terminate the contract. EML's customer contracts may e levels, adverse publicity or increased competition, or renewed on terms less favourable than

ntract could materially adversely affect EML's financial position and prospects.

le the majority of EML's revenue is currently generated in USD, CAD, GBP and Euros. Similarly, enominated sales and expenses are translated into Australian dollars for the purposes of

ments in the USD:AUD exchange rate, the CAD:AUD exchange rate, the GBP:AUD exchange rease in the Australian dollar relative to the USD, CAD, GBP or Euro) may have an adverse pility, cash flows and financial position). Furthermore, as EML expands, including through the ), it will be exposed to additional currencies and a higher proportion of its sales, profitability,

ncial instruments (primarily its cash and cash equivalents and receivables from financial osure. Adverse changes in interest rates could affect the amount of interest income received by y impact EML's business, financial condition and financial performance.



# **Key Risks**

#### **Business Risks**

BUSINESS RISKS		
	Торіс	Summary
	EML may not achieve anticipated benefits from past acquisitions	EML has in part historically grown its business by acquisition (including the recent acquisitions important part of EML's strategy in the future. This growth has placed, and may continue to plate and internal controls and systems. Effective management of EML's growth will require continue may not be able to take advantage of market opportunities, satisfy customer requirements, experiment are a range of additional risks associated with strategic acquisitions, including one or more which it cannot recover under the relevant acquisition agreement, EML may fail to achieve experiment of acquired businesses may not be retained after completion of the acquisition and the service relation to termination rights.
		Any of the above factors, either individually or in combination, may have a material adverse ef
	EML's or a third party's information technology systems may fail or be subject to attack	EML relies on its information technology systems to perform key functions critical to its ability information technology systems provided by third party technology vendors such as banking all which is owned by Apple Inc., as well as point of sale devices, for the validation of payments, p effectiveness of EML's proprietary technology platforms are critical to EML's ability to deliver set. By their nature, EML's information technology systems, as well as those provided by third party sources, including limitations in processing increasing transaction volumes, natural disasters, p failures, operator negligence, improper operation by or supervision of employees, physical and seeking to disrupt operations or misappropriate information and other breaches of security. It information and the private information of its clients may not be sufficient to prevent unauthor Furthermore, EML's reliance on third parties and their systems to provide key services decreas provided.
		Any damage or interruption to, or failure of, EML's information systems or those provided by the to conduct its business and generate revenue and could result in significant costs being incurred or take other remedial steps with respect to third parties. Further, accidental or deliberate sector technology vendor's information technology systems or customer data may subject EML to represent to the services, loss of customers, a disruption to services, legal action and regulatory scrutiny.

ns of Flex-e-Card and PerfectCard), and growth through acquisition is likely to remain an place, significant demands on management, information and reporting resources and financial nued development and appropriate resourcing of these controls and systems, failing which EML execute its business plan or respond to competitive threats.

nore past or future acquisitions giving rise to significant actual or contingent liabilities or loss xpected synergies and cost savings in relation to an acquisition, customers and key employees ces contracts of acquired businesses may contain unusual or onerous terms, including in

effect on EML's financial position and future prospects.

ty to service its customers by providing its payment solutions. In addition, EML relies on and payment processing systems owned and operated by third parties, for example Apple Pay, , processing and settlement of payments. The use of information technology and the r services to its clients and to continue to grow its business.

rty technology vendors, are vulnerable to damage, interruption or failure from a number of power losses, computer systems failures, internet and telecommunications or data network nd electronic losses of data and similar events, computer viruses, penetration by hackers It is possible that the measures taken by EML or relevant third parties to protect its proprietary horised access to, or disclosure of, sensitive financial, proprietary or personal information. ases its control over the delivery of these services and the quality and reliability of the services

third party technology vendors could significantly curtail, directly and indirectly, EML's ability rred, for example to rebuild systems, respond to regulatory inquiries or actions, pay damages, ecurity breaches or other unauthorised access to, or disclosure of, EML's or a third party eputational damage, a loss of confidence in the products and services it provides, claims by



# **Key Risks**

### **Business Risks**

	Торіс	Summary
	EML relies on the effective performance of IT infrastructure	Technology is the key enabler of EML's services. EML and its clients are dependent on the effect party data centres and communications systems. EML may fail to successfully achieve the requirements, which may, in turn, adversely affect its operations, relations
	EML may not be issued with, or lose or breach, a licence, certification or accreditation	EML is required to hold various licences, registrations, certifications or accreditations to operate lapse in, or revocation of, EML's licences, registrations, certifications or accreditations could ad with the licences, certifications or accreditations necessary to conduct its business. To the exter registration or licence, or other adverse regulatory findings, there may be flow-on contractual
	EML may fail to attract and retain key personnel	A key driver of EML's performance is the recruitment and retention of effective and qualified e employees, delay in finding suitable replacements for lost personnel and the inability to find su were to materialise, they could have a material adverse impact on PFS' business, financial perf
	EML's competitive position may deteriorate	EML operates in a highly competitive industry. EML's competitive position may be impacted by commercial factors including pricing and liability, its ability to keep up with technological or register the ability to maintain strong relationships with existing clients by upholding the consistency a the competitive landscape, which may evolve as a result of a number of factors, including the participants. Increased competition may adversely affect EML's business, financial performance
	EML's intangible assets may be impaired	EML has a material amount of intangible assets on its balance sheet relating to goodwill and id licences. Under Australian Accounting Standards, goodwill and indefinite life intangible assets value of its intangible assets, which would result in an expense in the income statement, there
	EML's reputation may be damaged	EML's brand and reputation is important in attracting and retaining clients. There is a risk that security breach or a one-off unforeseen events that negatively impacts EML's operations. The clients, which, in turn, may have an adverse impact on EML's financial performance.

fective performance, reliability and availability of EML's technology platforms, software, third quired development of its technology and systems to meet clients' needs, match competitors aship with clients, financial performance and financial condition.

rate its business such as an Australian Financial Services Licence and e-Money licence. Any adversely affect EML's operations and financial results. Furthermore, EML may not be issued stent that EML's customer contracts include termination rights due to loss of accreditation, al effects or regulatory difficulties affecting EML's businesses.

d employees. EML faces risks of loss of key management personnel, loss of other key suitably qualified personnel to meet EML's business needs as it grows. If any of these risks erformance and financial condition.

by a number of factors, including the level of innovation relative to that of competitors, regulatory change, its ability to respond to client preferences for products and services and and quality of its services. In addition, EML needs to respond effectively to any changes in e entry of new competitors into the market and the consolidation of existing market nce and financial condition.

identifiable intangible assets such as client contracts and relationships, software and is must be regularly tested for impairment. If impaired, EML would need to write down the reby potentially materially impacting EML's financial condition and reported earnings.

It EML's brand and reputation may be tarnished by incidents such as negative publicity, a data e occurrence of any such incidents may lead to client loss and the failure to attract new



# **Key Risks**

### **Business Risks**

D	DUSITIESS RISKS		
	Торіс	Summary	
	EML may be involved in disputes or litigation	EML may in the ordinary course of business become involved in litigation and disputes, for exa economic costs and damage to relationships with suppliers, clients and/or other stakeholders. relation to that litigation or dispute, this may disrupt EML's business operations, cause EML to operations of the business. Any such outcomes may have an adverse impact on EML's business	
	EML may fail to realise benefits from research and development investments	Developing software and technology is expensive and the investment in the development of the return on investment. An important element of EML's corporate strategy is to continue to make internal investments and the acquisition of intellectual property from companies that it has ac develop its software and technology service offering and maintain its competitive position. Ho or may not realise such benefits at all.	
	EML's intellectual property may be compromised or lost	EML relies and expects to continue to rely on a combination of confidentiality, assignment pro- whom it has relationships, as well as trademarks, copyright and patents, to protect its propriet and/or may challenge proprietary rights held by EML, and pending and future trademark and p protection may not be available in every country in which EML operates or intends to operate and expense in order to prevent infringement or to enforce its rights. If the protection of its pr parties, its competitors may be able to more effectively mimic its products, services, and meth financial condition and financial performance.	
	EML may infringe a third party's intellectual property rights	EML may receive notices from third parties claiming infringement of their intellectual property industries it which it operates. Such claims may require protracted negotiation, including litigation indemnification obligations in the agreements with suppliers. In addition, such claims may increa determination was made that EML had infringed such third party rights, EML's business and the suppliced such third party rights.	

xample with its suppliers or clients. Any such litigation or dispute could involve significant rs. If EML is involved in any litigation or disputes or protracted settlement negotiations in ro incur significant legal costs, and may divert management's attention away from the daily ress, reputation and financial condition and financial performance.

these product and service offerings often involves an extended period of time to achieve a ake investments in innovation and related product and service opportunities through acquired. EML believes that it must continue to dedicate resources to its innovation efforts to lowever, EML may not receive significant revenues from those investments for several years,

rovisions and licence agreements with its employees, consultants and third parties with etary rights. Third parties may knowingly or unknowingly infringe EML's proprietary rights, d patent applications may not be approved. In addition, effective intellectual property the its business. In any or all of these cases, EML may be required to expend significant time proprietary rights is inadequate to prevent unauthorised use or appropriation by third thods of operation. Any of these events could have an adverse effect on its business,

rty rights and/or breach of its agreements with them, including from its competitors in the gation, to resolve, or the payment of monetary damages or the satisfaction of crease as EML continues to acquire new businesses and enter new markets. In such cases, if d financial condition may be adversely affected.



# **Key Risks**

### **Business Risks**

Business Risks		
Торіс	Summary	
EML is exposed to changes in general economic conditions, legislation and regulation which may adversely impact spending and confidence	EML's customers and the end users of EML's products (including customers of EML's customers inflation and interest rates, the level of business spending and consumer confidence generally downturn in general economic conditions either globally or in any geographic region in which E customers and end-user's willingness to use EML's products. Any such downturn may have a m	
EML may be unable to refinance, repay or renew its debt	EML utilises debt to partially fund its business operations and may need to access additional de facilities or otherwise obtain debt finance on favourable terms, EML may not meet its growth t	
Underwriting risk	<ul> <li>EML has entered into an underwriting agreement under which the Joint Lead Managers have a conditions of the underwriting agreement between EML and the Joint Lead Managers (Underw Offer and Placement is conditional on certain customary matters, including EML delivering cert events occur, the Joint Lead Managers may terminate the Underwriting Agreement. Those eve</li> <li>EML is prevented from issuing the New Shares under the Entitlement Offer and Placement</li> <li>ASX announces that EML will be removed from the official list of ASX or that its shares will</li> <li>there are certain delays in the timetable for the Entitlement Offer and Placement without</li> <li>EML is required to give ASX a notice in accordance with section 708AA(12) or 708A(9) of th</li> <li>certain information supplied by or on behalf of EML to the Joint Lead Managers is or becomes m they are required to contain.</li> </ul>	

ers) may be impacted by changes in general economic conditions, such as movements in ly and to changes to fiscal or monetary policies, legislation and regulation. A prolonged h EML operates may therefore impact demand for EML's products and services from its material adverse impact on EML's operations and financial results.

debt financing to grow its operations. If EML is unable to refinance, repay or renew its debt h targets, which may adversely impact its financial performance.

e agreed to underwrite the Entitlement Offer and Placement, subject to the terms and erwriting Agreement). The Joint Lead Managers' obligations to underwrite the Entitlement ertain certificates, sign-offs and opinions to the Joint Lead Managers. Furthermore, if certain vents include where:

ent;

- vill be delisted or suspended from quotation by ASX for any reason;
- ut the Joint Lead Managers' consent;
- I to or is unable to proceed with the Entitlement Offer and Placement;
- the Corporations Act;
- comes false, misleading or deceptive or is likely to mislead or deceive; or
- misleading or deceptive in a material respect or those offer materials omit any information

f proceeds raised under the Entitlement Offer and Placement. In these circumstances, EML ments. Termination of the Underwriting Agreement could materially adversely affect EML's



# **Key Risks**

#### **General Investment Risks**

Торіс	Summary
There are risks associated with an investment in shares	<ul> <li>There are general risks associated with investments in equity capital such as EML shares. The t Australia and internationally. This may result in the market price for the New Shares being less of shares include:</li> <li>general movements in Australian and international stock markets;</li> <li>investor sentiment;</li> <li>Australian and international economic conditions and outlooks;</li> <li>changes in interest rates and the rate of inflation;</li> <li>changes in government legislation and policies, in particular taxation laws;</li> <li>announcement of new technologies;</li> <li>geo-political instability, including international hostilities and acts of terrorism;</li> <li>demand for and supply of EML shares;</li> <li>announcements and results of competitors; and</li> <li>analyst reports.</li> </ul> No assurance can be given that the New Shares will trade at or above the Offer Price or that the guarantees the performance of the New Shares. The operational and financial performance and position of EML and EML's share price may be a international market conditions and related factors. It is also possible that new risks might emagemanifest themselves in ways that are not currently foreseeable. The equity markets have
Risk of dilution	Investors who do not participate in the Entitlement Offer and the Placement, or do not take up holding in EML diluted by not participating to the full extent in the Entitlement Offer and the P EML. EML may issue new shares to finance future acquisitions or pay down debt which may, up raise equity if it believes that the benefit to investors of conducting the capital raising is greater raising.

e trading price of EML shares may fluctuate with movements in equity capital markets in ss or more than the Offer Price. Generally applicable factors that may affect the market price

there will be an active market in EML shares. None of EML, its directors or any other person

e adversely affected by a worsening of general economic conditions in Australia, as well as merge as a result of Australian or global markets experiencing extreme stress, or existing risks re in the past and may in the future be subject to significant volatility.

up all of their entitlement under the Entitlement Offer, will have their percentage security Placement. Investors may also have their investment diluted by future capital raisings by under certain circumstances, dilute the value of an investor's interest in EML. EML will only ter than the short term detriment caused by the potential dilution associated with a capital



# **Key Risks**

#### **General Investment Risks**

	Торіс	Summary
	Dividends may not be paid	The payment of dividends by EML is determined by the Board from time to time at its discretic have a stated dividend policy, the Acquisition is likely to cause EML to not be in a position to pa
	There may be changes in accounting standards	There may be changes in accounting standards. This may affect the reported earnings of EML a adopted, changes to accounting standards that may impact EML, including those governing lea when known, the impact of adopting new accounting standards in its periodic financial reporti
	Adverse changes to tax laws may occur	Future changes in taxation laws in jurisdictions in which EML operates, including changes in int taxation treatment of an investment in EML shares or the holding and disposal of those shares the various jurisdictions in which EML operates, may impact the future tax liabilities of EML. An investment in shares involves tax considerations that differ for each investor. Investors are e

tion, depending on the profitability and cash flow of EML's business. While EML does not pay dividends given EML will divert cash flows to the repayment of debt.

L and its financial position from time to time. There are multiple pending, or recently leases (adopted on 1 July 2019). EML has previously and will continue to assess and disclose, rting.

interpretation or application of the law by the courts or taxation authorities, may affect the res. Further, changes in tax law, or changes in the way tax law is expected to be interpreted, in

encouraged to seek professional tax advice in connection with any investment in EML.



# Appendix B – International Offer Restrictions

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NOT FOR DISTRIBUTION OR RELEASE IN THE UNITED STATES

## Appendix B – International Offer Restrictions

# **International Offer Restrictions**

This document does not constitute an offer of new ordinary shares ("New Shares") of the Company in any jurisdiction in which it would be unlawful. In particular, this document may not be distributed to any person, and the New Shares may not be offered or sold, in any country outside Australia except to the extent permitted below.

#### Canada (Alberta, British Columbia, Ontario and Quebec provinces)

This document constitutes an offering of New Shares only in the Provinces of Alberta, British Columbia, Ontario and Quebec (the "Provinces") and to those persons to whom they may be lawfully distributed in the Provinces, and only by persons permitted to sell such New Shares. This document is not, and under no circumstances is to be construed as, an advertisement or a public offering of securities in the Provinces. This document may only be distributed in the Provinces to persons that are "accredited investors" within the meaning of NI 45-106 – *Prospectus Exemptions*, of the Canadian Securities Administrators. No securities commission or similar authority in the Provinces has reviewed or in any way passed upon this document, the merits of the New Shares or the offering of New Shares and any representation to the contrary is an offence.

No prospectus has been, or will be, filed in the Provinces with respect to the offering of New Shares or the resale of such securities. Any person in the Provinces lawfully participating in the offer will not receive the information, legal rights or protections that would be afforded had a prospectus been filed and receipted by the securities regulator in the applicable Province. Furthermore, any resale of the New Shares in the Provinces must be made in accordance with applicable Canadian securities laws which may require resales to be made in accordance with exemptions from dealer registration and prospectus requirements. These resale restrictions may in some circumstances apply to resales of the New Shares outside Canada and, as a result, Canadian purchasers should seek legal advice prior to any resale of the New Shares.

The Company as well as its directors and officers may be located outside Canada and, as a result, it may not be possible for purchasers to effect service of process within Canada upon the Company or its directors or officers. All or a substantial portion of the assets of the Company and such persons may be located outside Canada and, as a result, it may not be possible to satisfy a judgment against the Company or such persons in Canada or to enforce a judgment obtained in Canadian courts against the Company or such persons outside Canada.

Any financial information contained in this document has been prepared in accordance with Australian Accounting Standards and also comply with International Financial Reporting Standards and interpretations issued by the International Accounting Standards Board. Unless stated otherwise, all dollar amounts contained in this document are in Australian dollars.

#### Statutory rights of action for damages and rescission

Securities legislation in certain of the Provinces may provide purchasers with, in addition to any other rights they may have at law, rights of rescission or to damages, or both, when an offering memorandum that is delivered to purchasers contains a misrepresentation. These rights and remedies must be exercised within prescribed time limits and are subject to the defenses contained in applicable securities legislation. Prospective purchasers should refer to the applicable provisions of the securities legislation of their respective Province for the particulars of these rights or consult with a legal adviser.

# **International Offer Restrictions**

The following is a summary of the statutory rights of rescission or to damages, or both, available to purchasers in Ontario. In Ontario, every purchaser of the New Shares purchased pursuant to this document (other than (a) a "Canadian financial institution" or a "Schedule III bank" (each as defined in NI 45-106), (b) the Business Development Bank of Canada or (c) a subsidiary of any person referred to in (a) or (b) above, if the person owns all the voting securities of the subsidiary, except the voting securities required by law to be owned by the directors of that subsidiary) shall have a statutory right of action for damages and/or rescission against the Company if this document or any amendment thereto contains a misrepresentation. If a purchaser elects to exercise the right of action for rescission, the purchaser will have no right of action for damages against the Company. This right of action for rescission or damages is in addition to and without derogation from any other right the purchaser may have at law. In particular, Section 130.1 of the Securities Act (Ontario) provides that, if this document contains a misrepresentation, a purchaser who purchases the New Shares during the period of distribution shall be deemed to have relied on the misrepresentation if it was a misrepresentation at the time of purchase and has a right of action for damages or, alternatively, may elect to exercise a right of rescission against the Company, provided that (a) the Company will not be liable if it proves that the purchaser purchased the New Shares with knowledge of the misrepresentation; (b) in an action for damages, the Company is not liable for all or any portion of the damages that the Company proves does not represent the depreciation in value of the New Shares as a result of the misrepresentation relied upon; and (c) in no case shall the amount recoverable exceed the price at which the New Shares were offered.

Section 138 of the Securities Act (Ontario) provides that no action shall be commenced to enforce these rights more than (a) in the case of any action for rescission, 180 days after the date of the transaction that gave rise to the cause of action or (b) in the case of any action, other than an action for rescission, the earlier of (i) 180 days after the purchaser first had knowledge of the fact giving rise to the cause of action or (b) in the case of any action that gave rise to the cause of action. These rights are in addition to and not in derogation from any other right the purchaser may have.

Certain Canadian income tax considerations. Prospective purchasers of the New Shares should consult their own tax adviser with respect to any taxes payable in connection with the acquisition, holding or disposition of the New Shares as any discussion of taxation related matters in this document is not a comprehensive description and there are a number of substantive Canadian tax compliance requirements for investors in the Provinces.

Language of documents in Canada. Upon receipt of this document, each investor in Canada hereby confirms that it has expressly requested that all documents evidencing or relating in any way to the sale of the New Shares (including for greater certainty any purchase confirmation or any notice) be drawn up in the English language only. Par la réception de ce document, chaque investisseur canadien confirme par les présentes qu'il a expressément exigé que tous les documents faisant foi ou se rapportant de quelque manière que ce soit à la vente des valeurs mobilières décrites aux présentes (incluant, pour plus de certitude, toute confirmation d'achat ou tout avis) soient rédigés en anglais seulement.



# **International Offer Restrictions**

#### Hong Kong

WARNING: This document has not been, and will not be, registered as a prospectus under the Companies (Winding Up and Miscellaneous Provisions) Ordinance (Cap. 32) of Hong Kong, nor has it been authorised by the Securities and Futures Commission in Hong Kong pursuant to the Securities and Futures Ordinance (Cap. 571) of the Laws of Hong Kong (the "SFO"). No action has been taken in Hong Kong to authorise or register this document or to permit the distribution of this document or any documents issued in connection with it. Accordingly, the New Shares have not been and will not be offered or sold in Hong Kong other than to "professional investors" (as defined in the SFO and any rules made under that ordinance).

No advertisement, invitation or document relating to the New Shares has been or will be issued, or has been or will be in the possession of any person for the purpose of issue, in Hong Kong or elsewhere that is directed at, or the contents of which are likely to be accessed or read by, the public of Hong Kong (except if permitted to do so under the securities laws of Hong Kong) other than with respect to New Shares that are or are intended to be disposed of only to persons outside Hong Kong or only to professional investors. No person allotted New Shares may sell, or offer to sell, such securities in circumstances that amount to an offer to the public in Hong Kong within six months following the date of issue of such securities.

The contents of this document have not been reviewed by any Hong Kong regulatory authority. You are advised to exercise caution in relation to the offer. If you are in doubt about any contents of this document, you should obtain independent professional advice.

#### **New Zealand**

This document has not been registered, filed with or approved by any New Zealand regulatory authority under the Financial Markets Conduct Act 2013 (the "FMC Act").

The New Shares are not being offered to the public within New Zealand other than to existing shareholders of the Company with registered addresses in New Zealand to whom the offer of these securities is being made in reliance on the FMC Act and the Financial Markets Conduct (Incidental Offers) Exemption Notice 2016.

Other than in the entitlement offer, the New Shares may only be offered or sold in New Zealand (or allotted with a view to being offered for sale in New Zealand) to a person who:

- is an investment business within the meaning of clause 37 of Schedule 1 of the FMC Act;
- meets the investment activity criteria specified in clause 38 of Schedule 1 of the FMC Act;
- is large within the meaning of clause 39 of Schedule 1 of the FMC Act;
- is a government agency within the meaning of clause 40 of Schedule 1 of the FMC Act; or
- is an eligible investor within the meaning of clause 41 of Schedule 1 of the FMC Act.

#### Norway

This document has not been approved by, or registered with, any Norwegian securities regulator under the Norwegian Securities Trading Act of 29 June 2007. Accordingly, this document shall not be deemed to constitute an offer to the public in Norway within the meaning of the Norwegian Securities Trading Act of 2007.

The New Shares may not be offered or sold, directly or indirectly, in Norway except to "professional clients" (as defined in Norwegian Securities Regulation of 29 June 2007 no. 876 and including non-professional clients having met the criteria for being deemed to be professional and for which an investment firm has waived the protection as non-professional in accordance with the procedures in this regulation).



## Appendix B – International Offer Restrictions

# **International Offer Restrictions**

#### Singapore

This document and any other materials relating to the New Shares have not been, and will not be, lodged or registered as a prospectus in Singapore with the Monetary Authority of Singapore. Accordingly, this document and any other document or materials in connection with the offer or sale, or invitation for subscription or purchase, of New Shares, may not be issued, circulated or distributed, nor may the New Shares be offered or sold, or be made the subject of an invitation for subscription or purchase, whether directly or indirectly, to persons in Singapore except pursuant to and in accordance with exemptions in Subdivision (4) Division 1, Part XIII of the Securities and Futures Act, Chapter 289 of Singapore (the "SFA"), or as otherwise pursuant to, and in accordance with the conditions of any other applicable provisions of the SFA.

This document has been given to you on the basis that you are (i) an existing holder of the Company's shares, (ii) an "institutional investor" (as defined in the SFA) or (iii) an "accredited investor" (as defined in the SFA). In the event that you are not an investor falling within any of the categories set out above, please return this document immediately. You may not forward or circulate this document to any other person in Singapore.

Any offer is not made to you with a view to the New Shares being subsequently offered for sale to any other party. There are on-sale restrictions in Singapore that may be applicable to investors who acquire New Shares. As such, investors are advised to acquaint themselves with the SFA provisions relating to resale restrictions in Singapore and comply accordingly.

#### Switzerland

The New Shares may not be publicly offered in Switzerland and will not be listed on the SIX Swiss Exchange or any other stock exchange or regulated trading facility in Switzerland. Neither this document nor any other offering material relating to the New Shares (i) constitutes a prospectus or a similar notice as such terms are understood under art. 652a, art. 752 or art. 1156 of the Swiss Code of Obligations or a listing prospectus within the meaning of art. 27 *et seqq*. of the SIX Listing Rules or (ii) has been or will be filed with or approved by any Swiss regulatory authority. In particular, this document will not be filed with, and the offer of New Shares will not be supervised by, the Swiss Financial Market Supervisory Authority (FINMA).

Neither this document nor any other offering material relating to the New Shares may be publicly distributed or otherwise made publicly available in Switzerland. The New Shares will only be offered to regulated financial intermediaries such as banks, securities dealers, insurance institutions and fund management companies as well as institutional investors with professional treasury operations. This document is personal to the recipient and not for general circulation in Switzerland.



## Appendix B – International Offer Restrictions

# **International Offer Restrictions**

#### United Kingdom

Neither this document nor any other document relating to the offer has been delivered for approval to the Financial Conduct Authority in the United Kingdom and no prospectus (within the meaning of section 85 of the Financial Services and Markets Act 2000, as amended ("FSMA")) has been published or is intended to be published in respect of the New Shares.

This document is issued on a confidential basis to "qualified investors" (within the meaning of section 86(7) of the FSMA) in the United Kingdom, and the New Shares may not be offered or sold in the United Kingdom by means of this document, any accompanying letter or any other document, except in circumstances which do not require the publication of a prospectus pursuant to section 86(1) of the FSMA. This document should not be distributed, published or reproduced, in whole or in part, nor may its contents be disclosed by recipients to any other person in the United Kingdom.

Any invitation or inducement to engage in investment activity (within the meaning of section 21 of the FSMA) received in connection with the issue or sale of the New Shares has only been communicated or caused to be communicated and will only be communicated or caused to be communicated in the United Kingdom in circumstances in which section 21(1) of the FSMA does not apply to the Company.

In the United Kingdom, this document is being distributed only to, and is directed at, persons (i) who have professional experience in matters relating to investments falling within Article 19(5) (investment professionals) of the Financial Services and Markets Act 2000 (Financial Promotions) Order 2005 ("FPO"), (ii) who fall within the categories of persons referred to in Article 49(2)(a) to (d) (high net worth companies, unincorporated associations, etc.) of the FPO or (iii) to whom it may otherwise be lawfully communicated (together "relevant persons"). The investments to which this document relates are available only to, and any offer or agreement to purchase will be engaged in only with, relevant persons. Any person who is not a relevant person should not act or rely on this document or any of its contents.

#### United States

This document may not be distributed or released in the United States.

This document does not constitute an offer to sell, or a solicitation of an offer to buy, any securities in the United States. The entitlements and the New Shares have not been, and will not be, registered under the U.S. Securities Act or the securities laws of any state or other jurisdiction of United States, and may not be offered or sold, directly or indirectly, in the United States, unless they have been registered under the U.S. Securities Act (which EML has no obligation to do or procure) or are offered or sold in a transaction exempt from, or not subject to, the registration requirements of the U.S. Securities Act and any other applicable U.S. state securities laws.

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