

Money in Motion

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Level 12 333 Ann Street Brisbane QLD 4000

**EML Payments Limited** 

18 November 2019

ASX Market Announcements 20 Bridge Street SYDNEY NSW 2000

### **Investor Presentation – part 1**

**EML PAYMENTS LIMITED (ASX: EML) ("EML")** is pleased to provide investors with this PART 1 of copies of the presentations made at EMLCON, EML's 2<sup>nd</sup> annual investor day, held on Tuesday, 12 November 2019.

Our showcase event highlighted EML's innovation and technology, and provided investors with the opportunity to interact firsthand with our partners and gain an in depth understanding of the value EML delivers to its customers.

Presentations included:

- Mike Blaze, from BillGO;
- Gaetano Giannetto from Epipoli;
- Seth Young from PointsBet;
- Clayton Howes from MoneyMe; and
- Sarah Hass from Smart Group (by video).

Please enjoy the attached presentations. Part 2 of the presentations is contained in a separate announcement due to file size restrictions.

### **About EML Payments Limited**

With EML, you will be empowered with more control, transparency and flexibility over your payment processes. Whether you serve businesses or consumers, EML makes your payment processing more efficient and secure from start to finish, while helping you improve customer service and increase brand loyalty.

Our portfolio offers innovative financial technology that provide solutions for payouts, gifts, incentives and rewards, and supplier payments. We issue mobile, virtual and physical card solutions to some of the largest corporate brands around the world, processing billions of dollars in payments each year, and manage more than 1,200 programs across 21 countries in North America, Europe and Australia.

For more information on EML Payments Limited, visit: EMLpayments.com

For further information, please contact:

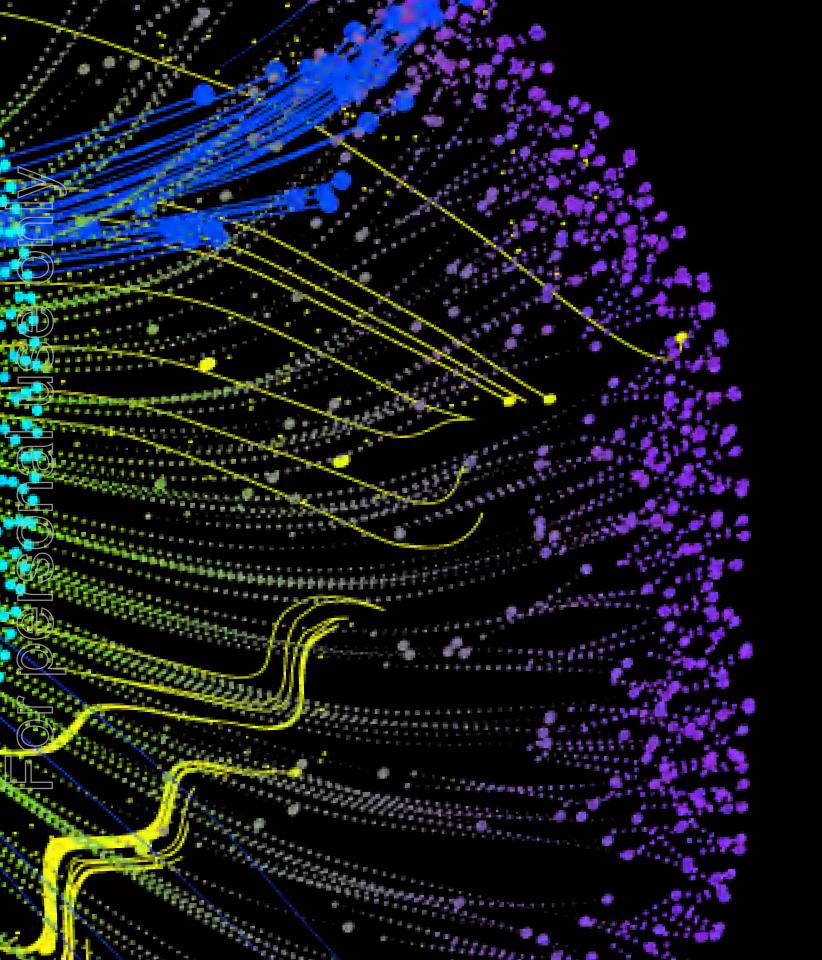
**Robert Shore** 

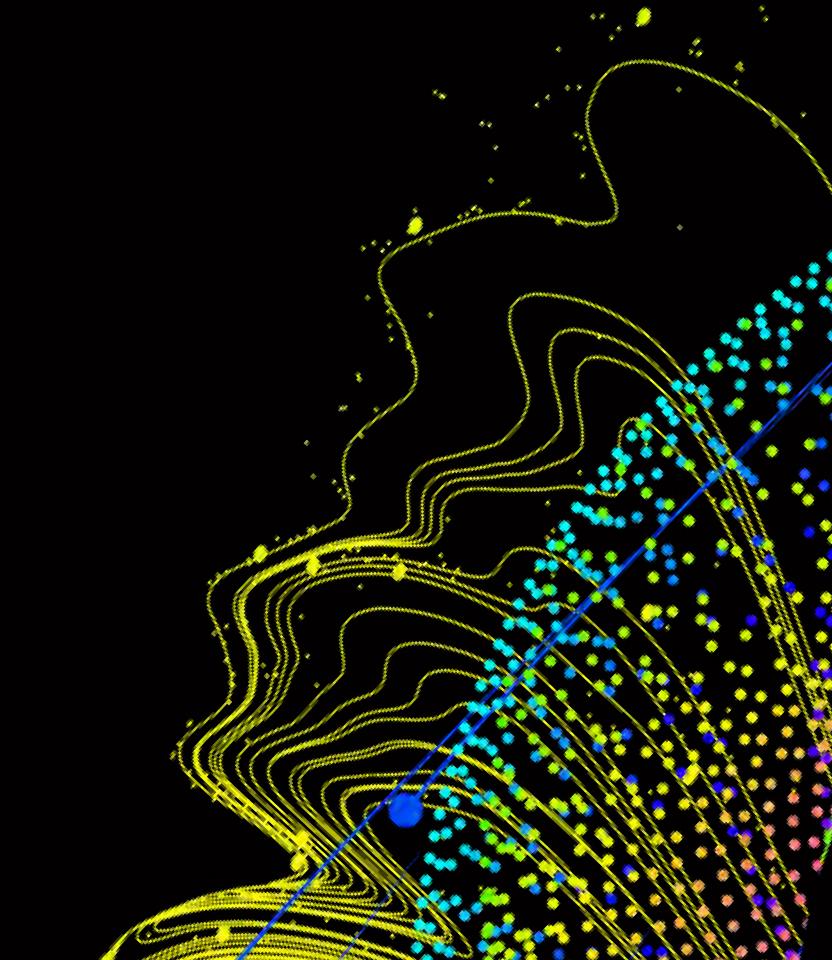
Group CFO

**EML Payments Limited (ASX: EML)** 

rshore@emlpayments.com.au

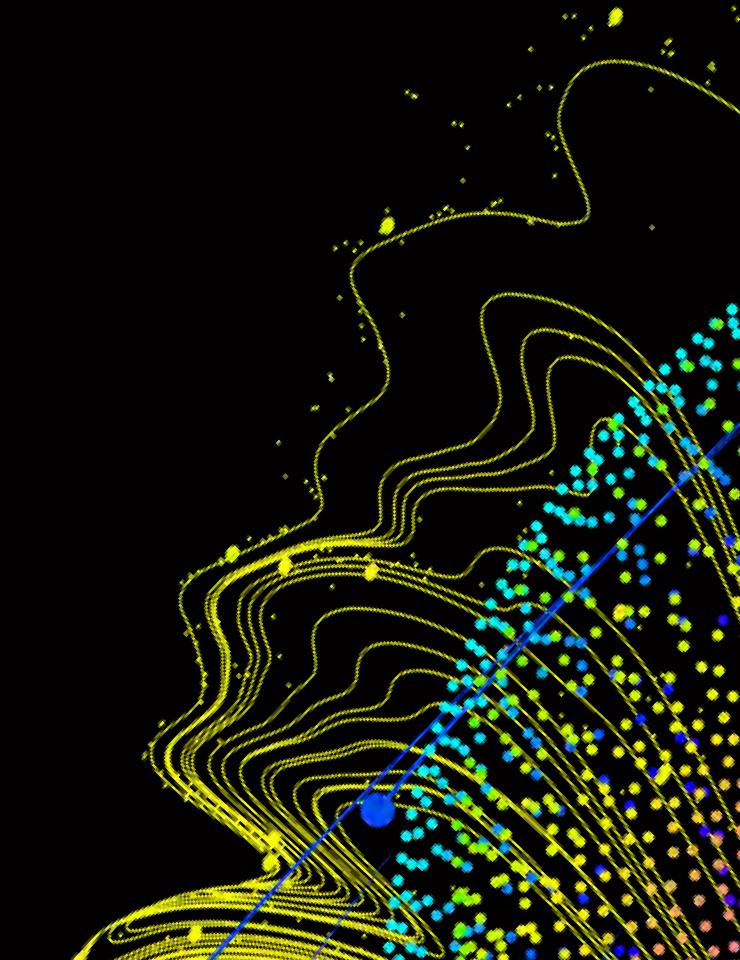
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### Welcome

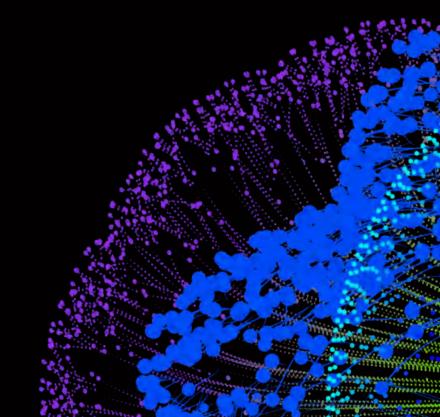




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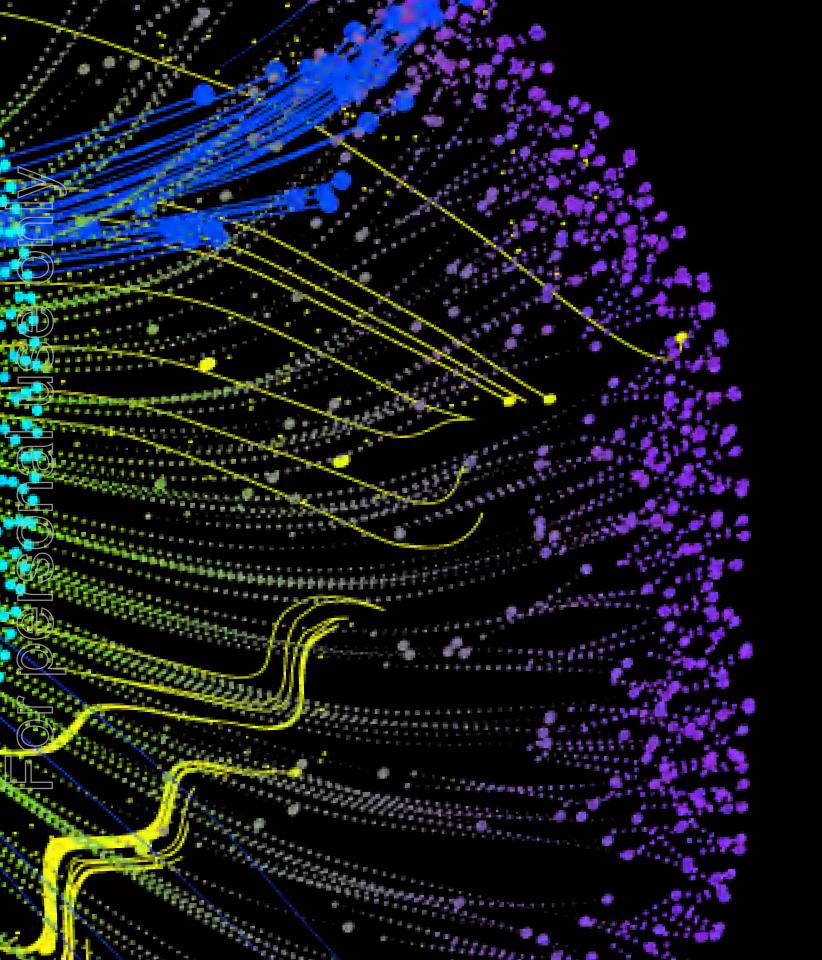
### Richard Anderson.

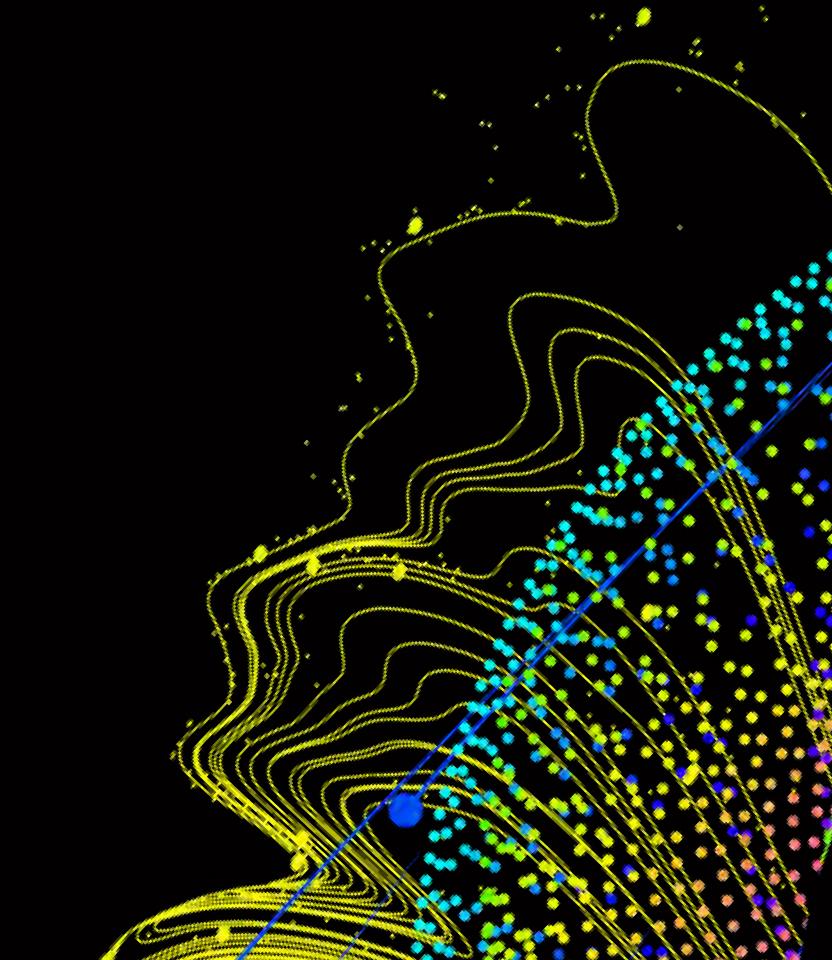
Group Chief Marketing Officer & Global Business Development



### 

We create awesome, instant and secure payment solutions that connect our customers to their customers, anytime, anywhere, wherever money is in motion.



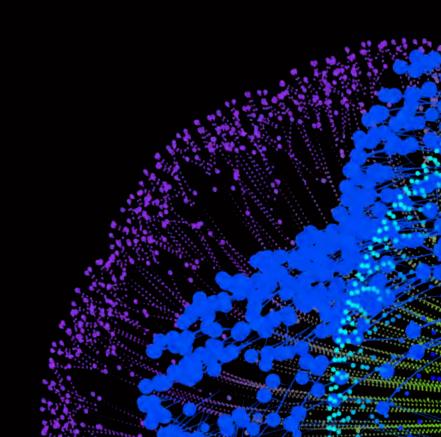




**EIMI.** 

## Brandon Thompson.

Group Chief Commercial Officer



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### EML.CON SYDNEY

### EML continues to sign and launch programs across all segments

**G&I Pays** 

**G&I** 

**GPR** 

**VANs** 

viewpost.



CleverGift™

allg















 $\infty$ **money**brain<sup>®</sup>











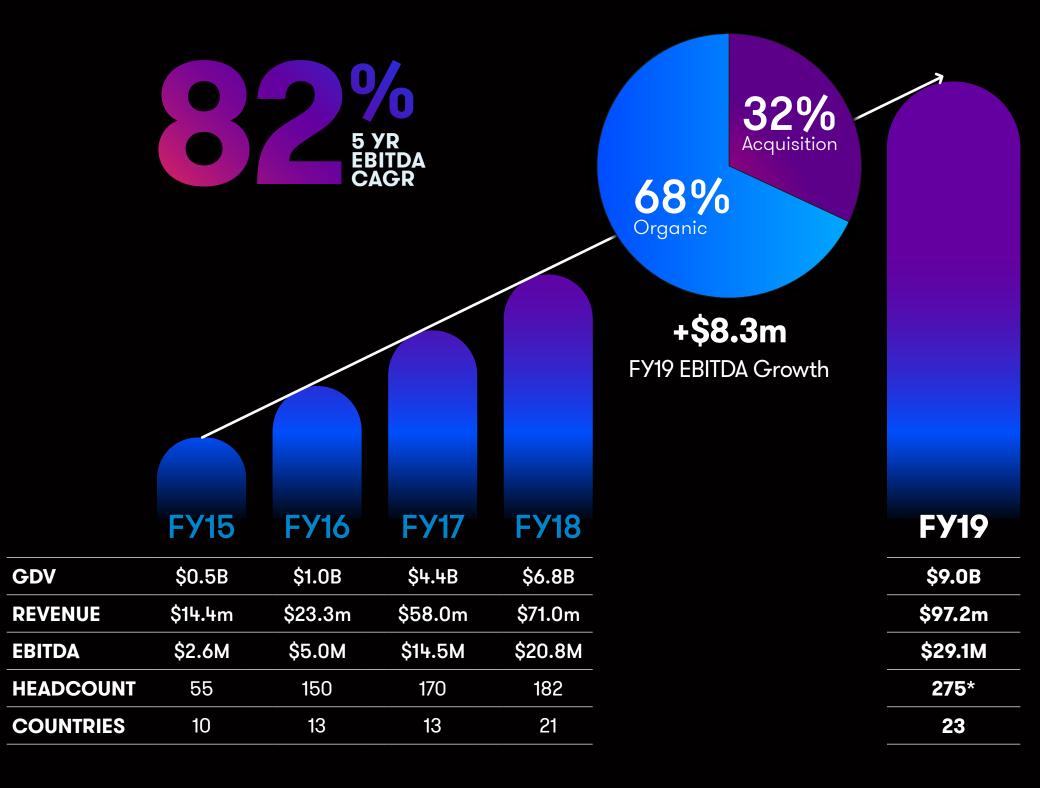
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### **Track Record of Growth**



### **Growth Drivers**

### Gaming

Expand European and North American programs

### **Salary Packaging**

Transition contracted benefit accounts

### **Gift and Incentive**

Expand mall programs and use of instant gift

### **Delegated Authority**

Launch delegated authority to new verticals

### **VANS**

Processing plus solution gaining traction

run rate at June 19	
G&I	\$87m p/month*
GPR	\$225m p/month
VANS	\$700m p/month

<sup>\*</sup>G&I is a seasonal segment and June run rate is not representative of seasonal peaks

### Brandon Thompson

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## **BSM** |DG[[20N]

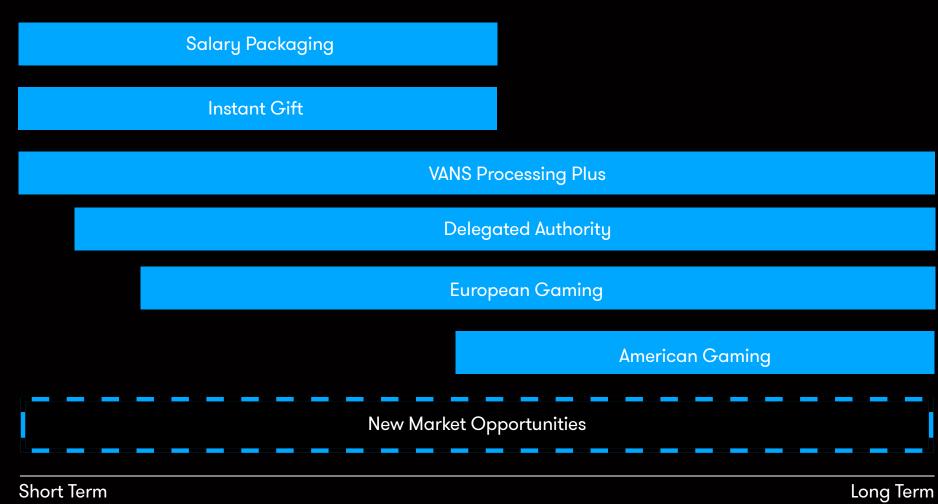
### **EML.CON** SYDNEY

### How we think about growth

### Strong Organic Growth

GDV growth from existing customers in FY19 at \$2.0bn

### **Constant Growth Drivers**





### Acquisitions



17.5x Acquisition Multiple (2019)

9.7x



Acquisition Multiple (2019)

perfectcard

4.9x 2019 EBITDA Multiple Acquisition Multiple 13.4x (2018)



**5.9**x 2019 EBITDA Multiple Acquisition Multiple 16.6x (2018)



3.2x 2019 EBITDA Multiple Acquisition Multiple 9.9x (2016)



2.7x 2019 EBITDA Multiple Acquisition Multiple 10.8x (2014)



2.2x 2019 EBITDA Multiple

### **Brandon** Thompson

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### Today's Speakers.





09:00

Mike Blazes
BillGO
CFO



Gaetano Giannetto
Epipoli
Founder & President



10:00

Sarah Haas SmartGroup Chief Executive - Salary Packaging



10:30

Seth Young
PointsBet
Chief Innovation Officer



11:00

Clayton Howes
MoneyMe
CEO & Co-Founder



KEYNOTE FIVE

### Clayton Howes.

As CEO and Co-Founder of MoneyMe, Clayton brings more than 15 years' experience in the development of brands, business strategy and innovation. He has a strong background of executing capital strategies, building new technologies to replace legacy processes and fostering highly engaged and rewarding team cultures.



KEYNOTE FOUR

### Seth Young.

Holding a successful track record of continuously being at the forefront of new online gaming technologies and strategies, Seth Young brings nearly 15 years of relevant experience to his role of Chief Innovation Officer at PointsBet.



KEYNOTE THREE

### Sarah Haas.

Sarah Haas joined Smartgroup in 2017 as part of the senior management team of AccessPay (acquired May 2017). Sarah was appointed Chief Executive – PBI Salary Packaging in March 2018.



KEYNOTE TWO

### Gaetano Giannetto.

Gaetano Giannetto is the Founder and President of Epipoli, a fast-growing leading provider of gift cards and customer engagement services to corporates. The company introduced the gift cards in Italy in 2006 and today is one of the leading prepaid payment networks in Europe.

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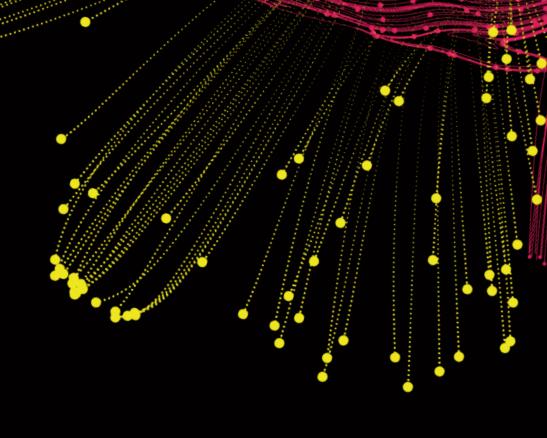
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KEYNOTE ONE

### Mike Blazes.

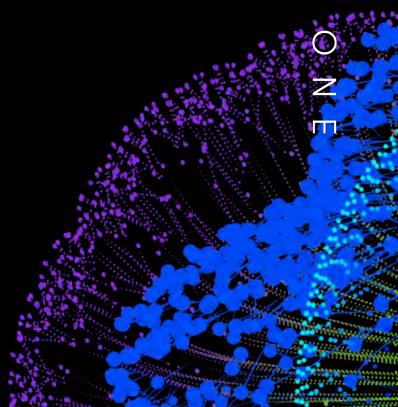
Mike is the CFO and incoming President of BillGO. He is working with a world class team to scale the high-growth fintech that is relentlessly advancing payment systems, accelerating speed, security and choice for all.



### Mike Blazes.









Mike Blazes





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### Bill Pay Problem



### **Majority of Consumers**

Pay bills at pay-day...not when bills are due...and not autopay



### **Unbanked/Underbanked**

Lack options ~\$5 per bill and up to \$25 to expedite



### Mike Blazes







### <del>B</del>SM For personal SYDNEY

### BILLGO Enables





### **Majority of Consumers**

Real-time payments No late fees Immediate "credit"



### **Unbanked/Underbanked**

No fee Real-time payments Immediate "credit"









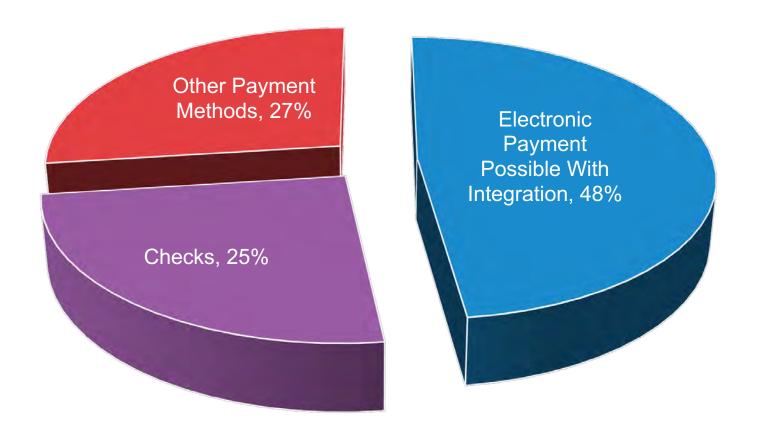
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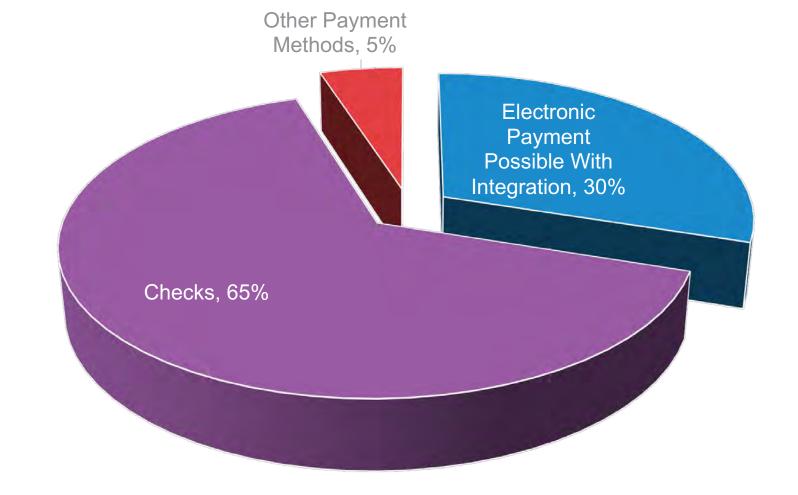
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### Addressable Market

Consumer bill pay market \$4T



### Plus B2B bill pay market \$27T

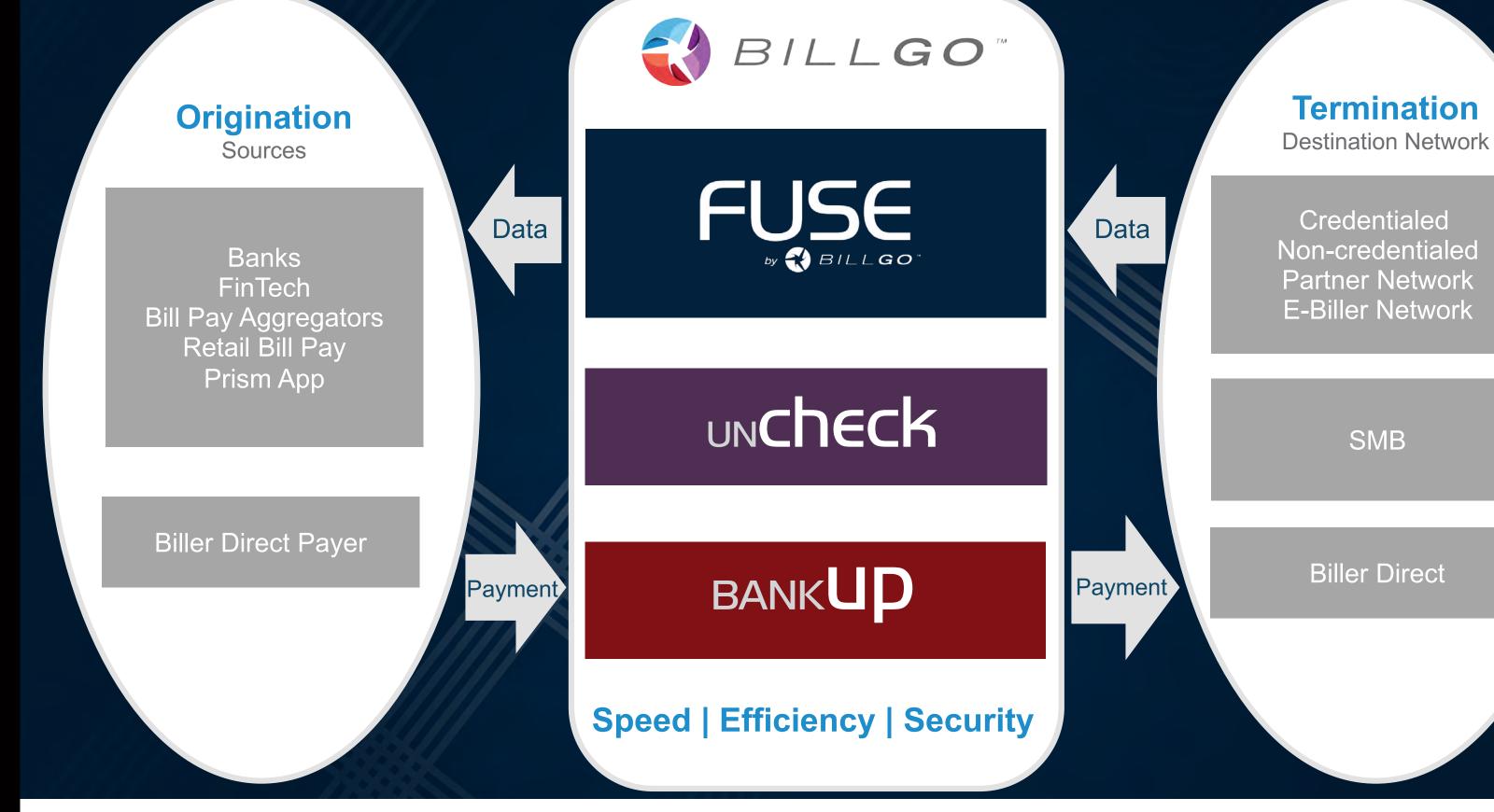














Credentialed Non-credentialed Partner Network

Mike **Blazes** 





### About BillGO

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### Solid team...



with decades of banking, payments, & bill pay...





















who have built the best in bill pay.



**Billions in Payments** Over 30,000 5-Star Reviews

### Featured by Apple:



- Best Apps to Improve Lifestyle
- Best Apps to Pay Off Debt
- Best Apps to Never Miss a Bill
- Best Apps to Build Your Budget

### Mike **Blazes**



### Serving 32M consumers and businesses from 8,000 banks and credit unions















### Compliance and Risk Management are Key

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### AML & Consumer Protection











### InfoSec & Standards















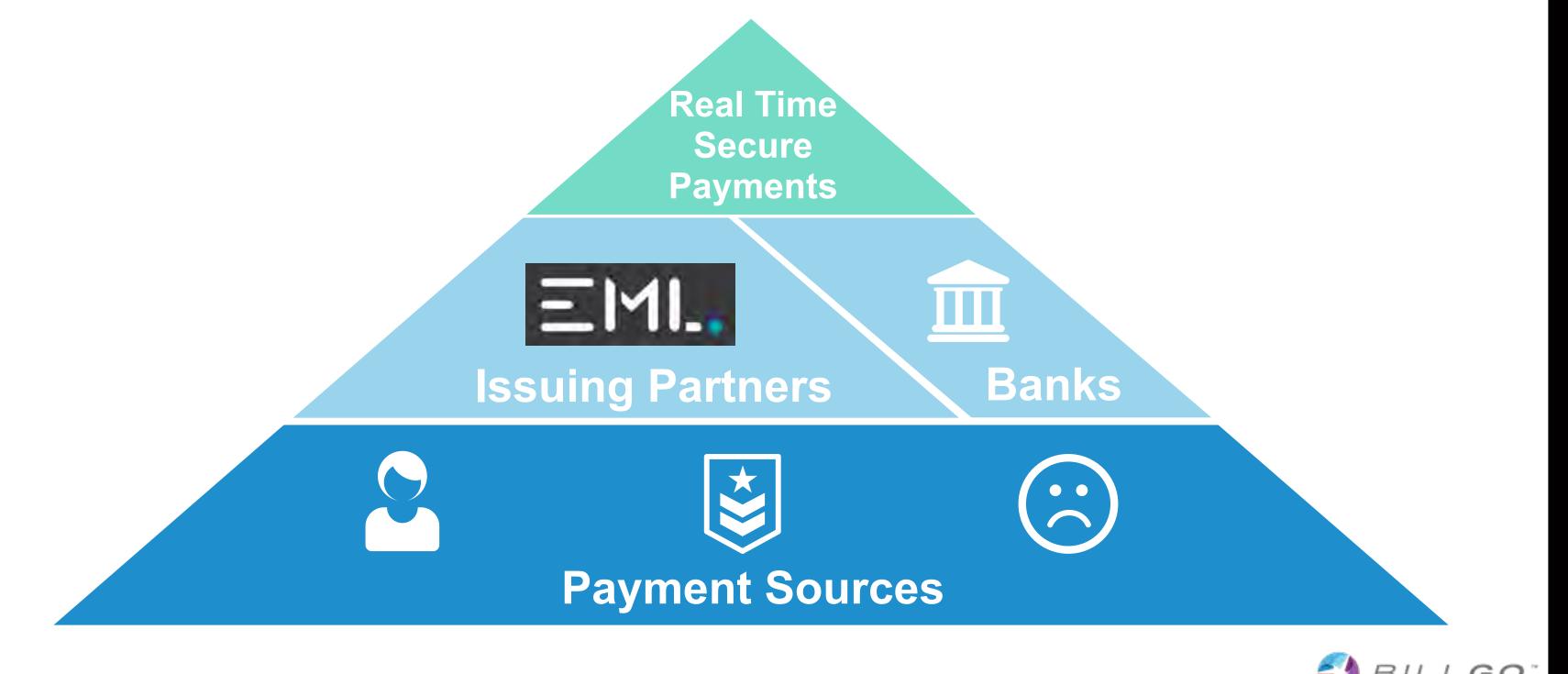






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### The Right Partnerships Enable...



Mike **Blazes** 





### EML is a great partner

Supported BillGO early

Strength of network ties

Has evolved with BillGO











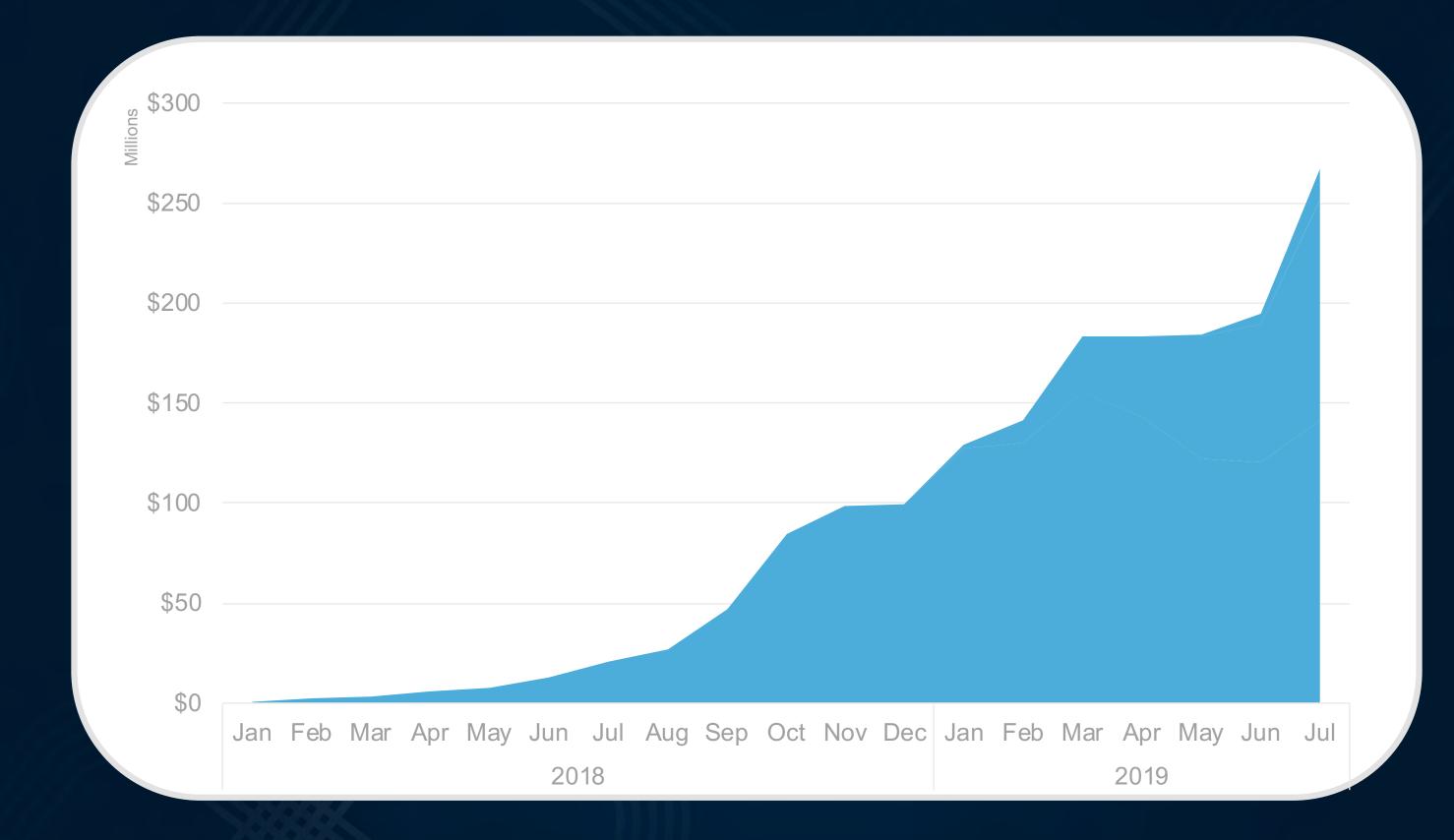
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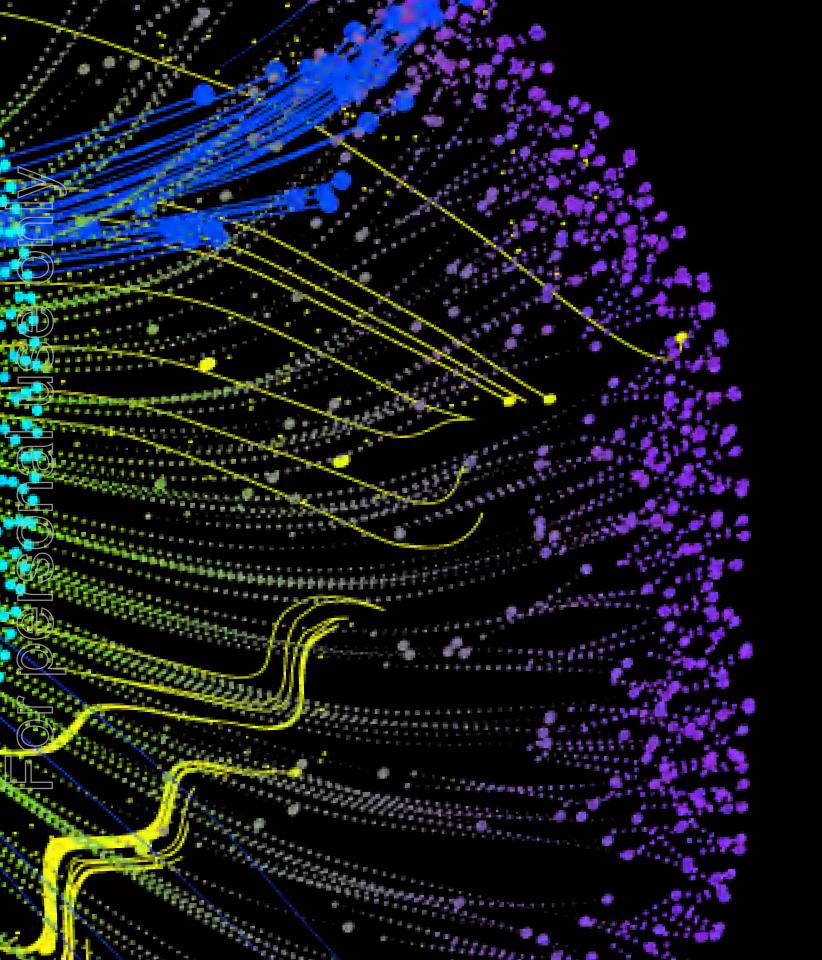
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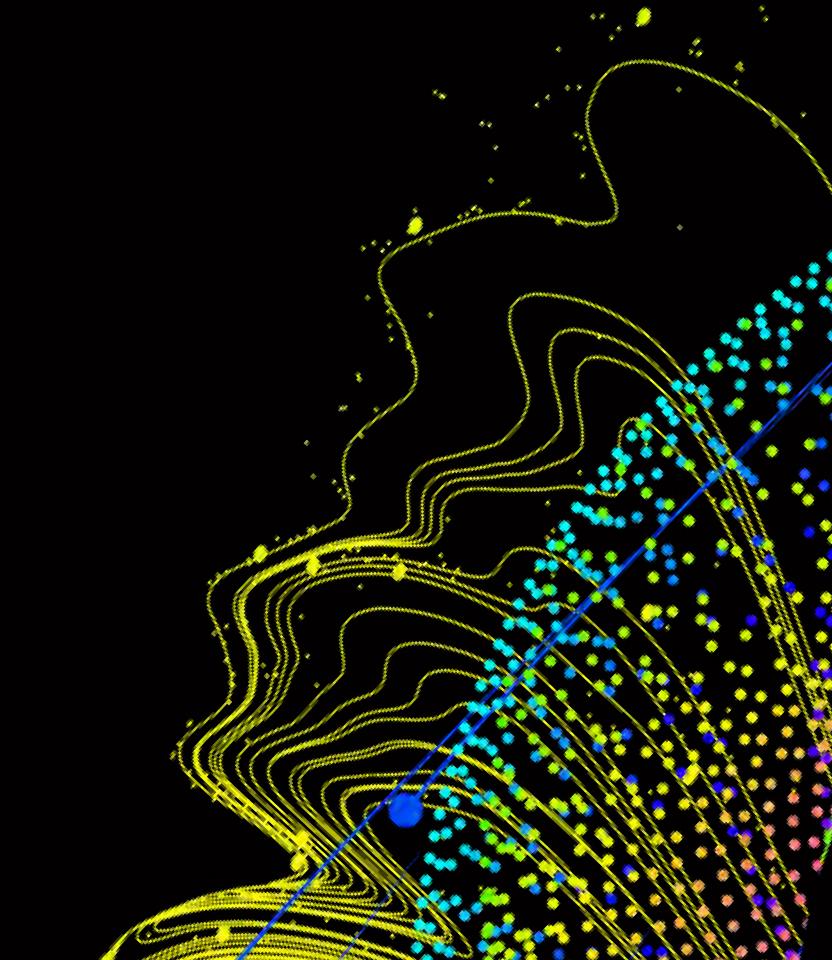


### Mike Blazes







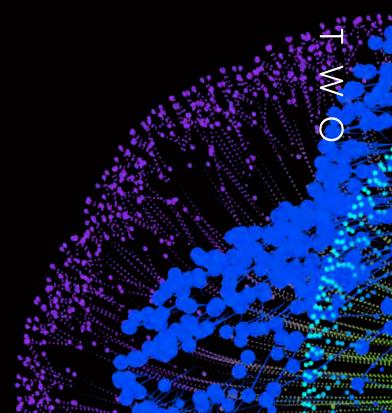


### Gaetano Giannetto.

- Founder & President











### **Corporate Presentation**

### Gaetano Giannetto



### Epipoli at a glance

Epipoli is a fast-growing leading provider of Gift Cards and customer engagement services to corporates in Italy. Epipoli introduced Gift Cards in Italy in 2006 and today is one of the leading prepaid payment networks in Europe.

Epipoli's Fintech platform, Highways, already used by over 250 blue chip companies, is the engine used to create *branded currency* in the context of customer engagement. The platform integrates payment systems with customised corporate solutions for their loyalty, welfare, incentive and engagement marketing programs. The company has a growing network of more than 50,000 points of sales and more than 4 million consumers use Epipoli's services.

Epipoli omni-channel market place in 2017 won the USA the Global Prepaid Award in the category Outstanding Commerce Innovation.



### Gaetano Giannetto



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### Highways is our FinTech engine



HighWays is the modular and flexible platform developed with over 12.000 man-days.

The platform won several international awards including the one from the Ministry of Economy.

HighWays is an integrated system managing the entire consumer engagement journey through a direct integration with all pos check outs solutions.







Rewarding





















Profiling e clustering







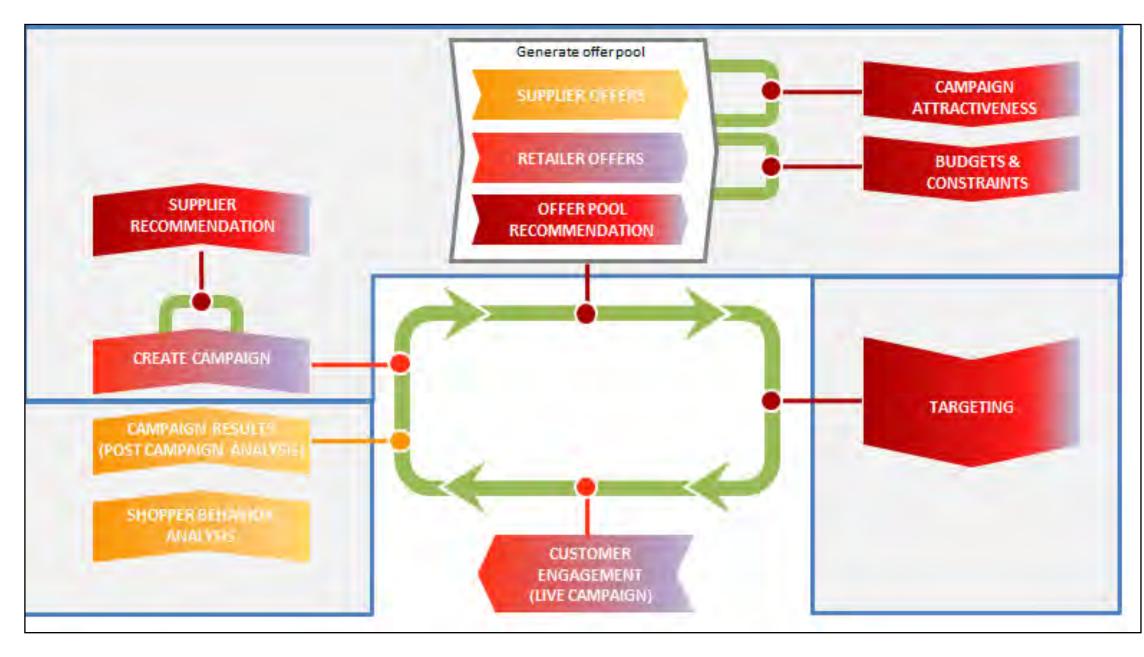
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### **Machine Learning e Analytics**

**Highways** is the solution enabling the data transformation into strategic information to **Measure** program performance, **Know** clients needs, **Influence** purchasing behaviours and **Guide** to achieve business objectives.



### Gaetano Giannetto



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### Offers

- Product popularity
- Correlated products
- Seasonality
- Offer Types
- Price Elasticity / Sensitivity



### Shoppers

- Current loyalty level
- Price sensitivity
- Demographics



### Stores

- Product availability by store
- Primary store per shopper
- Special treatment per store e.g. new, under renovation



### Relevancy

- Customer similarity to other buyers of product
- Likelihood of purchase based on previous purchase history



### **Basket Effect**

- Contribution to customer's spend level when redeemed
- Products customer regularly buys scores low
- Cross and up sell score high



### The Engine



### Past Engagement

- Each offer is a question.
   Responses (positive or negative) are the answers
- Shopper/offer/campaign level response



### Channels

- Exposure/redemption rate per channel
- ROI, Basket effect etc. per channel



### Timing

- Optimal timing for offer
- Average product purchase cycle
- Personal product purchase cycle



### **Brand Loyalty**

- Customer's purchase behaviour of offer brand and other brands
- Multiple offer thresholds



### **Targeting Rules**

- Must/Can/Cannot receive
- Multiple rules per offer







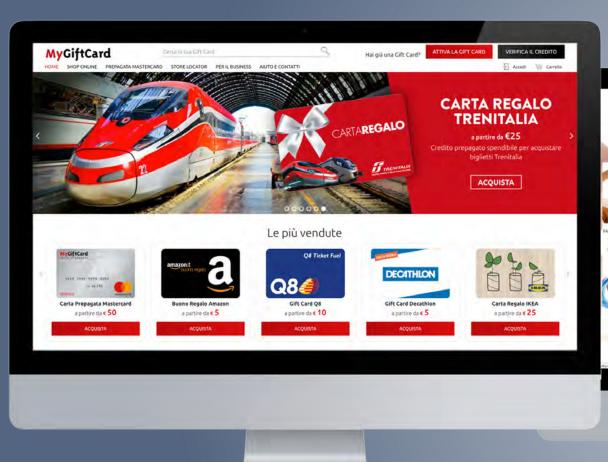
### Gaetano Giannetto



### Epipoli and the store retail network

**Epipoli Gift Card Corner**s represent a truly **Shop in Shop active in over 60.000 stores** selected among the best retailers such as: Auchan, Carrefour, Conad, Esselunga, II Gigante, Iper, la Feltrinelli, Mediamarkt, Mondadori, PAM, Spar, Trony and many more. **We are the Category Captain!** 

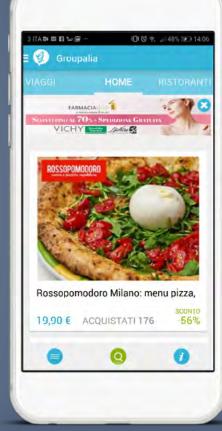




MyGiftCard.it







Groupalia APP

Gaetano

Giannetto

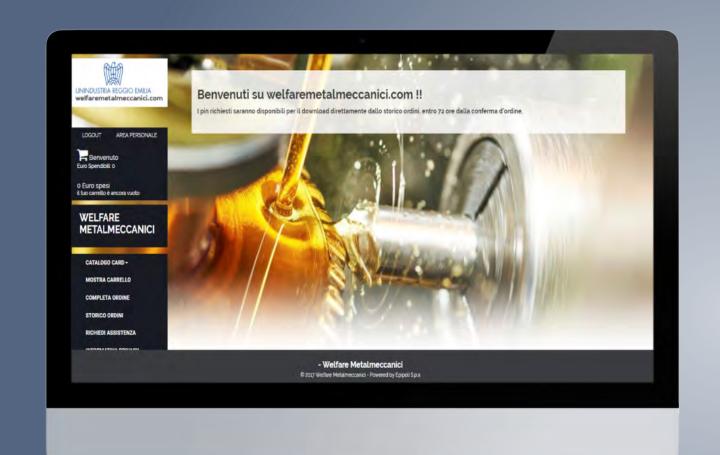
Esselunga mobile e-commerce

### Epipoli and the B2C digital network

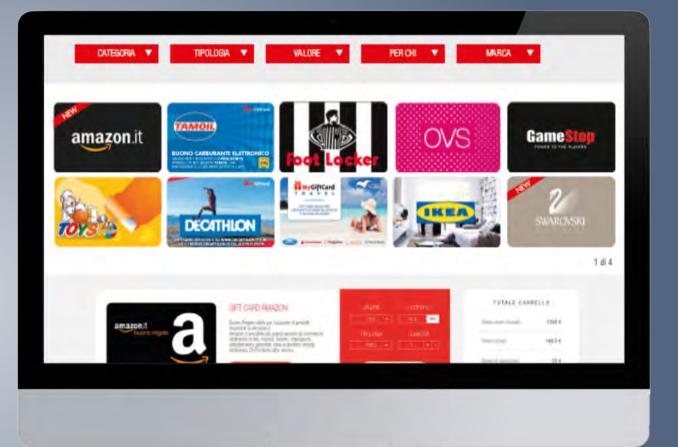
Groupalia.it

Epipoli is the leading omni-channel **B2C** player through **mygiftcard.it**, the largest Gift Cards digital store, **Groupalia** the leading Italian social shopping, **Mobile shopping** and **App Mobile**.





Welfare / B2B2C





Digital Catalogue B2B

### Epipoli and B2B digital network

Epipoli, through the digital platform, provides advanced B2B programs for promotions, trade incentives, Corporate giveaways, welfare and employees rewarding.



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### New distribution channels: Banks and Pharmacies

In 2018, Epipoli has introduced the Gift Cards in new distribution channels expanding the network offering additional opportunities to engage customers in Banks, Pharmacies and Newsstands.

### **Leading the InsurTech market**

Epipoli has introduced the first international Insurance Gift Cards program involving 4.000 Pharmacies enabling a powerful 1to1 relationships with consumers.









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### New distribution channels: M-Commerce

Epipoli has implemented the innovative M-Commerce platform to activate the Gift Cards in a dynamic mode





### **Exclusive Engagement & Prepaid Platform**





### What it is

- Digital and Physical program with preloaded, branded credit that can be spent in the stores of the network.
- Modeling and advanced analytics capabilities.



### Use

- If registered it can be used as a Loyalty card, otherwise as a Gift Card.
- At any time the customer can make a request to use the accumulated points/value
- Rules for a maximum limit can be defined.



### **Functionalities**

Collect points and/or cash back in the reference brand's stores.





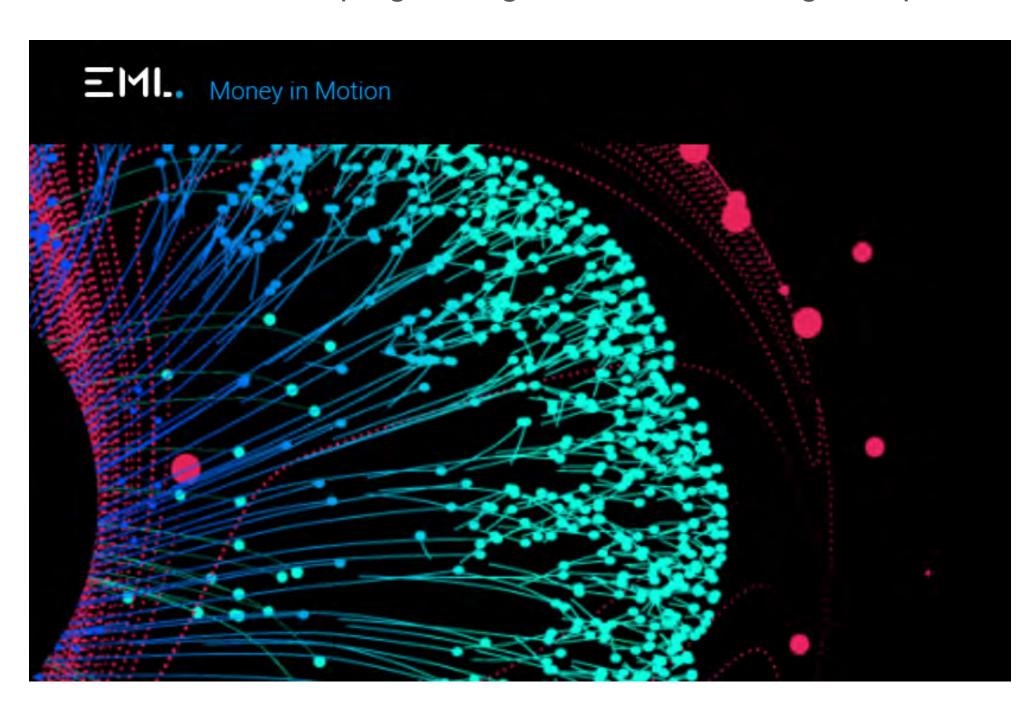
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### EML, our international reliable Partner

We have launched the first program together in 2011. A long term partnership.





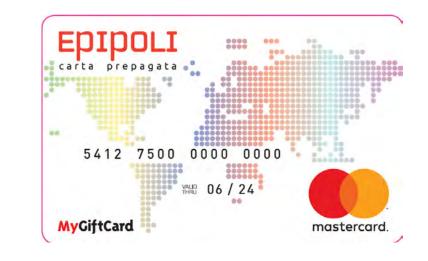
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### **Epipoli Mastercard prepaid**









Epipoli Prepagata Mastercard

Utilizzala nei milioni di negozi che accettano Mastercard e per i tuoi acquisti online.

5412 7500 0000 0000

*2018* 

€ 50







*2011* 







### Launched in 2015, winner of the Global Prepaid Award



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### **Epipoli Mastercard prepaid B2B**











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### **RAN & Shopping Centres Programs**





























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### RAN & Shopping Centres Programs



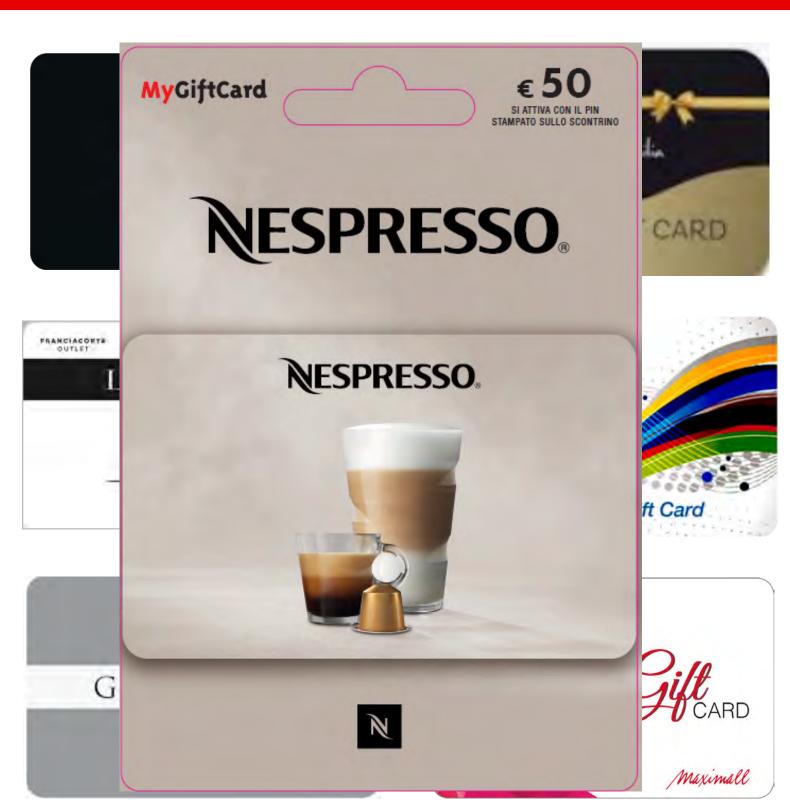
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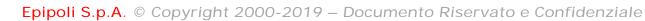












### In Store Communication







### Ran integrated with Alipay & Wechat











Gaetano Giannetto



### **Mastercard Category Programs**



Coupon







Gaetano Giannetto



Fuel card

Fatturazione elettronica per detrazione fiscale

€20

Restaurant card

### 

### Mastercard Engagement Programs

Innovative tool to generate leads





Gaetano Giannetto



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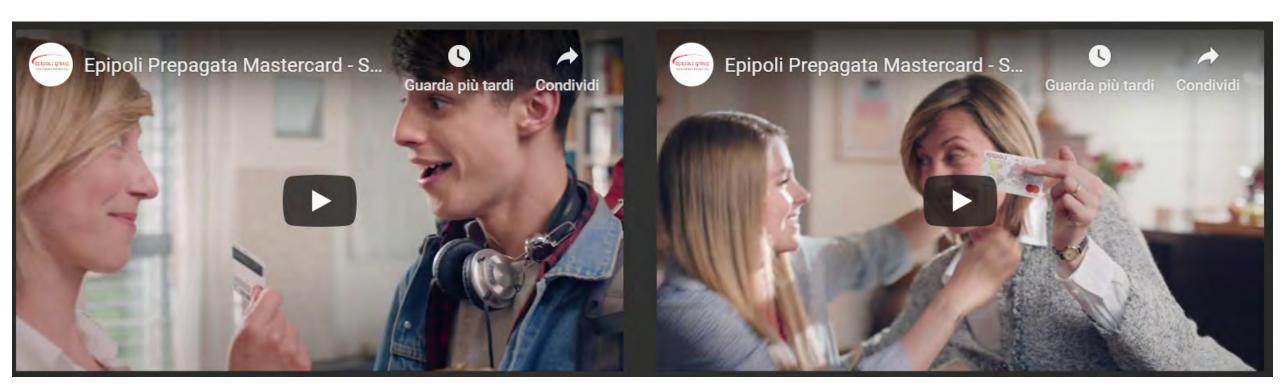
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### Epipoli Mastercard prepaid advertising campaign

We have launched the first ever TV advertising campaign on a prepaid gift card.







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### Why EML

Europe is not an unique country so it is extremely important to rely on a partner able to understand it. Listening, flexibility and proactivity are the key elements to be successful in this complicated environment with different local laws and also PSD2 execution models.

We are marketeers and innovators by DNA and we are very demanding.

EML has always been by our side to support our development.



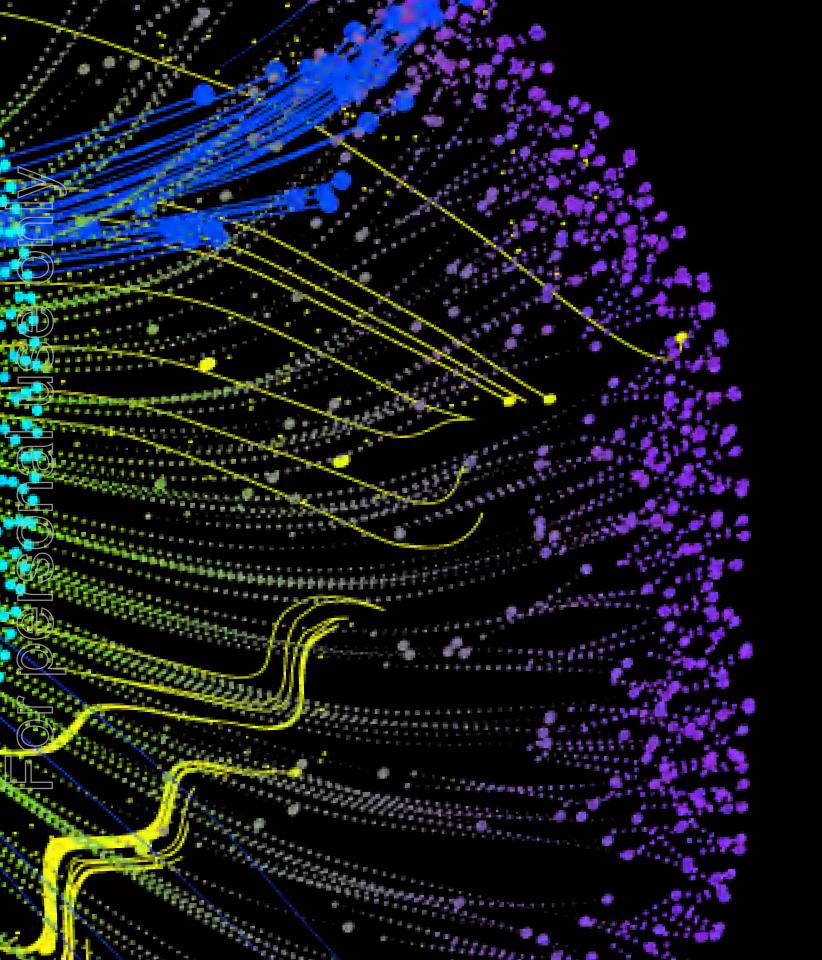


Incentive **Gift Cards** Social **CRM** Mobile Marketing **Rewarding** e-commerce **Multichannel** Prepaid **Loyalty Program** Promotions Sviluppo Piattaforma **Digital** Delivery **Marketing Strategico Retail Management** Analytics **Strategy** Marketing Management Sales Management **Brand Development** Legal **Couponing** 

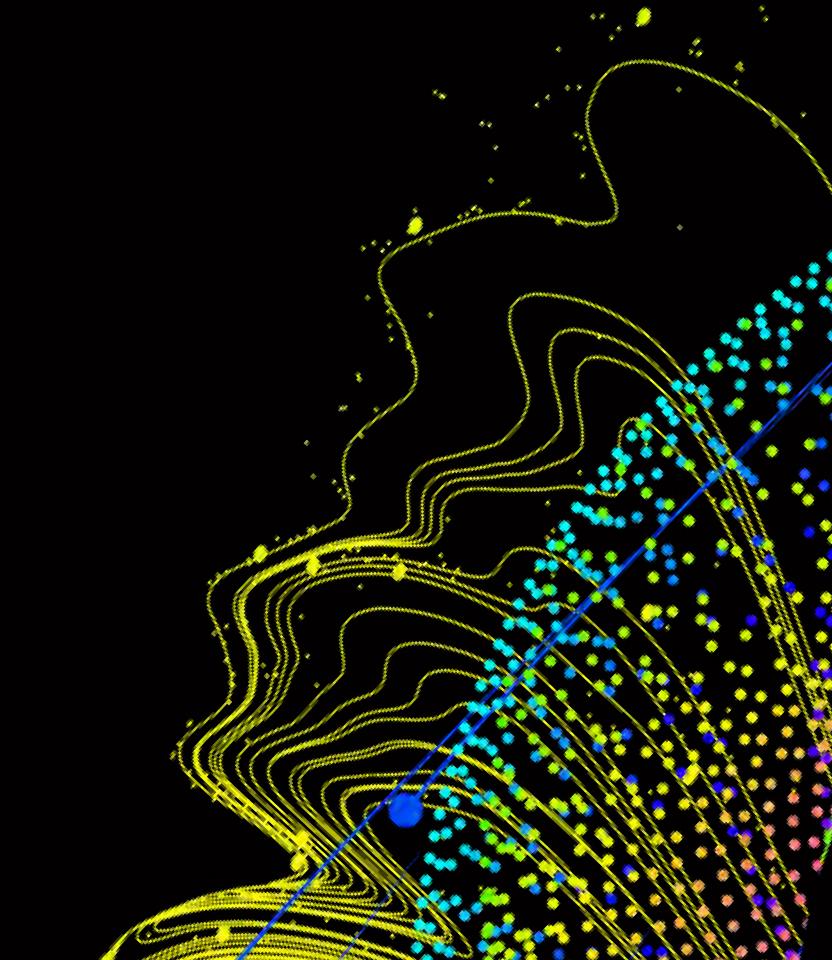








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### Sarah Haas.

Chief Executive – Salary Packaging –









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### Sarah Haas

