

## **Emma Shand**

Managing Director and Group CEO

Rob Shore
Group CFO

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#### **Important Notice**

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#### **About Us**

At EML we develop tailored payment solutions for brands to make their customers lives simpler. Through next-generation technology, our portfolio of payment solutions offers innovative options for disbursement payout's, gifts, incentives and rewards. We're proud to power many of the world's top brands and processed over \$80 billion in GDV in FY22 across 32 countries in Australia, EMEA and North America. Our payment solutions are safe and secure, easy and flexible, providing customers with their money in real-time. We know payments are complex, that's why we've made the process simple, smart and straightforward, for everyone.

For more information on EML Payments Limited, visit: emlpayments.com This ASX announcement has been authorised for release by the Board.

01

## Group Performance Overview

Emma Shand - Managing Director & Group CEO





### **FY22 Overview**

**GDV** 

\$80.2bn **\** 308%



**REVENUE<sup>1</sup>** 

\$234.1m \( \rightarrow 21\%



UNDERLYING EBITDA<sup>2</sup>

\$51.2m - 4%



UNDERLYING NPATA<sup>2</sup>



#### **Business Segment Performance**

| Segment              | GPR                              | G&I                               | Digital Payments                |
|----------------------|----------------------------------|-----------------------------------|---------------------------------|
| GDV                  | <b>\$12.4bn</b> (FY21: \$9.7bn)  | <b>\$1.3bn</b><br>(FY21: \$1.1bn) | <b>\$66.6bn</b> (FY21: \$8.8bn) |
| Revenue <sup>1</sup> | <b>\$148.1m</b> (FY21: \$113.5m) | <b>\$68.4m</b> (FY21: \$70.2m)    | <b>\$17.6m</b> (FY21: \$10.3m)  |
| GP%                  | <b>61%</b> (FY21: 58%)           | <b>80%</b> (FY21: 81%)            | <b>85%</b> (FY21: 74%)          |

#### A conducive environment reinforcing a strong base

- Sentenial acquisition delivers leading edge open banking solutions to EML in a rapidly growing area of payments
- Syndicated debt facility providing EML with significant undrawn liquidity
- Increased interest rate environment in key markets benefitting our significant stored value float
- Returning capital to shareholders with an on-market share buy back of up to \$20m, conducted over the next 12 months

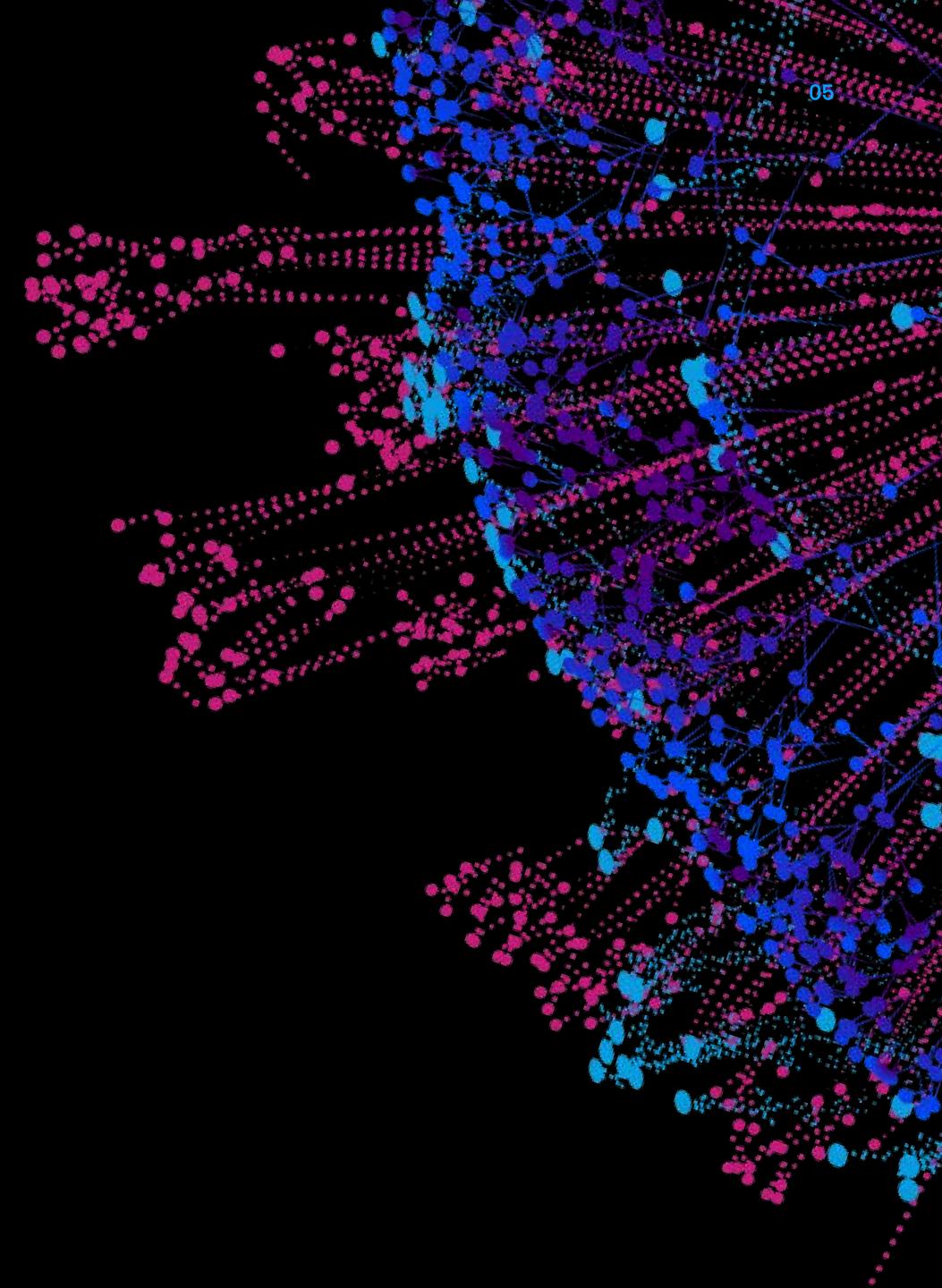
Revenue is adjusted for the non-cash amortisation of the AASB3 fair value uplift to bond investments.

Underlying EBITDA and Underlying NPATA excludes the impacts of the non-cash amortisation of the AASB3 fair value uplift to bond investments and CBI and related costs. A reconciliation is provided in the Analyst briefing data pages appended to this presentation.

Percentage movement has been calculated based on the prior comparative period, FY21, unless otherwise noted.

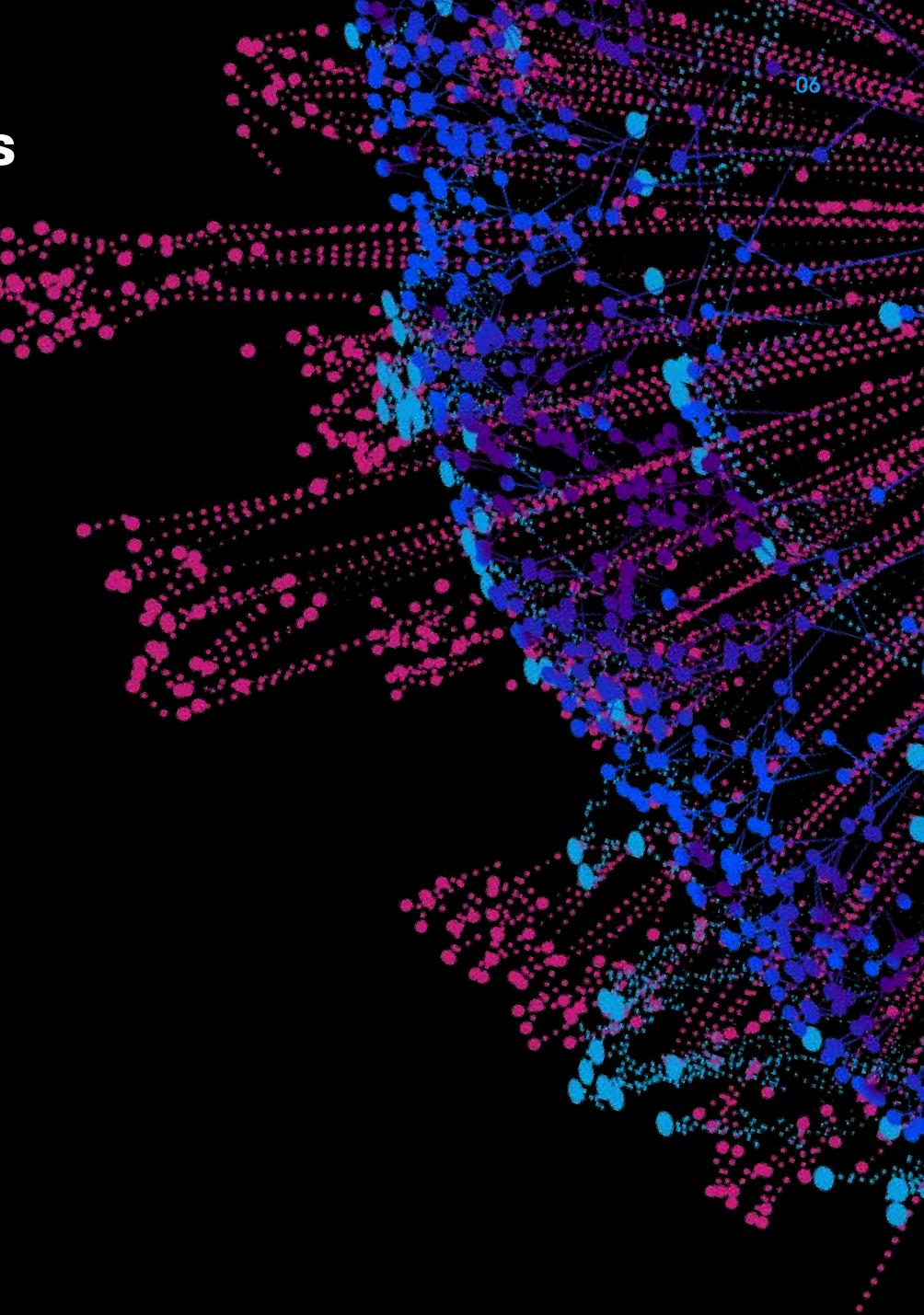
## Planning for the Future: My First 100 days

- Prioritised meeting with and listening to stakeholders employees, customers, shareholders, investors, regulators and partners in Australia, Europe, the UK and United States
- Immediate focus protecting the base that has been built and a plan that enables EML's business teams to efficiently leverage that base for growth
- Accelerated leadership, risk and compliance appointments towards finalising Irish Subsidiary, PCSIL's remediation program in 2023 and serve as an enduring contributor to product and regulatory strategy to support sustainable growth in Europe and beyond
- Business-wide strategic review culminating in a strategy for growth and a streamlined and strengthened operating model
   for presentation to shareholders at EML's AGM in November; strategy implementation update at H1 FY23 results



## Strategic Initiatives Executed in First 30 days

- Combining North American and European Gift & Incentive businesses to drive operational efficiency, enhance product and customer focus and accelerate new business
- Separation of global risk and compliance to foster accountability, further strengthen our internal control environment and expand into regulatory affairs; appointment of Group Chief Compliance and Regulatory Officer
- Disposal of FinLabs investment, Interchecks, for 4× original investment whilst remaining as partners, jointly serving Seamless customers and developing US business pipeline
- + Announcement today to return capital to EML shareholders via an up to \$20m on-market share buy back program



## 02

## Financial Performance

**Rob Shore - Group CFO** 





## **Key Results**

- GDV increased 308% to \$80.2bn (FY21 \$19.7bn), including contribution from Sentenial of \$56.8bn and demonstrating growth in all segments
- Organic Group GDV growth of 19%
- Revenue<sup>1</sup> growth of 21% to \$234.1m (FY21 \$194.2m)
  - \$23.5m of new AMF income stream, \$17.9m of this is non-recurring relating to back book of inactive cards
  - Sentenial contributed \$7.7m, following acquisition on 30 September 2021
  - Organic revenue growth of 17% through challenging year
  - Net interest revenue of \$1.4m, down 73% on FY21 (\$5.4m)

- Gross Profit Margin<sup>1</sup> of 68%, up 1% on FY21 as the Group benefitted from AMF fee introduction, commenced transition of key customers to account based processor and renegotiated scheme agreements
- **Underlying Overheads**<sup>2</sup> **increased** to \$108.4m, up \$31.6m/41% on PCP (FY21 \$76.8m)
  - Sentenial overheads were \$7.1m for 9 months, following acquisition on 30 September 2021 and we expect overheads to increase as we invest to take advantage of the significant growth opportunity
  - Q4 FY22 overheads were \$31.4m as we have invested in our European business

- Total Overheads were \$125.8m, including \$16.9m of non-recurring costs in relation to CBI and class action matters
- Non-cash fair value adjustment of \$7.3m to reduce valuation of finlabs investment in Hydrogen to nil
- Post year end, the Group has agreed to divest our investment in Interchecks for its current carrying value (~\$10.6m); 4× original investment
- EML will commence on-market share buy back of up to \$20m over the forthcoming 12 months to be conducted on an opportunistic basis

Revenue and Gross Profit Margin are stated excluding the impacts of the non cash amortisation of AASB3 fair value uplift to bond investments and CBI and related costs, including the Shine Group Proceedings.

Underlying overheads exclude CBI related costs and the provision for the Shine class action defence costs of \$10.5m.

### **FY22 Financial Results**

| Measure  | FY22                  | FY21              | Change        |
|--|-----------------------|-------------------|---------------|
| GDV  | \$80.2bn              | \$19.7bn          | <b>↑</b> 308% |
| Revenue <sup>1</sup><br>Yield                  | <b>\$234.1m</b> 29bps | \$194.2m<br>99bps | <b>1</b> 21%  |
| GP¹<br>GP%                                     | \$159.6m<br>68.1%     | \$130.4m<br>67.1% | <b>↑</b> 22%  |
| Underlying Overheads<br>(incl. R&D tax offset) | \$108.4m              | \$76.8m           | <b>↑</b> 41%  |
| Underlying EBITDA¹<br>(incl. R&D tax offset)   | \$51.2m               | \$53.5m           | ↓4%           |
| Underlying<br>NPATA <sup>1,2</sup>             | \$32.1m               | \$32.4m           | ↓1%           |

GDV up 308% driven through acquisition of Sentenial, which contributed \$56.8bn. Excluding Sentenial GDV grew \$3.7bn or 19% on the prior year.

Revenue increased \$39.9m, or 21% on FY21. Excluding Sentenial contribution, revenue growth was \$32.2m or 17%. Introduction of AMF fees contributed \$23.5m in FY22, \$17.9m of this is non-recurring and relating to back book of inactive cards.

Group revenue yield excluding Sentenial was in line with PCP at 97bps.

GP Margin improved to 68% primarily from the introduction of AMF income streams, transition to new account based processor and renegotiation of scheme agreements. This partially offset last years higher effective breakage rates at 100% GP Margin attributed to COVID-19 (FY21: \$11.1m).

Group Overheads up 41% primarily driven by investment in European business and including \$7.7m in relation to Sentenial, conslidated from 30 Septmber 2021.

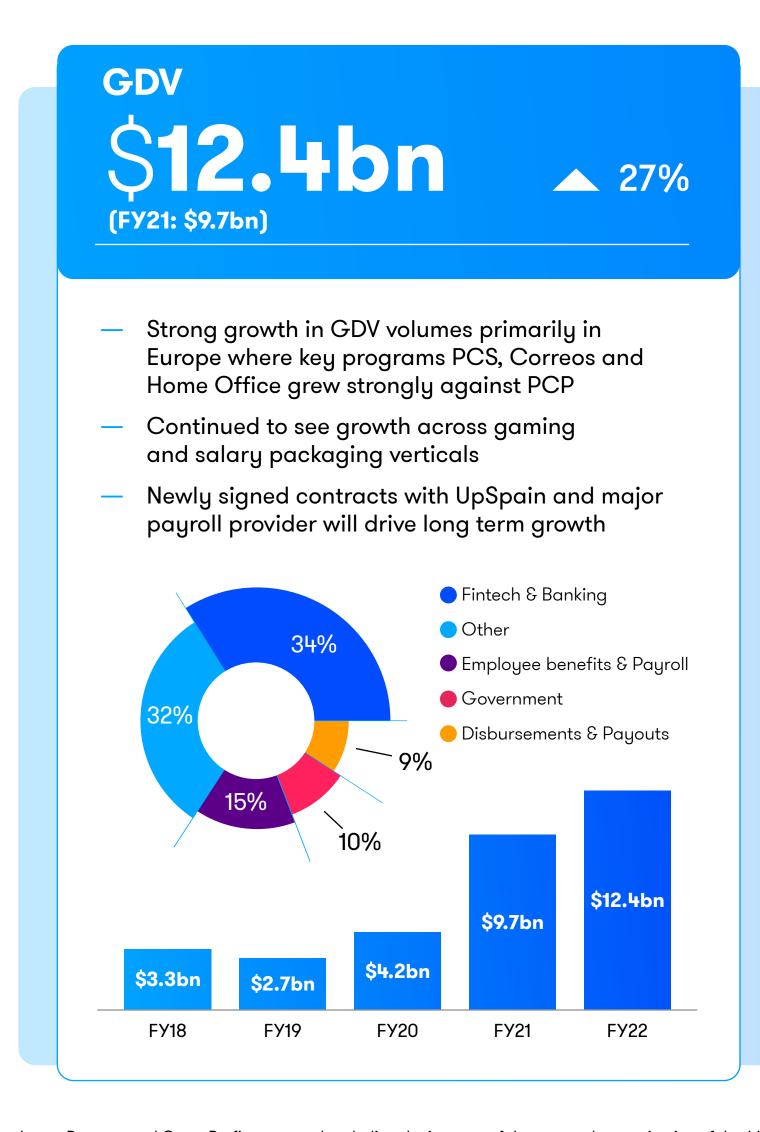
Underlying Overheads excludes CBI related one off costs and \$10.5m provided for in respect to the class action proceedings.

Revenue, EBITDA and NPATA are stated excluding the impacts of the non cash amortisation of AASB3 fair value uplift to bond investments and CBI and related costs, including the Shine Group Proceedings.

<sup>2</sup> NPATA represents the profit generated by the business excluding all acquisition related costs including; amortisation, contingent considerations, share based payments and cash expenses that relate to acquisitions.

<sup>3</sup> Definitions of EBITDA and NPATA are stated in more detail in the Glossary on page 37

## GPR - Continued Growth through European Challenges



Revenue<sup>1</sup>
\$148.1m
\$\( \) 30\%
(FY21: \$113.5m)

- High levels of demand for our products continued to drive strong growth in Europe and Australia
- The CBI regulatory matter impacted the ability to launch new programs in the year, reducing setup fee establishment income
- AMF fees introduced in FY22 were \$23.5m for the year, \$17.9m of this is non-recurring and relating to back book of inactive cards
- Excluding non-recurring AMF income, underlying revenue growth was \$16.7m, or 15%

Revenue Yield

120bps

(FY21: 117bps)

Gross Profit<sup>1</sup>
\$90.0m

**37%** 

(FY21: \$65.7m)

- GP was up 37% on prior year primarily from organic volume growth and introduction of AMF income streams
- GP Margin was up 3% from the introduction of AMF income streams, transition to new account based processor and renegotiation of scheme agreements

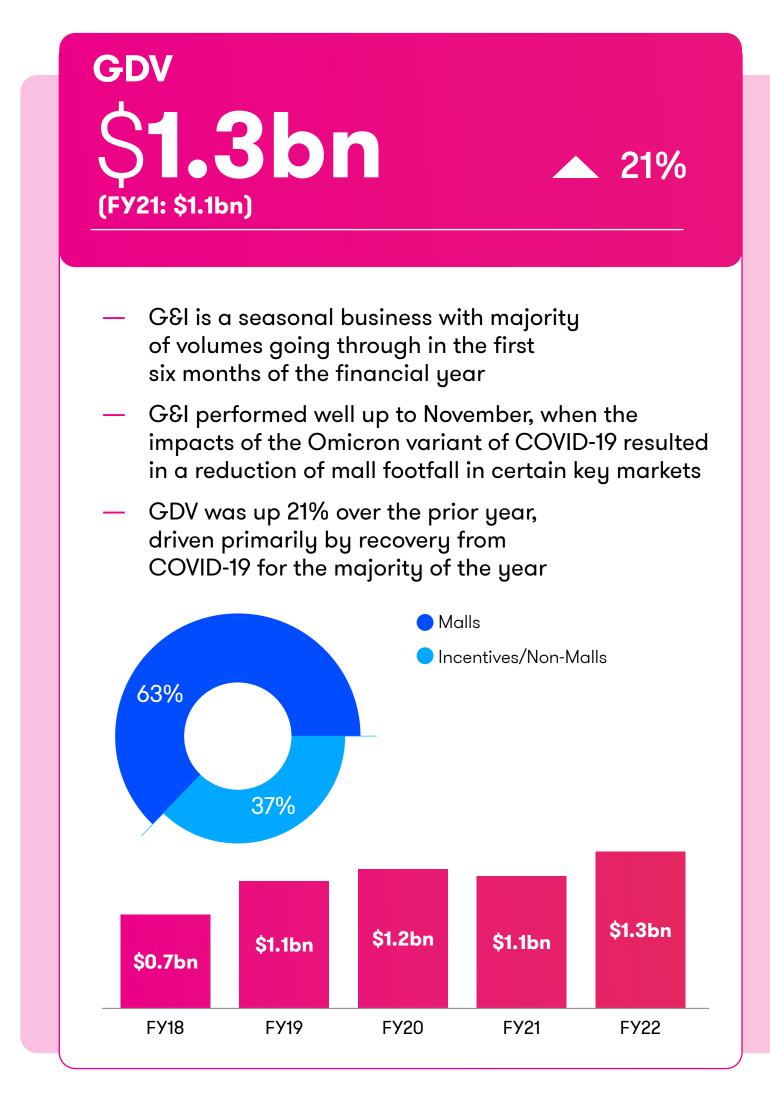
Gross Profit Margin

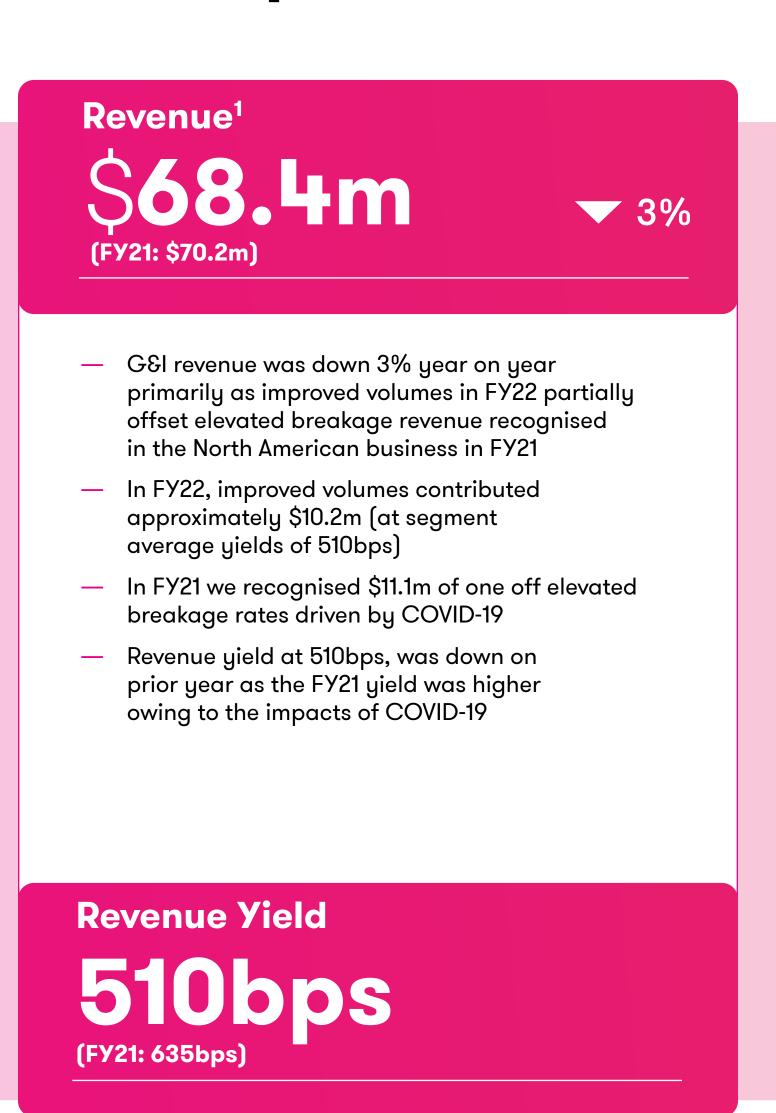
61%

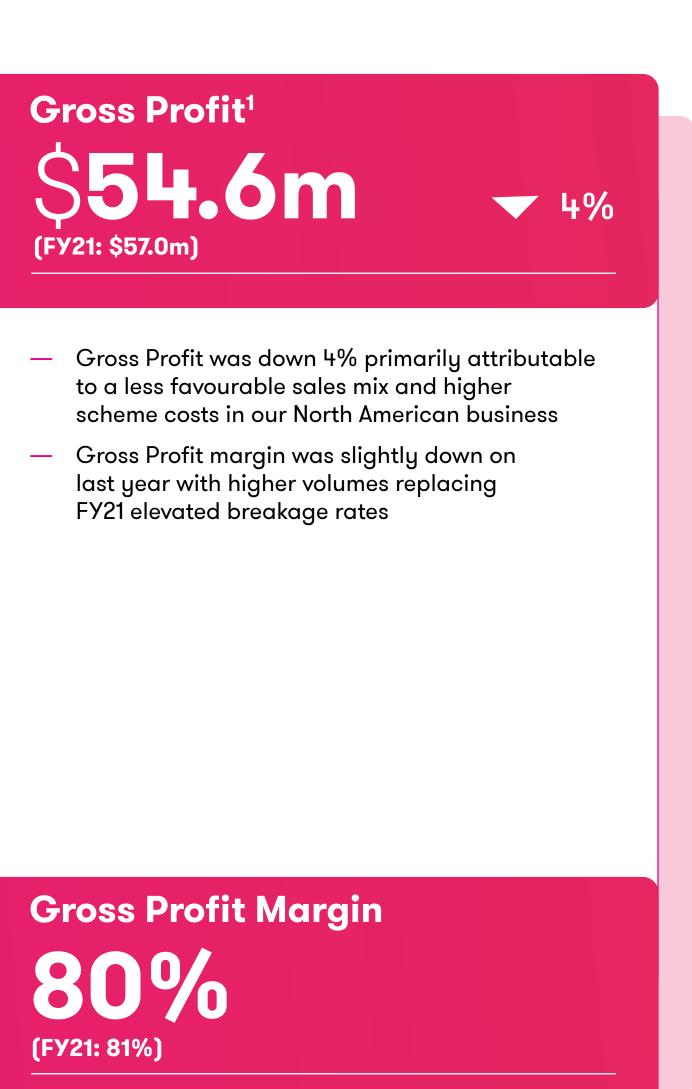
(FY21: 58%)

Revenue and Gross Profit are stated excluding the impacts of the non-cash amortisation of the AASB3 fair value uplift to bond investments.

## **G&I - Recovery from COVID-19 impacts**







## Digital Payments - Expansion of product into open banking

**GDV** \$66.6bn (FY21: \$8.8bn) Sentenial Direct Debit and Open Banking Volumes contributed \$56.8bn Open banking volumes have grown 40% over the prior year and have not yet benefitted from our overhead investments which are underway in FY23 Excluding Sentenial, digital payment volumes were up \$0.9bn, or 10% over the prior year \$56.8br Direct Debit Virtual Accounts Open Banking \$2.7bn \$9.8bn \$8.5bn \$8.8bn \$5.2bn FY19 FY20 FY21 FY22 FY18

Revenue<sup>1</sup>
\$17.6m
\$71%
(FY21: \$10.3m)

- Sentenial contributed \$7.7m of revenue in the 9 months from acquisition date (30 September 2021)
- Excluding Sentenial, Digital Payments revenue was relatively flat compared to the prior year, despite higher volumes, due to changes in customer mix
- Revenue yield reduced as a result of the inclusion of the Sentenial direct debit business which is a lower yielding product

Revenue Yield

3bps

(FY21: 12bps)

Gross Profit<sup>1</sup> \$14.9m

(FY21: \$7.6m)

**95%** 

- Addition of the high Gross Profit Margin Sentenial business improved Gross Margins in the Digital Payments segment
- Sentenial contributed \$6.8m to Gross Profit
- Excluding Sentenial Gross Profit for the Digital Payments was up 8% from a change in customer mix

Gross Profit Margin

85%

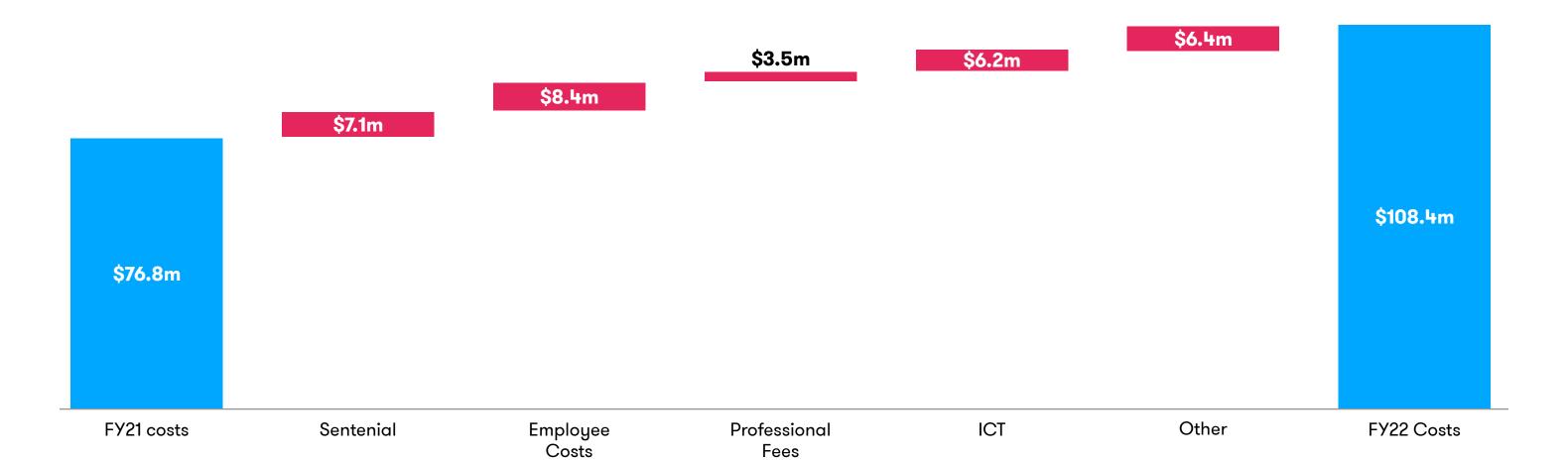
(FY21: 74%)

## **Underlying Overheads**

## Underlying Overheads<sup>1</sup>

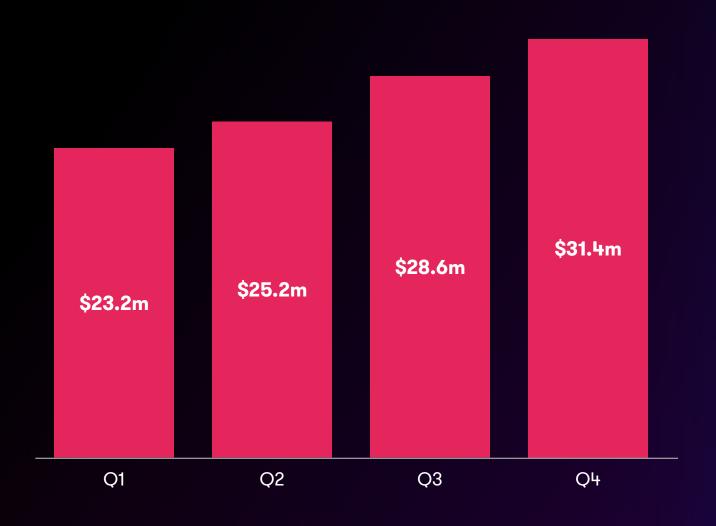
\$108.4m \_ 41%

rose as we invested in our European business



- Underlying overheads for the Group increased 41% on PCP
- Increase primarily reflects continued investment in EMLs European operations, to implement the remediation plan in response to the CBI investigation
- The consolidation of the Sentenial Group from 30 September 2021 accounted for 23% of the Group's underlying overheads increase
- Employment related expenses fell to 61% of Group underlying overheads primarily due to the increase in professional fees, risk and compliance and IT costs
- Professional fees increased \$3.5m vs PCP primarily as a result of additional internal and external audit fees required as a result of the CBI matter
- IT costs also increased by \$6.2m as a result of significant investment in new systems including the migration of our Australian systems to the cloud and the full year cost of data centres for the insourced processing platform at PFS

#### **FY22 Quarterly Expenses Growth**



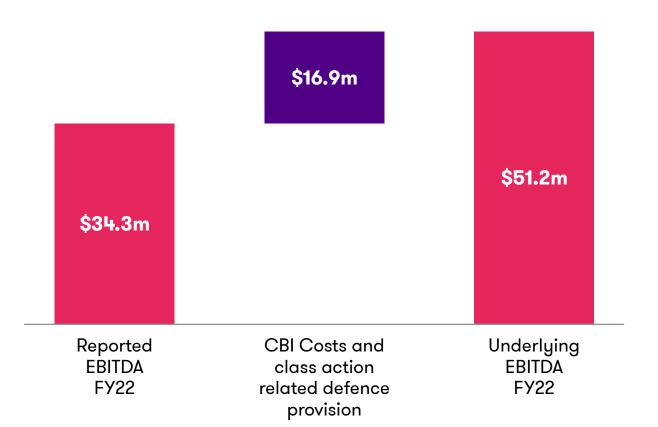
Underlying overheads increased throughout FY22 as we invested in resources for our European business.

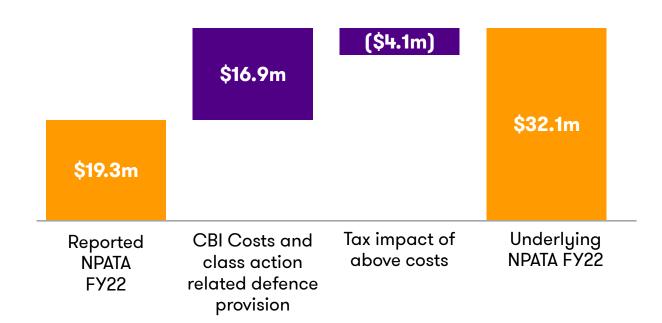
We expect to see continued inflationary cost pressures throughout FY23 in our key markets.

## Reported vs Underlying Results

Reported EBITDA<sup>1</sup> \$34.3m • 19% on PCI Class Action and CBI related costs \$16.9m

Underlying EBITDA<sup>2</sup> \$51.2m • 4% on PCI





<sup>1</sup> Reported EBITDA is equivalent to net profit/(loss) for the period including R&D tax offset and excluding share-based payments, depreciation and amortisation expense and unrealised foreign exchange

<sup>2</sup> Underlying EBITDA/NPATA are stated excluding the impacts of the non cash amortisation of AASB3 fair value uplift to bond investments and CBI and related costs, including the Shine Group Proceedings

<sup>3</sup> Definitions of EBITDA and NPATA are stated in more detail in the Glossary on page 37

### **Financial Position**

| (\$'000s)                                   | 30 June 2021 | 30 June 2022 | GROWTH | CARDHOLDER ASSETS/ LIABILITIES | CORPORATE BALANCE SHEET |
|---|--------------|--------------|--------|--------------------------------|-------------------------|
| Cash and cash equivalents                   | 141,228      | 73,699       | (48%)  |                                | 73,699                  |
| Contract asset                              | 16,363       | 21,531       | 32%    |                                | 21,531                  |
| Segregated funds and Bond investments       | 1,409,552    | 1,709,715    | 21%    | 1,706,882                      | 2,833                   |
| Other current assets                        | 36,368       | 50,177       | 38%    |                                | 50,177                  |
| TOTAL CURRENT ASSETS                        | 1,603,511    | 1,855,122    | 16%    | 1,706,882                      | 148,240                 |
| Contract assets                             | 10,219       | 28,565       | 180%   |                                | 28,565                  |
| Plant, equipment and right of use assets    | 11,245       | 12,719       | 13%    |                                | 12,719                  |
| Intangibles                                 | 350,133      | 448,460      | 28%    |                                | 448,460                 |
| Deferred tax asset                          | 21,453       | 22,904       | 7%     |                                | 22,904                  |
| Segregated funds and Bond investments       | 274,024      | 295,842      | 8%     | 293,257                        | 2,585                   |
| Other non current assets                    | 18,193       | 18,831       | 4%     |                                | 18,831                  |
| TOTAL NON CURRENT ASSETS                    | 685,267      | 827,321      | 21%    | 293,257                        | 534,064                 |
| TOTAL ASSETS                                | 2,288,778    | 2,682,443    | 17%    | 2,000,139                      | 682,304                 |
| Trade and other payables                    | (62,868)     | (65,685)     | 4%     |                                | (65,685)                |
| Liabilities to stored value account holders | (1,705,957)  | (2,000,139)  | 19%    | (2,000,139)                    | -                       |
| Contingent consideration                    | (863)        | -            | (100%) |                                | -                       |
| Interest bearing borrowings                 | (1,385)      | (1,798)      | 30%    |                                | (1,798)                 |
| Provisions                                  | (10,801)     | (17,773)     | 65%    |                                | (17,773)                |
| Other current liabilities                   | (10,918)     | (14,684)     | 34%    |                                | (14,684)                |
| TOTAL CURRENT LIABILITIES                   | (1,792,792)  | (2,100,079)  | 17%    | (2,000,139)                    | (99,940)                |
| Deferred tax liabilities                    | (14,276)     | (18,189)     | 27%    |                                | (18,189)                |
| Contingent consideration                    | (14,280)     | (28,856)     | 102%   |                                | (28,856)                |
| Interest bearing borrowings                 | (36,860)     | (81,616)     | 121%   |                                | (81,616)                |
| Other non current liabilities               | (15,675)     | (16,586)     | 6%     |                                | (16,586)                |
| TOTAL NON CURRENT LIABILITIES               | (81,091)     | (145,247)    | 80%    |                                | (145,247)               |
| TOTAL LIABILITIES                           | (1,873,883)  | (2,245,326)  | 20%    | (2,000,139)                    | (245,136)               |
| TOTAL EQUITY                                | 414,895      | 437,117      | 5%     | -                              | 437,117                 |

Cash on hand of \$73.7m. Cash reduced during the period from \$27.8m injected into to the UK cardholder float in August 2021, Sentenial acquisiton partly funded by EML cash reserves of \$16.3m and outflows of provisions related to the CBI matter.

Contract asset increased \$23.5m primarily from the introduction of the AMF fees in the European business.

Segregated funds include low risk bond investments and cash held at financial institutions.

Other current assets increased to \$50.2m (FY21: \$36.4m). While lower than the December 2021 balance of \$55.4m, the increase was from a reduction in slower receivable collections in PFS and the addition of Sentenial.

Increase in intangibles primarily driven by intangibles acquired as part of Sentenial acquisition. EML continued to invest in internally generated software of \$10.1m.

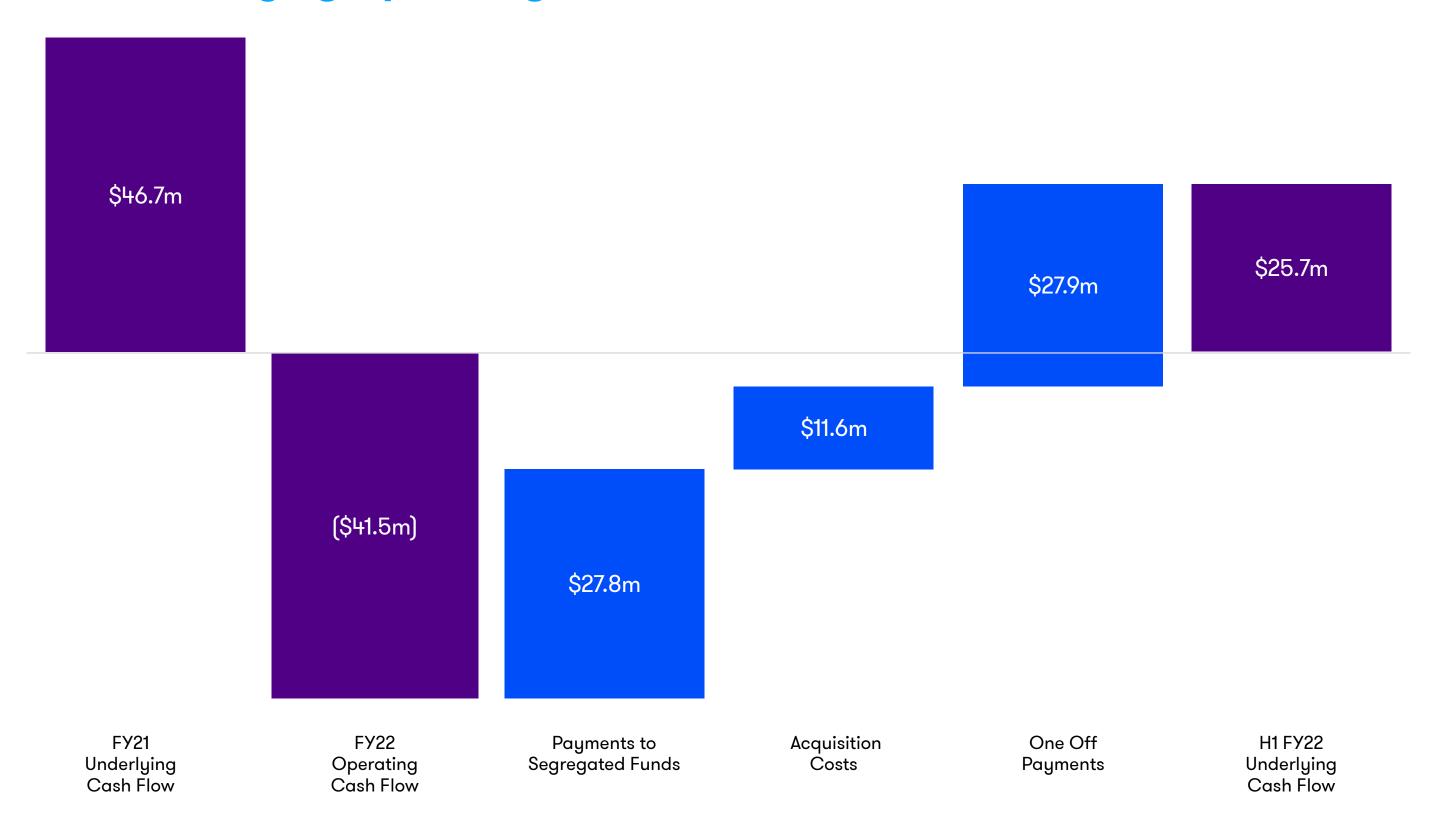
Contingent consideration increased during the period following the acquisition of the Sentenial Group offsetting a reduction in the PFS contingent consideration to nil. During the year, EML did not pay any earn out to the PFS sellers referable to the year ended 30 June 2021.

### Financial Performance - Cash Flow

Cash and Cash Equivalents

\$73.7m

#### FY22 Underlying Operating Cash Flow Movements



## \$25.7m

Underlying Operating Cash Inflows<sup>1</sup>

50%

Underlying EBITDA to Underlying Operating Cashflow conversion.

\$55.8m

Cash Outflows across Investing Activities for the Sentenial acquisition.

\$48.2m

To support the Sentenial acquistion the Group drew down €30m (\$48.2m) under its Syndicated Bank Debt Facility.

\$10.1m

Capitalised internally developed software.

### Central Bank interest rates continue to rise

#### **Interest Rates and Stored Float**

#### **Overview**

- EML benefits as interest rates rise due to our large Stored Value Float
- As at 30 June 2022, EML held an AUD equivalent of \$2.2bn in its stored float, \$1.7bn of which was held in cash and a further \$0.5bn in highly rated, low-risk bonds
- Across the various currencies we look to achieve a return equivalent to the respective currency central bank rate, through a combination of our existing banking deposit agreements and bond investments
- Under our various banking agreements, we may incur a fee or interest share depending upon agreed commercial terms

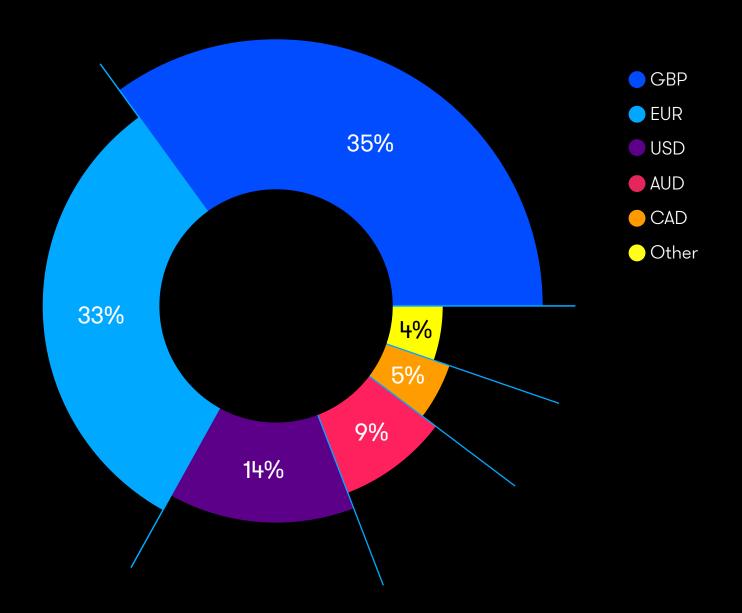
#### **Current Central Bank Positions**

 Central banks around the world continue to tackle high inflation and as result are aggressively raising interest rates

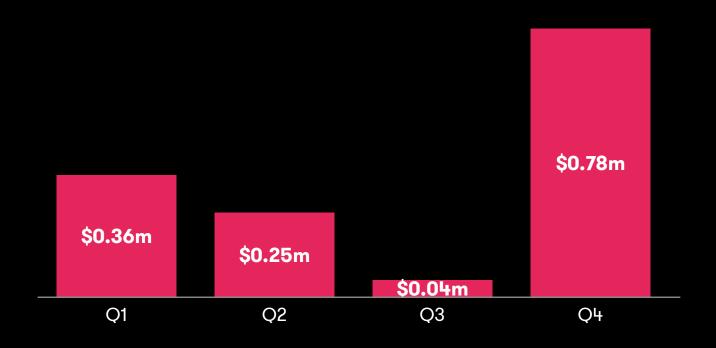
#### **Impact of Rising Interest Rates**

- During Q4 EML derived net interest benefits of \$0.8m
- In July net interest income totalled \$0.5m, this included \$0.3m of negative interest that won't be incurred going forward
- This result does not include the impact of central bank increases from the European Central Bank, Reserve Bank of Australia, Bank of England, Reserve Bank of New Zealand (all 50bps) and the US Federal Reserve (75bps) that were announced in late July/early August

#### **Interest Rates and Stored Float**



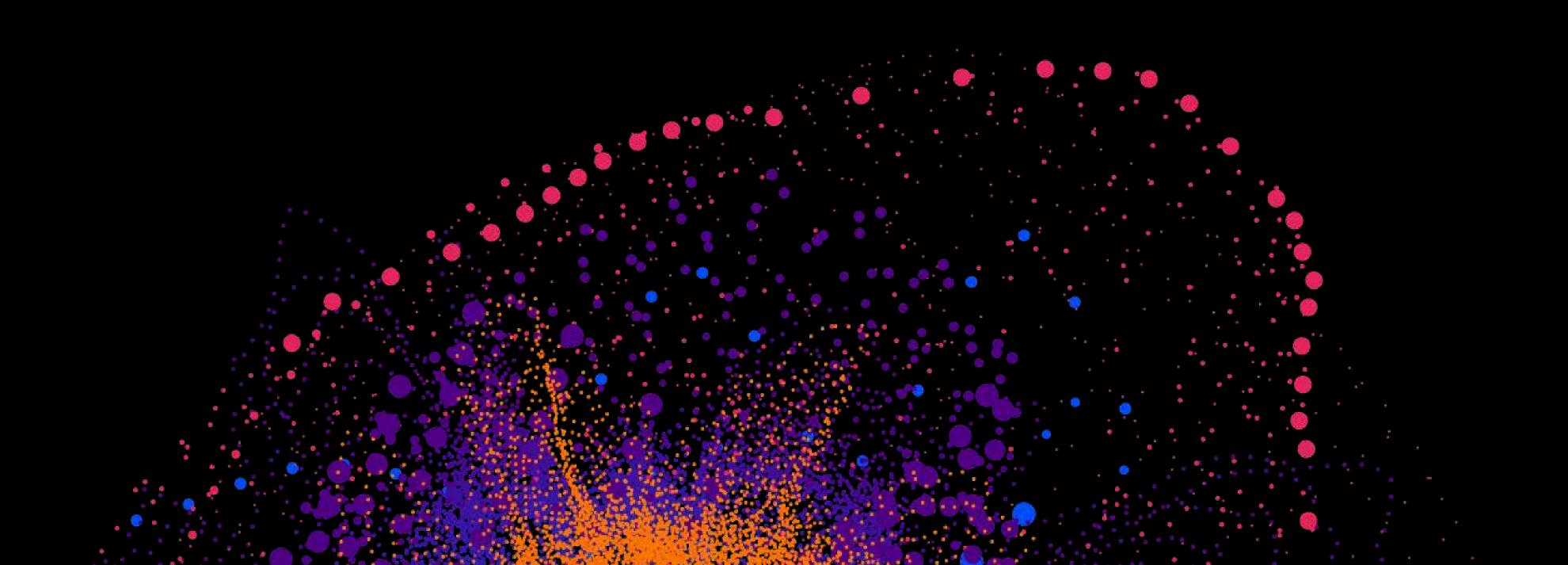
#### **Net Interest Income FY22**



# 03 Outlook, Opportunity and Focus



Emma Shand - Managing Director & Group CEO



### FY23 Outlook

#### Revenue

- Excluding the non-recurring component of AMF, FY22 revenue was \$216.2m which is starting point for FY23
- GPR continued demand for our products including in Government Welfare, employee benefits and ondemand pay. The European business may remain subject to growth restrictions
- G&I anticipate further recovery with limited COVID impact, particularly in December seasonal trading peak.
- Digital Payments full 12 month contribution from Sentenial and faster growth in Open Banking
- Interest income expected to materially contribute, August annualised run rate exceeds \$10m

#### **Gross Profit**

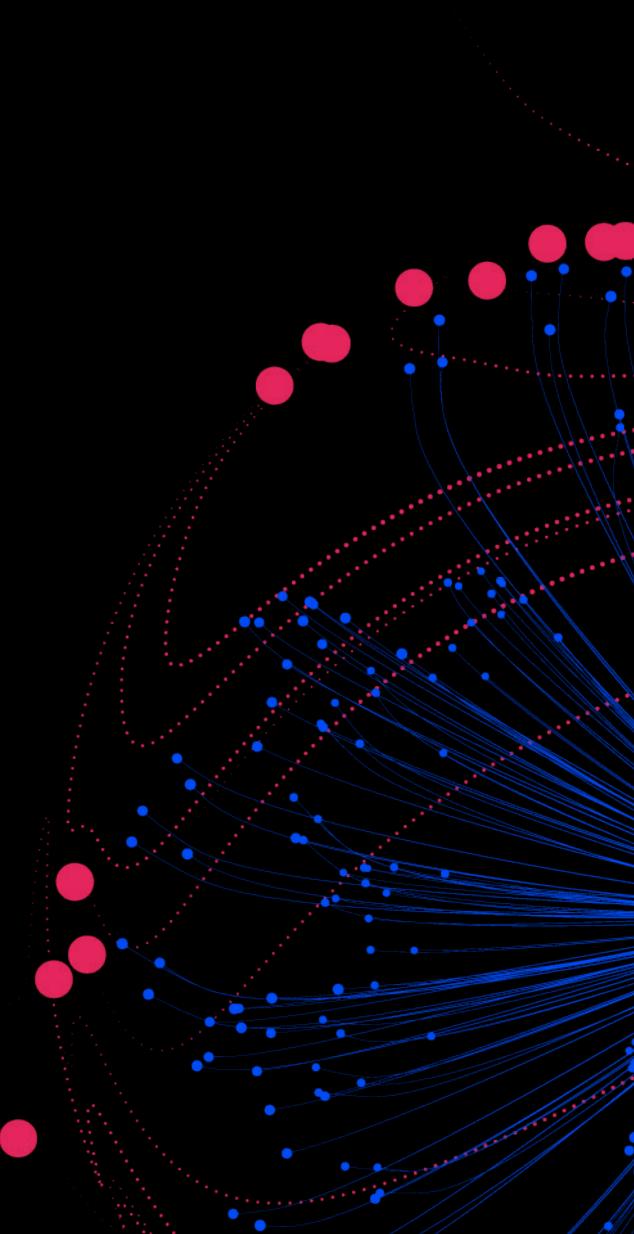
 Expected to be in line with FY22 as cost efficiency projects, interest income and higher margins from Sentenial contribution offset non-recurring AMF income

#### **Underlying Cash Overheads**

- Q4 FY22 exit run rate was \$31.4m and is a basis for FY23
- Inflationary pressures will impact FY23 before investments in automation and system efficiencies can deliver savings
- We will apply a disciplined approach to cost management whilst ensuring we apply sufficient resources
  to sustainably resolving European regulatory challenges now and for the benefit of the future

#### **Underlying Operating Cashflow**

— Our cashflows are expected to improve in FY23 as the AMF income stream converts to cash and the working capital investment for the G&I segment stabilises



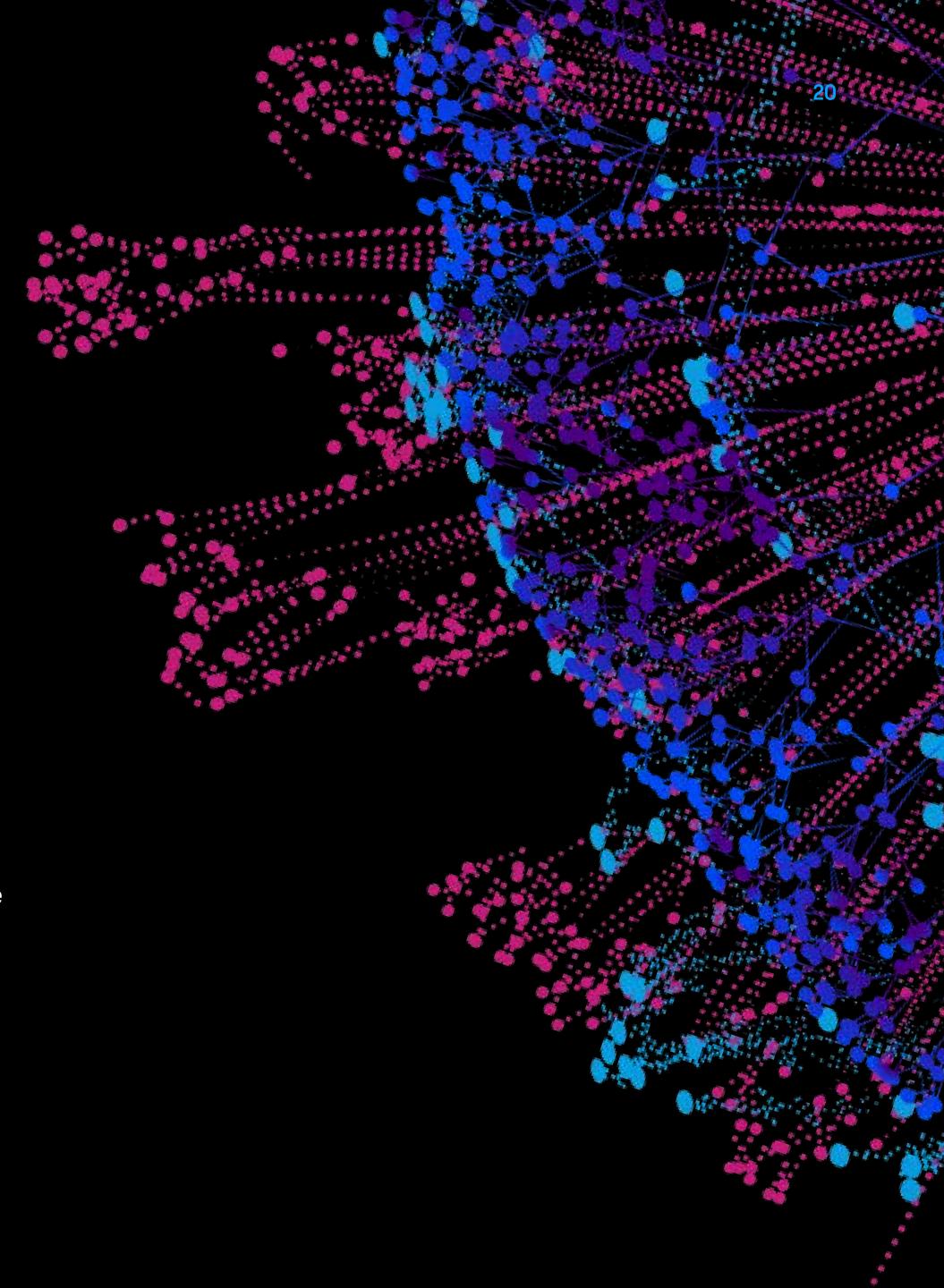
## Opportunity and Focus

#### **Protecting and Expanding the Base**

- Expansion of GDV footprint with strategic customers such as PCS (France), Correos (Spain) and UK Home office
- Launch new contracted programs, including employee benefits for Up Spain, Correos' Youth Cultural Bonus and continued rollout of UK local government programs, amongst others
- Capitalise on structural trends toward on-demand pay and multi-disbursement optionality giving end users choice of payment timing and destination
- Convert the open banking opportunity into faster time to value
- Reinvigorate customer, product and new business focus in the G&I segment

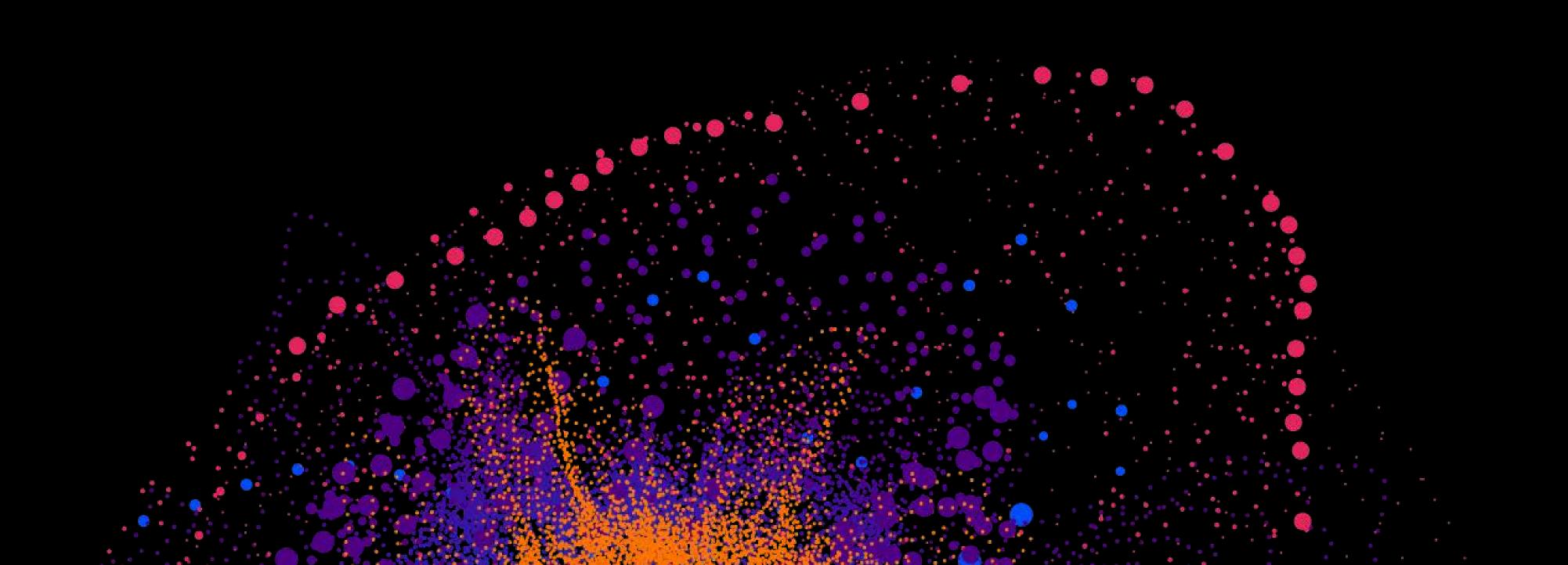
#### **Strengthening Foundations for Growth**

- Reinforced commitment to a culture of best-in-class regulatory compliance,
   payments integrity and successfully finalising the PCSIL remediation programme
- Strategic review of EML business and operating framework, culminating in a multi-year Strategy for EML to be presented at the AGM in November



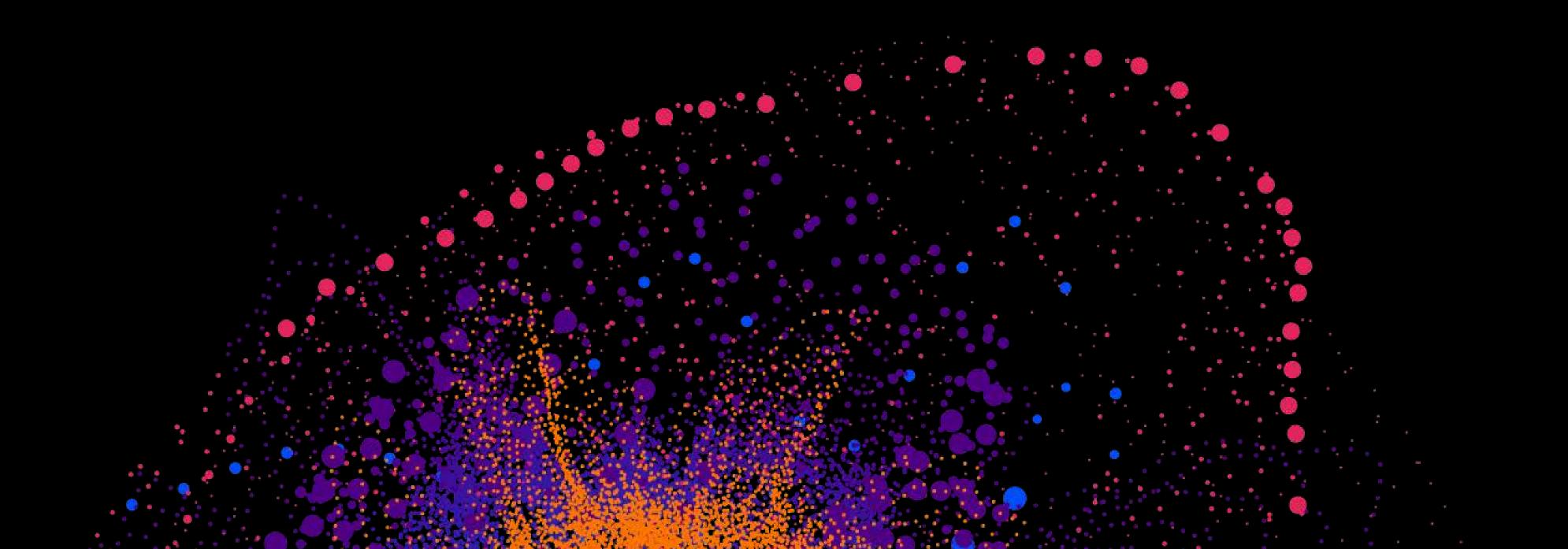


QEA

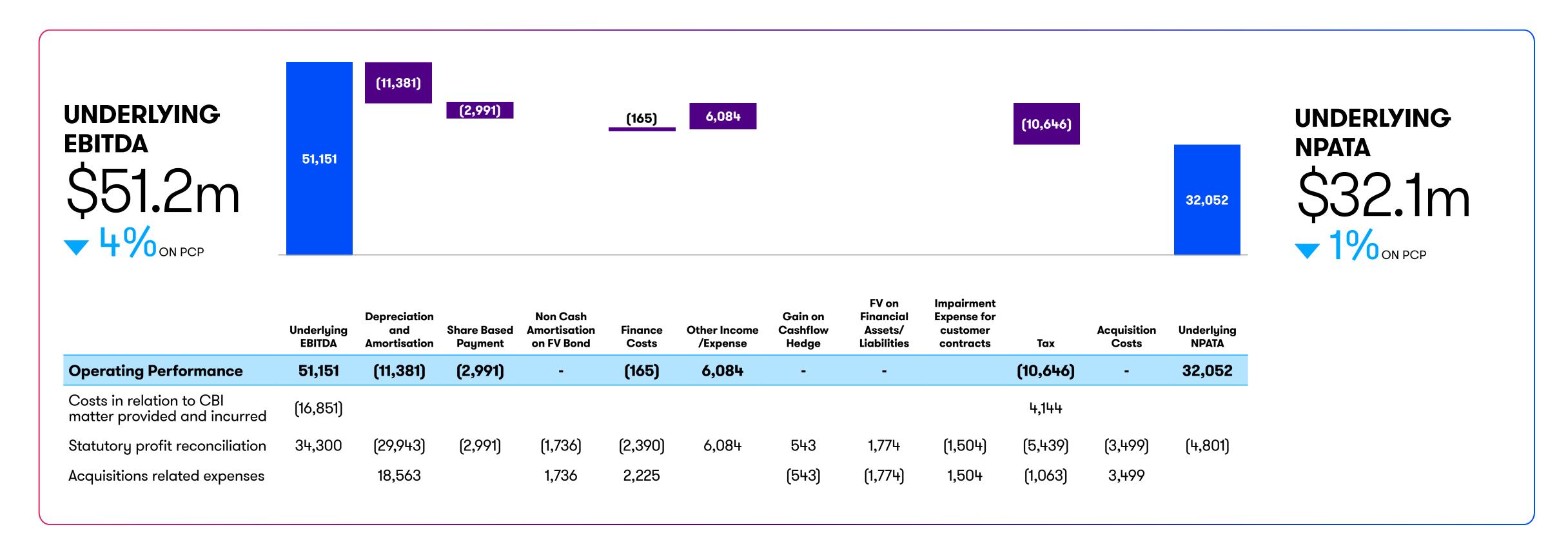


## 04 Analyst Briefing Data





## Analyst Briefing Data - Underlying EBITDA to Underlying NPATA



#### **Depreciation and Amortisation**

- 62% of D&A relates to the AASB3 fair value uplift for acquired intangibles.
- Operating D&A of \$11.2m replaced by ongoing investment in internally generated software of \$10.1m

#### **Share Based Payments**

 Solely related to executive short term and global long term incentive plans. Included in NPATA.

#### **Finance Costs**

- Includes interest on unsecured vendor loans falling due in 2023 and 2024.
- Includes costs related to the Group's syndicated debt facility.

## Analyst Briefing Data - FY20-FY22

| Key Metrics (\$'000s)                                       | H1 2020   | H2 2020     | FY 2020     | H1 2021     | H2 2021     | FY 2021     | H1 2022     | Н2 FУ22     | FY 2022     |
|---|-----------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
|   | 6mnths    | 6mnths      | 12 mnths    | 6mnths      | 6mnths      | 12 mnths    | 6 mnths     | 6mnths      | 12 mnths    |
| Headcount (closing)   | 272       | <b>4</b> 44 | կկկ         | 486         | 540         | 540         | 584         | 642         | 642         |
| Total Stored Value (including bonds) - AUD                  | \$710,671 | \$1,471,467 | \$1,471,467 | \$1,844,262 | \$2,103,963 | \$2,103,963 | \$2,681,974 | \$2,247,325 | \$2,247,325 |
| Net Interest on Stored Value (incl. bonds, exc Group funds) | \$872     | \$2,543     | \$3,415     | \$3,346     | \$1,998     | \$5,344     | \$609       | \$827       | \$1,435     |
| Effective Interest Rate (%) (based on period end balance)   | 0.25%     | 0.34%       | 0.23%       | 0.36%       | 0.19%       | 0.25%       | 0.05%       | 0.07%       | 0.06%       |
|   |           |             |             |             |             |             |             |             |             |
| Cash opening  | \$33,085  | \$256,812   | \$33,085    | \$118,381   | \$136,530   | \$118,381   | \$141,228   | \$86,175    | \$141,228   |
| Operating activities  | \$8,121   | \$13,949    | \$22,070    | \$34,849    | \$13,969    | \$48,818    | (\$39,219)  | (\$2,319)   | (\$41,538)  |
| Investing activities  | (\$6,055) | (\$148,560) | (\$154,615) | (\$16,655)  | (\$9,337)   | (\$25,992)  | (\$62,920)  | (\$8,225)   | (\$71,145)  |
| Financing activities (incl FX)                              | \$221,663 | (\$3,822)   | \$217,841   | (\$45)      | \$66        | \$21        | \$47,086    | (\$1,932)   | \$45,154    |
| Cash closing  | \$256,812 | \$118,381   | \$118,381   | \$136,530   | \$141,228   | \$141,228   | \$86,175    | \$73,699    | \$73,699    |

| Stored Value by Currency (AUD equivalent) (\$'000s) | H1 2022     | H2 2022     |
|---|-------------|-------------|
|   | 6 mnths     | 12 mnths    |
| Total Stored Value (including bonds) - AUD          | \$2,681,974 | \$2,247,325 |
| Stored Value - GBP                                  | \$1,066,246 | \$798,980   |
| Stored Value - EUR                                  | \$719,167   | \$733,774   |
| Stored Value - USD                                  | \$402,850   | \$321,943   |
| Stored Value - AUD                                  | \$255,120   | \$202,517   |
| Stored Value - CAD                                  | \$137,500   | \$117,315   |
| Stored Value - Other                                | \$101,089   | \$72,796    |

- Reduction in Stored Float balance primarily due to seasonality, particularly in G&I.

## Analyst Briefing Data - FY20-FY22

| H1 2020     | H2 2020  | FY 2020   | H1 2021  | H2 2021  | FY 2021   | H1 2022  | H2 2022   | FY 2022   |
|-------------|--|---|--|--|---|--|---|---|
| 6mnths      | 6mnths   | 12 mnths  | 6mnths   | 6mnths   | 12 mnths  | 6 mnths  | 6mnths  | 12 mnths  |
| \$1,465,909 | \$2,768,260  | \$4,234,169   | \$4,874,500  | \$4,868,096  | \$9,742,596   | \$6,264,905  | \$6,089,917   | \$12,354,823  |
| \$838,729   | \$336,240  | \$1,174,979   | \$750,177  | \$356,126  | \$1,106,303   | \$911,099  | \$431,316   | \$1,342,416   |
| \$4,311,602 | \$4,155,186  | \$8,466,788   | \$4,587,636  | \$4,241,851  | \$8,829,487   | \$4,925,509  | \$4,788,832   | \$9,714,341   |
| -           | -  | -   | _  | -  | -   | \$19,456,637   | \$37,380,049  | \$56,836,688  |
| \$6,616,240 | \$7,259,686  | \$13,875,936  | \$10,212,313   | \$9,466,073  | \$19,678,386  | \$31,558,151   | \$48,690,116  | \$80,248,267  |
| \$13 160    | \$28 706   | \$41.866  | \$54 435   | \$59 112   | \$113 547   | \$69.578   | \$78 531  | \$148,109   |
|             |  |   |  |  |   |  |   | \$68,420  |
|             |  |   |  |  |   |  |   | \$9,889   |
| -           | -  | -   | -  | -  | -   |  |   | \$7,687   |
| \$334       | \$597  | \$931   | \$123  | (\$27)   | \$96  | \$11   | \$3   | \$14  |
| \$59,156    | \$62,474   | \$121,630   | \$95,329   | \$98,847   | \$194,176   | \$114,416  | \$119,703   | \$234,119   |
|             |  |   |  |  |   |  |   |   |
| 90 bps      | 104 bps  | 99 bps  | 112 bps  | 118 bps  | 117 bps   | 111 bps  | 129 bps   | 120 bps   |
| 479 bps     | 834 bps  | 580 bps   | 466 bps  | 990 bps  | 635 bps   | 408 bps  | 725 bps   | 510 bps   |
| 13 bps      | 12 bps   | 13 bps  | 13 bps   | 11 bps   | 12 bps  | 10 bps   | 10 bps  | 10 bps  |
|             | -  | -   |  | -  | -   | 1 bps  | 1 bps   | 1 bps   |
| 89 bps      | 86 bps   | 88 bps  | 93 bps   | 103 bps  | 99 bps  | 36 bps   | 25 bps  | 29 bps  |
| \$8,738     | \$16,269   | \$25,007  | \$34,096   | \$31,630   | \$65,726  | \$39,071   | \$50.956  | \$90,027  |
| \$32,284    | \$24,540   | \$56,824  | \$28,793   | \$28,221   | \$57,014  | \$30,062   | \$24,537  | \$54,599  |
| \$3,447     | \$3,468  | \$6,915   | \$4,241  | \$3,395  | \$7,636   | \$3,914  | \$4,245   | \$8,159   |
|             |  |   |  |  |   | \$2,360  | \$4,407   | \$6,767   |
| \$334       | (\$334)  | -   | \$123  | (\$123)  | -   | -  | -   | \$-   |
| \$44,803    | \$43,943   | \$88,746  | \$67,253   | \$63,123   | \$130,376   | \$75,407   | \$84,145  | \$159,552   |
|             | 6mnths<br>\$1,465,909<br>\$838,729<br>\$4,311,602<br>-<br>\$6,616,240<br>\$13,160<br>\$40,137<br>\$5,525<br>-<br>\$334<br>\$59,156<br>90 bps<br>479 bps<br>13 bps<br>-<br>89 bps<br>\$8,738<br>\$32,284<br>\$3,447 | 6mnths         6mnths           \$1,465,909         \$2,768,260           \$838,729         \$336,240           \$4,311,602         \$4,155,186           -         -           \$6,616,240         \$7,259,686           \$13,160         \$28,706           \$40,137         \$28,034           \$5,525         \$5,137           -         -           \$334         \$597           \$59,156         \$62,474           90 bps         104 bps           479 bps         834 bps           13 bps         12 bps           -         -           89 bps         86 bps           \$8,738         \$16,269           \$32,284         \$24,540           \$3,447         \$3,468           \$334         (\$334) | 6mnths         6mnths         12 mnths           \$1,465,909         \$2,768,260         \$4,234,169           \$838,729         \$336,240         \$1,174,979           \$4,311,602         \$4,155,186         \$8,466,788           -         -         -           \$6,616,240         \$7,259,686         \$13,875,936           \$13,160         \$28,706         \$41,866           \$40,137         \$28,034         \$68,171           \$5,525         \$5,137         \$10,662           -         -         -           \$334         \$597         \$931           \$59,156         \$62,474         \$121,630           90 bps         104 bps         99 bps           479 bps         834 bps         580 bps           13 bps         12 bps         13 bps           12 bps         13 bps         12 bps           \$89 bps         86 bps         88 bps           \$8,738         \$16,269         \$25,007           \$32,284         \$24,540         \$56,824           \$3,447         \$3,468         \$6,915 | 6mnths         6mnths         12 mnths         6mnths           \$1,465,909         \$2,768,260         \$4,234,169         \$4,874,500           \$838,729         \$336,240         \$1,174,979         \$750,177           \$4,311,602         \$4,155,186         \$8,466,788         \$4,587,636           \$6,616,240         \$7,259,686         \$13,875,936         \$10,212,313           \$13,160         \$28,706         \$41,866         \$54,435           \$40,137         \$28,034         \$68,171         \$34,982           \$5,525         \$5,137         \$10,662         \$5,789           \$334         \$597         \$931         \$123           \$59,156         \$62,474         \$121,630         \$95,329           90 bps         104 bps         99 bps         112 bps           479 bps         834 bps         580 bps         466 bps           13 bps         12 bps         13 bps         13 bps           \$8,738         \$16,269         \$25,007         \$34,096           \$32,284         \$24,540         \$56,824         \$28,793           \$3,447         \$3,468         \$6,915         \$4,241           \$334         (\$334)         -         \$123 | 6mnths         6mnths         12 mnths         6mnths         6mnths           \$1,465,909         \$2,768,260         \$4,234,169         \$4,874,500         \$4,868,096           \$838,729         \$336,240         \$1,174,979         \$750,177         \$356,126           \$4,311,602         \$4,155,186         \$8,466,788         \$4,587,636         \$4,241,851           \$6,616,240         \$7,259,686         \$13,875,936         \$10,212,313         \$9,466,073           \$13,160         \$28,706         \$41,866         \$54,435         \$59,112           \$40,137         \$28,034         \$68,171         \$34,982         \$35,267           \$5,525         \$5,137         \$10,662         \$5,789         \$4,495           \$334         \$597         \$931         \$123         \$27)           \$59,156         \$62,474         \$121,630         \$95,329         \$98,847           90 bps         104 bps         99 bps         112 bps         118 bps           479 bps         834 bps         580 bps         466 bps         990 bps           13 bps         12 bps         13 bps         11 bps           89 bps         86 bps         88 bps         93 bps         103 bps           \$8,738 <td>6mnths         6mnths         12 mnths         6mnths         12 mnths           \$1,465,909         \$2,768,260         \$4,234,169         \$4,874,500         \$4,868,096         \$9,742,596           \$838,729         \$336,240         \$1,174,979         \$750,177         \$356,126         \$1,106,303           \$4,311,602         \$4,155,186         \$8,466,788         \$4,587,636         \$4,241,851         \$8,829,487           \$6,616,240         \$7,259,686         \$13,875,936         \$10,212,313         \$9,466,073         \$19,678,386           \$13,160         \$28,706         \$41,866         \$54,435         \$59,112         \$113,547           \$40,137         \$28,034         \$68,171         \$34,982         \$35,267         \$70,249           \$5,525         \$5,137         \$10,662         \$5,789         \$4,495         \$10,284           -         -         -         -         -         -           \$334         \$597         \$931         \$123         \$(\$27)         \$96           \$59,156         \$62,474         \$121,630         \$95,329         \$98,847         \$194,176           90 bps         104 bps         99 bps         112 bps         118 bps         117 bps           479 bps<td>6mnths         6mnths         12 mnths         6mnths         12 mnths         6 mnths         12 mnths         6 mnths           \$1,465,909         \$2,768,260         \$4,234,169         \$4,874,500         \$4,868,096         \$9,742,596         \$6,264,905           \$838,729         \$336,240         \$1,174,979         \$750,177         \$356,126         \$1,106,303         \$911,099           \$4,311,602         \$4,155,186         \$8,466,788         \$4,587,636         \$4,241,851         \$8,829,487         \$4,925,509           -         -         -         -         -         -         \$19,456,637           \$6,616,240         \$7,259,686         \$13,875,936         \$10,212,313         \$9,466,073         \$19,678,386         \$31,558,151           \$13,160         \$28,706         \$41,866         \$54,435         \$59,112         \$113,547         \$69,578           \$40,137         \$28,034         \$68,171         \$34,982         \$35,267         \$70,249         \$37,130           \$5,525         \$5,137         \$10,662         \$5,789         \$4,495         \$10,284         \$6,017           \$59,156         \$62,474         \$12,630         \$95,329         \$98,847         \$194,176         \$114,416           90 bps</td><td>6mnths         6mnths         12 mnths         6mnths         12 mnths         6 mnths         12 mnths         6 mnths         51,465,909         \$2,768,260         \$4,234,169         \$4,874,500         \$4,868,096         \$9,742,596         \$6,624,905         \$6,089,917         \$356,126         \$1,106,303         \$911,099         \$4,313,160         \$4,311,602         \$4,155,186         \$8,866,788         \$4,586,363         \$4,241,851         \$8,829,487         \$4,925,509         \$4,788,832         \$4,788,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,600,600         \$4,245,500         \$4,245,500         \$4,</td></td> | 6mnths         6mnths         12 mnths         6mnths         12 mnths           \$1,465,909         \$2,768,260         \$4,234,169         \$4,874,500         \$4,868,096         \$9,742,596           \$838,729         \$336,240         \$1,174,979         \$750,177         \$356,126         \$1,106,303           \$4,311,602         \$4,155,186         \$8,466,788         \$4,587,636         \$4,241,851         \$8,829,487           \$6,616,240         \$7,259,686         \$13,875,936         \$10,212,313         \$9,466,073         \$19,678,386           \$13,160         \$28,706         \$41,866         \$54,435         \$59,112         \$113,547           \$40,137         \$28,034         \$68,171         \$34,982         \$35,267         \$70,249           \$5,525         \$5,137         \$10,662         \$5,789         \$4,495         \$10,284           -         -         -         -         -         -           \$334         \$597         \$931         \$123         \$(\$27)         \$96           \$59,156         \$62,474         \$121,630         \$95,329         \$98,847         \$194,176           90 bps         104 bps         99 bps         112 bps         118 bps         117 bps           479 bps <td>6mnths         6mnths         12 mnths         6mnths         12 mnths         6 mnths         12 mnths         6 mnths           \$1,465,909         \$2,768,260         \$4,234,169         \$4,874,500         \$4,868,096         \$9,742,596         \$6,264,905           \$838,729         \$336,240         \$1,174,979         \$750,177         \$356,126         \$1,106,303         \$911,099           \$4,311,602         \$4,155,186         \$8,466,788         \$4,587,636         \$4,241,851         \$8,829,487         \$4,925,509           -         -         -         -         -         -         \$19,456,637           \$6,616,240         \$7,259,686         \$13,875,936         \$10,212,313         \$9,466,073         \$19,678,386         \$31,558,151           \$13,160         \$28,706         \$41,866         \$54,435         \$59,112         \$113,547         \$69,578           \$40,137         \$28,034         \$68,171         \$34,982         \$35,267         \$70,249         \$37,130           \$5,525         \$5,137         \$10,662         \$5,789         \$4,495         \$10,284         \$6,017           \$59,156         \$62,474         \$12,630         \$95,329         \$98,847         \$194,176         \$114,416           90 bps</td> <td>6mnths         6mnths         12 mnths         6mnths         12 mnths         6 mnths         12 mnths         6 mnths         51,465,909         \$2,768,260         \$4,234,169         \$4,874,500         \$4,868,096         \$9,742,596         \$6,624,905         \$6,089,917         \$356,126         \$1,106,303         \$911,099         \$4,313,160         \$4,311,602         \$4,155,186         \$8,866,788         \$4,586,363         \$4,241,851         \$8,829,487         \$4,925,509         \$4,788,832         \$4,788,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,600,600         \$4,245,500         \$4,245,500         \$4,</td> | 6mnths         6mnths         12 mnths         6mnths         12 mnths         6 mnths         12 mnths         6 mnths           \$1,465,909         \$2,768,260         \$4,234,169         \$4,874,500         \$4,868,096         \$9,742,596         \$6,264,905           \$838,729         \$336,240         \$1,174,979         \$750,177         \$356,126         \$1,106,303         \$911,099           \$4,311,602         \$4,155,186         \$8,466,788         \$4,587,636         \$4,241,851         \$8,829,487         \$4,925,509           -         -         -         -         -         -         \$19,456,637           \$6,616,240         \$7,259,686         \$13,875,936         \$10,212,313         \$9,466,073         \$19,678,386         \$31,558,151           \$13,160         \$28,706         \$41,866         \$54,435         \$59,112         \$113,547         \$69,578           \$40,137         \$28,034         \$68,171         \$34,982         \$35,267         \$70,249         \$37,130           \$5,525         \$5,137         \$10,662         \$5,789         \$4,495         \$10,284         \$6,017           \$59,156         \$62,474         \$12,630         \$95,329         \$98,847         \$194,176         \$114,416           90 bps | 6mnths         6mnths         12 mnths         6mnths         12 mnths         6 mnths         12 mnths         6 mnths         51,465,909         \$2,768,260         \$4,234,169         \$4,874,500         \$4,868,096         \$9,742,596         \$6,624,905         \$6,089,917         \$356,126         \$1,106,303         \$911,099         \$4,313,160         \$4,311,602         \$4,155,186         \$8,866,788         \$4,586,363         \$4,241,851         \$8,829,487         \$4,925,509         \$4,788,832         \$4,788,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,925,509         \$4,888,832         \$4,600,600         \$4,245,500         \$4,245,500         \$4, |

## Analyst Briefing Data - FY20-FY22

| Key Financials (\$'000s)   | H1 2020    | H2 2020    | FY 2020    | H1 2021    | H2 2021    | FY 2021    | H1 2022    | H2 2022    | FY 2022    |
|--|------------|------------|------------|------------|------------|------------|------------|------------|------------|
|  | 6mnths     | 6mnths     | 12 mnths   | 6mnths     | 6mnths     | 12 mnths   | 6 mnths    | 6 mnths    | 12 mnths   |
| Revenue (includes interest income)                               | \$59,156   | \$62,474   | \$121,630  | \$95,329   | \$98,847   | \$194,176  | \$114,416  | \$117,964  | \$234,119  |
| Gross profit   | \$44,803   | \$43,943   | \$88,746   | \$67,253   | \$63,123   | \$130,376  | \$75,407   | \$84,145   | \$159,552  |
| Employee benefits expense  | (\$16,794) | (\$22,279) | (\$39,073) | (\$27,076) | (\$26,758) | (\$53,834) | (\$30,664) | (\$35,579) | (\$66,243) |
| Professional fees  | (\$1,689)  | (\$1,310)  | (\$2,999)  | (\$2,084)  | (\$1,880)  | (\$3,964)  | (\$3,240)  | (\$6,049)  | (\$9,239)  |
| Other operating expenses   | (\$7,098)  | (\$8,383)  | (\$15,481) | (\$10,944) | (\$9,253)  | (\$20,197) | (\$14,665) | (\$19,366) | (\$34,032) |
| Research and development credit                                  | \$500      | \$843      | \$1,343    | \$906      | \$61       | \$967      | \$-        | \$978      | \$978      |
| Costs in relation to CBI matter provided and incurred            | -          | -          | -          | -          | (\$11,351) | (\$11,351) | (\$12,659) | (\$4,191)  | (\$16,851) |
| Other income   | -          | -          | -          |            | \$178      | \$178      | \$25       | \$110      | \$135      |
| EBITDA   | \$19,722   | \$12,814   | \$32,536   | \$28,055   | \$14,120   | \$42,175   | \$14,204   | \$20,096   | \$34,300   |
| Addback: Costs in relation to CBI matter provided and incurred   | -          | -          | -          |            | \$11,351   | \$11,351   | \$12,659   | \$4,191    | \$16,851   |
| UNDERLYING EBITDA  | \$19,722   | \$12,814   | \$32,536   | \$28,055   | \$25,471   | \$53,526   | \$26,863   | \$24,288   | \$51,151   |
| UNDERLYING EBITDA margin   | 33%        | 21%        | 27%        | 29%        | 26%        | 28%        | 23%        | 29%        | 22%        |
| Acquisition costs  | (\$3,373)  | (\$12,421) | (\$15,794) | (\$125)    | (\$3,306)  | (\$3,431)  | (\$2,508)  | (\$991)    | (\$3,499)  |
| Depreciation and amortisation                                    | (\$6,768)  | (\$12,351) | (\$19,119) | (\$14,824) | (\$15,012) | (\$29,836) | (\$14,159) | (\$15,784) | (\$29,943) |
| Share-based payments   | (\$4,706)  | (\$1,440)  | (\$6,146)  | (\$2,876)  | (\$2,091)  | (\$4,967)  | (\$3,580)  | \$589      | (\$2,991)  |
| Research and development credit                                  | (\$500)    | (\$843)    | (\$1,343)  | (\$906)    | (\$61)     | (\$967)    | -          | (\$978)    | (\$978)    |
| Finance costs (inc. unwind discount on contingent consideration) | (\$1,333)  | (\$1,202)  | (\$2,535)  | (\$1,230)  | (\$753)    | (\$1,983)  | (\$3,015)  | \$624      | (\$2,391)  |
| Other non-operating income / (expenses)                          | \$1,390    | \$3,820    | \$5,210    | (\$4,707)  | (\$1,396)  | (\$6,103)  | \$323      | \$6,302    | \$6,606    |
| Deduct: Non cash amortisation FV - bond investments              | -          | (\$671)    | (\$671)    | (\$1,033)  | (\$925)    | (\$1,958)  | (\$989)    | (\$747)    | (\$1,736)  |
| Impairment expense for customer contracts relationships          | -          | -          | -          | -          | -          | -          | -          | (\$1,504)  | (\$1,504)  |
| Fair value gain/loss on financial assets and liabilities         | -          | -          | -          | (\$51,771) | \$35,560   | (\$16,211) | -          | \$1,774    | \$1,774    |
| Tax (expense)/benefit  | (\$127)    | \$846      | \$719      | (\$1,878)  | (\$3,536)  | (\$5,414)  | (\$2,350)  | (\$2,111)  | (\$4,461)  |
| Addback: Tax in relation to CBI matter provided and incurred     | -          | -          | -          |            | -          | -          | (\$3,558)  | (\$585)    | (\$4,143)  |
| Underlying Net profit/(loss) after tax                           | \$4,305    | (\$11,448) | (\$7,143)  | (\$51,295) | \$33,951   | (\$17,344) | (\$2,973)  | \$10,877   | \$7,904    |
| Addback: Amortisation on acquisition intangibles, net of tax     | \$1,477    | \$9,608    | \$11,085   | \$10,186   | \$10,024   | \$20,210   | \$8,555    | \$7,950    | \$16,505   |
| Addback: Acquistion related costs, including tax                 | \$990      | \$2,637    | \$3,627    | \$530      | \$3,675    | \$4,205    | \$4,255    | (\$1,020)  | \$3,235    |
| Deduct: Gain on cashflow hedge for acquisition, net of tax       | -          | (\$3,026)  | (\$3,026)  | -          | \$3,714    | \$3,714    | (\$272)    | -          | (\$272)    |
| Add back: Impairment of acquisition intangibles, net of tax      | -          | -          | -          | -          | -          | -          | -          | \$1,219    | \$1,219    |
| Addback: Non cash amortisation FV - bond investments             | -          | \$671      | \$671      | \$1,033    | \$925      | \$1,958    | \$989      | \$747      | \$1,736    |
| Addback: Fair value movements, net                               | -          | -          | -          | \$51,771   | (\$35,560) | \$16,211   | -          | (\$1,774)  | (\$1,774)  |
| Adjustments for: Acquisition costs                               | \$3,373    | \$12,421   | \$15,794   | \$125      | \$3,306    | \$3,431    | \$2,508    | \$991      | \$3,499    |
| UNDERLYING NPATA   | \$10,145   | \$10,863   | \$21,008   | \$12,350   | \$20,035   | \$32,385   | \$13,062   | \$18,990   | \$32,052   |

## 05 Glossary





## Glossary

| Abbreviation | Meaning   |
|--------------|---|
| A2A          | Account-2-Account   |
| AASB         | Australian Accounting Standards Board   |
| ACPR         | Autorite de Controle Prudential et de Resolution (France)   |
| AFSL         | Australian Financial Services Licence   |
| AMF          | Account Management Fee  |
| ASX          | Australian Stock Exchange   |
| BNPL         | Buy Now Pay Later   |
| CAGR         | Cumulative Annual Growth Rate   |
| CBI          | Central Bank of Ireland   |
| COGS         | Cost of Goods Sold  |
| D&A          | Depreciation and Amortisation   |
| DP           | Digital Payments  |
| EBITDA       | Earnings Before Interest, Taxes, Depreciation and Amortisation  |
|              | EBITDA is equivalent to the net profit/(loss) for the period including R&D tax offset and excluding share-based payments, depreciation and amortisation expense and unrealised foreign exchange included within the Statement of Profit or Loss and Other Comprehensive Income. |
| EMEA         | Europe, Middle East and Africa  |
| EML          | EML Payments Ltd, head entity for the EML Group   |
| FCA          | Financial Conduct Authority (UK)  |
| FY21         | Financial Year Ending 30 June 2021  |
| FY22         | Financial Year Ending 30 June 2022  |

| Abbreviation | Meaning   |
|--------------|---|
| GPR          | General Purpose Reloadable  |
| G&I          | Gift and Incentive  |
| GDV          | Gross Debit Volume  |
| GP           | Gross profit  |
| GP Margin    | Gross Profit Margin   |
| ISV          | Independent Software Vendor   |
| ОН           | Overheads   |
| PCI-DSS      | Payment Card Industry Data Security Standard  |
| PCP          | Prior Comparative Period  |
| PCSIL        | PFS Card Services Ireland Ltd   |
| PFS          | Prepaid Financial Services  |
| PSP          | Payment Service Provider  |
|              | Net Profit After Tax Adjusted   |
| NPATA        | NPATA is reconciled to net profit after tax on the following page and is net profit/(loss) after tax, with adjustments for acquisition related costs including: - Costs associated with the acquisition of a business; - Amortisation expense relating to the fair valued intangible assets for software and customer relationships; and - Fair value movements and financing costs relating to contingent consideration. EML acquisitions often include a contingent consideration tied to the future short to medium term performance of the acquired business. |
| VANs         | Virtual Account Numbers   |
| Yield        | Revenue Yield   |

## Thank you



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